

# QUARTERLY REPORT

## FOR OCTOBER TO DECEMBER 2021

Outlining progress on the 2021-2022 Operational Plan and  
2017/18 -2021/22 Delivery Program



January to March Quarter

April to June Quarter

## THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Local Government Integrated Planning and Reporting (IPR) Framework aims to ensure a more sustainable Local Government sector. All NSW Councils are required to develop a Community Strategic Plan (10 years) along with a Delivery Program (4 years) and Operational Plan (1 year). These documents are informed by a Resourcing Strategy (10 years) that is made up of a Long Term Financial Plan (Money), Asset Management Strategy (Assets) and Workforce Management Plan (People).



Figure 1: IPR Framework

In order to achieve the integration envisaged by the IPR framework, there is an alignment between the Fairfield City Plan (Community Strategic Plan), Resourcing Strategy, Delivery Program and the Operational Plan. This alignment is formed through the five Themes identified by the community in the Fairfield City Plan:

- **Theme 1: Community Wellbeing**
- **Theme 2: Places and Infrastructure**
- **Theme 3: Environmental Sustainability**
- **Theme 4: Local Economy and Employment**
- **Theme 5: Good Governance and Leadership**

The Delivery Program details the projects, programs and services Council will undertake during its term-of-office to help achieve the community outcomes identified in the Fairfield City Plan.

The Operational Plan is a sub plan of the Delivery Program, which outlines the projects, major programs and services that will be undertaken during the financial year. It also includes the budget details for the year. This report will be publicly available on Council's website.

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## SECTION 1

### PURPOSE OF THIS REPORT

Fairfield City Council's October to December 2021 Quarterly Report focuses on detailing a summary of Council's performance on the implementation of the 2017/18-2021/22 Delivery Program and the 2021-2022 Operational Plan.

The report is structured to provide concise information on the outcomes, which have been achieved for the community as well as any items that require attention that have occurred during the quarter of the financial year, from October to December 2021. This report has been developed around the five Theme areas to identify how Council is progressing towards achieving the community's goals and outcomes in each Theme area.

The report contains three elements:

- **Element 1** Focuses on how Council is tracking with implementing projects and programs along with the performance of the indicators identified in the 2017/18-2021/22 Delivery Program.
- **Element 2** Focuses on the implementation of the 2021-2022 Operational Plan including the status of the projects and programs by exception. Exception refers to projects and programs that have been completed are required to be changed, or added for Council's consideration. All projects that are identified to be delivered using Special Rate Variation (SRV) funds are highlighted throughout the report in **BLUE**.
- **Element 3** Details Council's financial position for the quarter against the 2021-2022 Operational Plan. This explains the status of Council's budget and identifies any adjustments required.

### How to Read the Report

Throughout the document each project is given a status, below are descriptions for each of these statuses.

	Completed:	Project has been completed.
	Progressing:	Project is progressing as planned for completion within the agreed timeframe.
	Delayed:	Project is delayed due to an issue and is currently impacting on the delivery timeframe.
	Discontinued:	Project is recommended / resolved not to proceed.
	Budget Adjustment:	Budget adjustment for a project is recommended.
	Scope Adjustment:	Project is recommended / resolved to be amended.
	New Project:	New project is being introduced into the Operational Plan.
	Postponed:	Project is recommended / resolved to be postponed to a future Operational Plan.
	Carry Forward: <i>(Quarter 4 only)</i>	Project has not been completed within the agreed timeframe and is recommended to be included into the next Operational Plan.

## **SECTION 2**

### **EXECUTIVE SUMMARY**

The Quarterly Report has been developed around each of the five Themes, as identified in the 2017/18-2021/22 Delivery Program and the 2021-2022 Operational Plan. It reports on the performance measures, status of projects, highlights, service achievements and the advocacy undertaken within each of the Themes during the October to December 2021 quarter.

For the 6 months ended 31 December 2021, Council generated a net operating surplus (before capital grants and contributions) of \$4.473m compared to a budget deficit of \$6.646m and a deficit of \$1.879m for the comparable period in the prior year. The better than budget result is primarily due to reduced expenditure while restrictions were in place during the latest COVID lockdown.

Council's original budget (2021-2022 Operational Plan) was prepared on the basis that results would not be impacted by the negative financial effects of COVID-19. However, during the Quarter 1 review it was recognised that this assumption was no longer valid due to the financial impacts of the latest lockdown commencing 26 June 2021, and operational impacts arising from the progressive easing of restrictions from 11 October 2021 under the NSW Governments Roadmap to Recovery.

The financial impact of COVID-19 on Council's revenue was mitigated by tight cost control over employee costs and operating expenses. Revenue (before capital grants and contributions) was \$0.613m more than the corresponding period in the prior year mainly due to operating grants received this year to support Council's COVID response. The improved financial result relative to the prior year is primarily driven by operating expenditure being \$5.737m less than the prior year. This comparative saving was achieved through reduced maintenance requirements while facilities were closed and when restrictions on construction activities were in place during the COVID lockdown, reduced expenditure on contractors, and a reduction in the depreciation expense due to the adjustment of infrastructure useful lives to take into account the condition of the assets. This in conjunction with proactive management of staffing levels, casual wages and overtime to align costs with reduced service requirements during the lockdown enabled Council to deliver a surplus in very challenging conditions, whilst still ensuring that essential services were delivered to the community.

The most recent lockdown presented a number of unique challenges to Council and the community, especially after the Fairfield LGA was deemed a COVID hotspot and area of concern by NSW Health, and harsher restrictions were imposed on this LGA than for greater metropolitan Sydney. Therefore, to support the community Council redeployed staff to assist with cooking and distribution of meals to vulnerable community members, provided traffic management and support at Council's facilities repurposed as COVID vaccination hubs and testing facilities during the lockdown, and undertook a number of other initiatives to ease the financial burden on the community. Council also supported the community in messaging and by taking calls to help and assist in understanding the complex and frequently changing health order requirements.

The revised full year forecast after Quarter 2 adjustments is a surplus of \$1.085m. This represents an improvement on the original budget surplus of \$4k, and the Quarter 1 forecast deficit of \$3.433m, because proactive cost control has mitigated the negative financial effects of COVID. The Quarter 2 full year forecast includes the benefit of a one-off gain following receipt of Council's equity share in its former insurance mutual (\$0.691m) and a saving of \$0.131m in employer contributions to the Local Government defined benefit fund.

Prudent financial management has ensured that Council continues to be financially sustainable and retain suitable cash reserves, despite the negative financial impacts of COVID.

### **Key Highlights during the Quarter**

During the quarter October to December 2021 some of the key highlights included:

- Launched the Wave Pool at Aquatopia, providing residents with a 55-metre pool with breaking waves. Additional elements were also installed such as an undercover waterproof awning, new bathrooms, storage lockers, cabanas and barbeques.

- Held the Illuminate New Year's Eve event at Fairfield Showground, with social distancing and COVID safe measures in place. Over 6,500 attendees enjoyed an array of cultural performances, amusement rides, face painting, and food trucks, and finished off with a spectacular fireworks finale.
- Installed Christmas Lights at 17 roundabouts across the City to provide the community with festive decorations during the holiday period.
- Held the free asbestos collection event in November, with the service provided to 33 households.
- Won the IMAGineE award for the *Travelling Sounds: Music & Migration in Western Sydney* exhibition held at the Fairfield City Museum and Gallery. Awarded by Museums & Galleries of NSW for the category of Exhibition Projects – Medium Museum, the exhibition and public programs celebrated local talent, offering a stage of experimentation and creativity.
- Conducted an advocacy campaign for the upgrade of Fairfield Hospital to ensure that there are adequate services to meet the growing needs of the Fairfield City community.
- Supported the community to participate in STEPtember, with 31 teams across the LGA raising \$6,312 for the Cerebral Palsy Alliance, and achieving a total of 11,523,910 steps.
- Held the *Let's Talk Gambling* forum as part of GambleAware Week 2021, with an expert panel providing helpful hints and strategies to prevent gambling harm.
- Constructed the Ascot Street play space, providing open space for Canley Heights and visitors to the town centre. The new park will feature a small playground, seating and a Street Library.
- Awarded gold at the Landscape Association Excellence Awards in the Commercial and Civil Construction category for the People's Globe at Fairfield Showground. These awards celebrate the highest standards and achievement in landscape construction, design and maintenance.
- Conducted community engagement on the proposal of green waste bins for the residents of the City, receiving more than 10,000 responses.
- Held 14 free open day sessions at the new community business hub, Fairfield City HQ, providing demonstrations of the creative and meeting spaces.
- Facilitated 10 workshops through Fairfield City HQ, including webinars on claiming small business tax deductions, cash flow for small business success, importance of protecting intellectual property and running a home-based business.
- Completed 950 kilometres of street sweeping by Council's street cleaning trucks throughout Fairfield City.
- Conducted over 874 hours of active patrol for illegal dumping, resulting in two successful prosecutions on littering and illegal dumping.

## Summary of COVID-19 Response

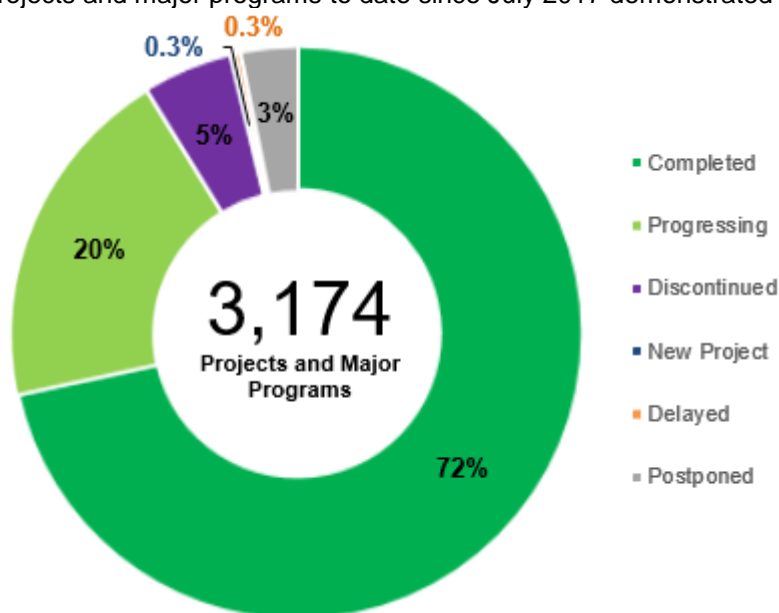
- Waived gap fee for pre-school children who attend more than 15 hours, or 2 days a week.
- Waived gap long day care fees for parents on days they choose to keep their children at home.
- Waived gap fees for families who are required to isolate due to a COVID-19 positive case within their household.
- Providing After Hours support to the Vaccination Clinic at Prairiewood Youth and Community Centre.
- Provided rental assistance to tenants of Council's properties, including rent relief, rent deferrals and repayment plans.
- Simplified eligibility criteria for financial hardship and not charging interest to ratepayers who are experiencing financial hardship, receiving financial support from Commonwealth or NSW Government under a COVID relief package and have entered into a repayment plan.
- Continued to liaise with South West Sydney Health to run the vaccination clinic at Prairiewood Youth and Community Centre.
- Representation on the Local Emergency Management Committee to address issue of vulnerable community members and providing access to food.
- Translated resources and updated messages sent to key stakeholders including chambers of commerce, shopping/strata managers and clubs to assist them in messaging to their members regarding COVID tests and vaccinations, COVID compliance audits and financial support packages.
- Continued to conduct live online Council Meetings including remote attendance by Councillors, where desired and provided the community with access to listen.

## Measuring Our Progress - 2017/18-2021/22 Delivery Program

The Delivery Program is a five-year plan that tells the community what Council will be doing in response to the community’s vision, priorities and goals identified in the Fairfield City Plan. Council measures its performance against the 2017/18-2021/22 Delivery Program as a whole through its indicator measures for services, and delivery of its projects and major programs to ensure that Council is achieving what was identified to be delivered.

The projects, major programs and services that are identified to be delivered during the five-year Delivery Program, are detailed each financial year in the Operational Plan and any scope or budget changes are requested and approved through the Quarterly Reports.

Currently Council is implementing the fifth year of the 2017/18-2021/22 Delivery Program with Council’s performance on its projects and major programs to date since July 2017 demonstrated in Figure 1.



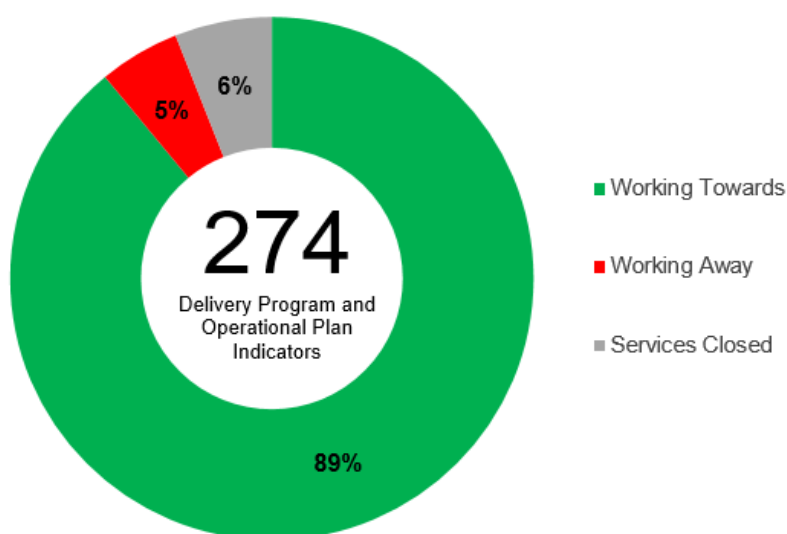
**Figure 1: Overall status of projects and major programs identified in the 2017/18-2021/22 Delivery Program and subsequent Operational Plans**

Of the 3,174 projects identified in the 2017/18-2021/22 Delivery Program, 72% are completed, 20% are progressing, 5% are discontinued, 0.3% are to be introduced, 0.3% are delayed, and 3% of projects have been postponed to a future Delivery Program. Overall, Council is progressing well with the implementation of its projects and major programs.

## Indicator Measures

Indicator measures are methods of assessment used to review how Council is progressing towards achieving the vision, priorities and goals of the community as identified in the 2016-2026 Fairfield City Plan. They are applied to the services outlined in the Delivery Program and in more detail the Operational Plan.

The trend in the performance of these Indicators is reviewed each quarter with the overall performance for October to December 2021 provided below in **Figure 2**. As can be seen during this quarter Council is in a positive position with 89% of its indicators demonstrating that Council is working towards the Community’s vision. The 5% of indicators working away from achieving the community’s vision is due to NSW Health restrictions relating to COVID-19 and the social distancing restrictions in place at different times during the reporting period. As a result, a number of public facilities and amenities, events, *and* activities relating to social gathering were postponed to ensure community and staff safety, which affected these indicators measuring overall performance. 6% of indicators were impacted due to the closure of services.

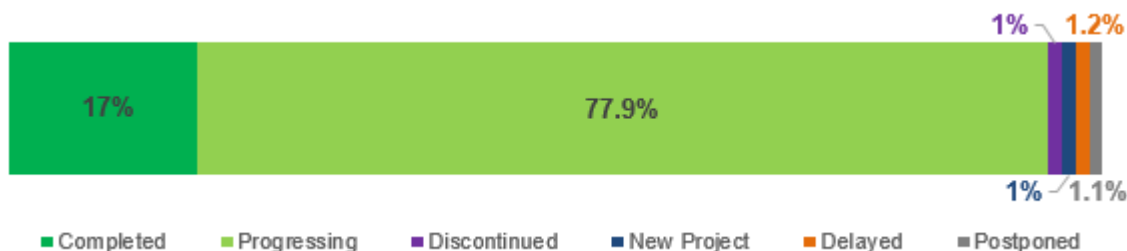


**Figure 2: Overall performance of Council's indicators for the Quarter**

## 2021-2022 Operational Plan

Council reports to the community each quarter on projects and major programs identified in the 2021-2022 Operational Plan by exception, which means this report identifies projects that have been completed, delayed, introduced, discontinued, postponed or had a budget and/or scope change.

Over the 3 months from October to December 2021, 138 projects and major programs have been completed, with 627 progressing, 10 projects to be discontinued, 11 projects to be introduced, 10 projects delayed, and 9 projects to be postponed to a future year. **Figure 3** graphically demonstrates the percentage of the projects and major programs as at the end of the quarter for each status.



**Figure 3: Status of all projects and major programs identified in the 2021-2022 Operational Plan**



## **SECTION 3**

### **EXCEPTION COMMENTS BY THEME – PROJECTS AND MAJOR PROGRAMS**

The projects component of this Quarterly Report identifies the projects, major programs and services listed in the 2021-2022 Operational Plan by exception, which means this report identifies projects that are completed, discontinued, postponed, delayed or had a budget and / or scope change that has been identified. Budget changed refers to increases or decreases on project spending due to unanticipated costs, changes to project scope or additional grant funding received during the financial year.

Council received a Special Rate Variation (SRV) in 2014 to ensure that Council can meet the growing needs of the community and significantly improve current assets. All projects that are identified to be delivered using SRV funds are highlighted throughout the report in **BLUE**.

Also included in this report are the indicators that measure Council's performance on the Community's goals as identified in the Fairfield City Plan. The Delivery Program indicators track the trend towards or away from the Community goals and the Operational Plan indicators show the quantitative result delivered for the quarter.

### **THEME 1: COMMUNITY WELLBEING**

Community Wellbeing relates to the quality of life the community enjoys living, working, playing, shopping or visiting Fairfield City. It's about a good relationship with our neighbours, the opportunities the community has to meet their daily needs and achieve their ambitions, a sense of belonging, respect for the things the community values, the support that's available when it is required, and the pride experienced by the diverse community and neighbourhoods.

#### **Key Highlights**

- Won the IMAGineE award for the *Travelling Sounds: Music & Migration in Western Sydney* exhibition held at the Fairfield City Museum and Gallery. Awarded by Museums & Galleries of NSW for the category of Exhibition Projects – Medium Museum, the exhibition and public programs celebrated local talent, offering a stage of experimentation and creativity.
- Conducted an advocacy campaign for the upgrade of Fairfield Hospital to ensure that there are adequate services to meet the growing needs of the Fairfield City community.
- Supported the community to participate in STEPTember, with 31 teams across the LGA raising \$6,312 for the Cerebral Palsy Alliance, and achieving a total of 11,523,910 steps.
- Held the *Let's Talk Gambling* forum as part of GambleAware Week 2021, with an expert panel providing helpful hints and strategies to prevent gambling harm.
- Conducted community engagement on the discussion paper for the Fairfield City Culture and Creativity Plan 2022-2025, seeking feedback on what creativity and culture should look like in Fairfield.
- Held a one-day Creative Communities workshop to build the skills and knowledge to develop grant applications and deliver successful community projects with a creative focus.
- Welcomed 208 new Australian citizenship recipients in ceremonies across the quarter.
- Renewed the learning environments of Bonnyrigg Early Learning Centre, Bossley Park Early Learning Centre, Cabramatta Early Learning Centre, Marlborough Street Preschool, Mobile 2 Preschool, St Johns Park Early Learning Centre, and Wakeley Early Learning Centre.
- Conducted educational programs such as waste education, Aboriginal bush tucker and sustainable foods at Cabramatta Early Learning Centre, Canley Vale Early Learning Centre, Janice Crosio Early Learning Centre, and Tasman Parade Early Learning Centre.
- Launched the *Extra-Ordinary Exhibition* at Fairfield City Museum and Gallery, engaging with Fairfield City artists and Western Sydney Aboriginal artists to produce new works that respond to the themes and objects in the exhibition.
- Received 356,411 unique visits to Council's website.

- Increased Council's total social media followers to 25,346 (18,170 from Facebook; 3,186 from Instagram; and 3,990 from LinkedIn).

## COVID-19 Response

- Waived gap fee for preschool children who attend more than 15 hours, or two days a week.
- Waived gap long day care fees for parent on days they choose to keep their children at home.
- Waived gap fees for families who are required to isolate due to a COVID-19 positive case within their household.
- Continued to liaise with South West Sydney Health to run the vaccination clinic at Prairiewood Youth and Community Centre.
- Implemented social media campaigns to provide communications of health orders, and support services available to the community.
- Council facilities team made available 24/7 to the Department of Health to support their use of Council's community facilities.
- Provided advice and information to community organisations on public health orders, food provision and in-language information for residents on testing, vaccination and stay at home orders.
- Coordinated offers of donated goods from private donors and charity organisation Good360.
- Conducted welfare checks on young people and provided referrals to services.
- Coordinated food supply to vulnerable communities with place-based non-government organisations and escalation of emerging needs and service gaps.
- Maintaining the Mayor's Wellbeing Register web page, case managing residents with referrals to services for new registrants and providing welfare checks to previous recipients, and re-establish referral pathways.
- Linked volunteers to community organisations needing new volunteers.
- Promoted online library content through a range of social media channels to raise awareness of available services and resources for all customer groups.
- Continued health and wellbeing check phone calls to library members aged 70+ and referring eligible people to the Mayor's Wellbeing Register for ongoing support.
- Worked with NSW Health to advocate for Services NSW to be able to refer to Resilience NSW.
- Worked with NGO's to maintain food supply from Oz Harvest.
- Provided telehealth sessions for physical rehabilitation clients, developed instructional plans for group fitness participants, and created workout videos that were shared on social media.
- Liaised with South West Sydney Health to facilitate drive through testing clinics at Endeavour Reserve, Rosford Reserve, Brenan Park Community Centre, Fairfield RSL and Mounties Club.
- Rolled out QR codes at Council community centres and halls to enable COVID-19 compliance and to ensure the continuation of essential services where possible under the compliance requirements.
- Continued to provide National Disability Insurance Scheme services through online therapy sessions.
- Customer Service Team continued to provide services, support (including information regarding COVID) and taking payments for the community.
- Fairfield Showground credited or refunded function and event hire fees, and suspended market stallholder fees.
- Ongoing Fairfield Multicultural Interagency COVID-19 working group meetings to work together with community leaders and government agencies to address current negative perception of Fairfield and feelings of discrimination.
- Ongoing meetings with the South West Sydney Local Health District COVID Cultural and Linguistically Diverse Advisory Group to identify and escalate issues relating to the cultural and linguistically diverse community.


## Projects and Major Programs Report by Exception











ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
IN21759-13	<b>Quality Learning Environments - Bonnyrigg Early Learning Centre</b> Install new sliding doors and internal doors, push down taps, and outdoor resources.	Manager Children and Family Services	\$11,387	✓	Works completed.
IN21759-4	<b>Quality Learning Environments - Cabramatta Early Learning Centre</b> Renew flooring and cupboards.	Manager Children and Family Services	\$15,000	✓	Works completed.
IN21835	<b>Extra-Ordinary Exhibition</b> Curate an exhibition that explores the Museum's collection and engages with Fairfield City artists and Western Sydney Aboriginal artists to produce new works that respond to the themes and objects in the exhibition.	Manager Library, Museum and Customer Service	\$6,881	✓	The exhibition opened on the 23 October 2021 and will be open to visitors until February 2022.
IN21908-1	<b>Mobile 2 Preschool</b> Installation of a water tank to support the growth of existing native garden bed.	Manager Children and Family Services	\$1,300	✓	Works completed.
IN21908-11	<b>St Johns Park Early Learning Centre</b> Construct a native garden.	Manager Children and Family Services	\$1,000	✓	Works completed.
IN21908-12	<b>Bonnyrigg Early Learning Centre</b> Develop a bush tucker garden	Manager Children and Family Services	\$1,500	✕ \$	The grant application for this project was unsuccessful. Therefore, it is proposed to discontinue this project and its budget of \$1,500 from Grant funds.
IN21908-3	<b>Marlborough Street Preschool</b> Construct a community garden.	Manager Children and Family Services	\$1,000	✓	Works completed.
IN21908-4	<b>Janice Crosio Early Learning Centre</b> Educate children on sustainable food production.	Manager Children and Family Services	\$1,000	✓	Project completed with educational program conducted.
IN21908-5	<b>Canley Vale Early Learning Centre</b> Educate children on protecting pollinators.	Manager Children and Family Services	\$1,500	✓	Project completed with educational program conducted.
IN21908-6	<b>Tasman Parade Early Learning Centre</b> Educate children on Aboriginal bush tucker and yarnning.	Manager Children and Family Services	\$1,500	✓	Project completed with educational program conducted.
IN21908-7	<b>Cabramatta Early Learning Centre</b> Educate children on waste management ecosystem.	Manager Children and Family Services	\$999	✓	Project completed with educational program conducted.
IN21908-9	<b>Wakeley Early Learning Centre</b> Develop a sensory native wildlife garden.	Manager Children and Family Services	\$1,500	✓	Works completed.
IN22717	<b>Grandparents Day</b> Celebrate grandparents and their families for their valued contribution through a park event.	Manager Social Planning and Community Development	\$15,000	✕ \$	Event cancelled for 2021 due to impact of COVID-19 Public Health Order restrictions. Therefore, it is proposed to discontinue this project and its budget of \$15,000 from General funds.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📄	Postponed
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
IN22726	<b>Business Planning for The Slab Hut</b> Develop a business plan to identify the best use of the property to guide the redevelopment of the site in a sustainable manner.	Manager Property Strategy and Services	\$-	✓	Project completed with redevelopment of the site for commercial use reviewed, with a decision to be made at a future date.
IN22927	<b>Smart Boards</b> Purchase of four smart boards for use in Childcare facilities to assist with learning and development for children.	Manager Children and Family Services	\$21,600	✕ \$	It is proposed to return \$21,600 to General funds to correct a misallocation of funds in Quarter 1, as the equipment was completed as part of the service budget.
MPDU2201	<b>Access Upgrades</b> Complete upgrades to Bonnyrigg Community Hall and Brenan Park Community Hall.	Manager Social Planning and Community Development	\$101,000	➔ \$ ▲	It is proposed to increase the scope to include upgrades to the accessible toilet at Bonnyrigg Community Hall. Therefore, it is proposed to increase the budget by \$20,000 from General funds.
MPLPER2105	<b>Fairfield Leisure Centre - Refurbishment and Plant Upgrade</b> Works to include demolition, replacement of concourse, gutter upgrade to wet deck, pool inlet and return pipe replacement, pool tiling, levelling of raised ends, general pool fittings and connection of waste water to sewer. <i>Year 2 of a 2 year program</i>	Manager Showground, Leisure Centres and Golf Course	\$291,480	✓	Works completed for the 50m pool including new pump room ventilation fan and duct hood, and construction of a stormwater drainage.
MPLS2001	<b>Local Priority Grant</b> This is a non-competitive annual grant provided by the Library Council of NSW for projects that have a direct benefit to the community. Categories for grants include technology, collection, building, research and promotion. The specific project details are determined annually in consultation with the State Library of NSW.	Manager Library, Museum and Customer Services	\$15,762	✓	Children's Area at Whitlam Library completed and opened, including sensory, interactive and engaging equipment to boost children's learning.
MPLS2101	<b>Local Priority Grant</b> This is a non-competitive annual grant provided by the Library Council of NSW for the projects that have a direct benefit to the community. Categories for grants include technology, collection, building, research and promotion. The specific project details are determined annually in consultation with the State Library of NSW.	Manager Library, Museum and Customer Services	\$37,523	✓	Wetherill Park Library refresh of public computer area completed, including upgrade of equipment and furniture.
MPSPCD2209	<b>LDAT Community Leaders</b> Implement the leading stronger and connected communities project.	Manager Social Planning and Community Development	\$29,000	!	Project delayed due to COVID-19 Public Health Order restrictions.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📄	Postponed
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
SP22643	<b>Cabravale Leisure Centre Health and Wellbeing Project</b> Seek grant funding for the construction of the Cabravale Leisure Centre Health and Wellbeing Centre to provide accessible high quality health services and facilities for the community. <i>Note: Council will seek grant funding for construction</i>	Manager Showground, Leisure Centres and Golf Course	\$-		Project delayed as works depend on the completion of SP21643 (Cabravale Leisure Centre Health and Wellbeing Project - Design and DA). Therefore, it is proposed to postpone this project for consideration into the Draft 2022-2023 Operational Plan.
SSCM2204-01	<b>Online Presence and Social Media</b> Publish up to date information in suitable format on Council's external corporate website and the intranet (FirstCall).	Manager Communications and Marketing	\$-		It is proposed to increase the service budget by \$12,000 from General funds for an online engagement tool to support the IPR Framework including the Delivery Program and Operational Plan

	Completed		On-going Service Delivery		Discontinued		Scope Change		Postponed
	Progressing		Delayed		Budget Change		New Project		Carry Forward

## 2017/18-2021/22 Delivery Program Indicators

Services	Indicators	Trend
<b>Children and Family Services</b>	% Residents satisfied with children and family service survey	↑
	% Early Learning Centres whose overall quality rating meet or exceed the national quality standards	↑
	% Parents who report that service provided good educational outcomes for their child	↑
<b>Communications and Marketing</b>	# Community engagement promotions	↑
	% Media releases which result in positive news stories	↑
	# Information items translated into community languages	↑
	% Community feels Council communicates well with residents	↑
<b>Community Compliance</b>	# Community compliance matters investigated	↑
	# Traffic related matters within school zones investigated	↑
<b>Community Facilities</b>	% Utilisation of community centres	X*
	% Regular hire satisfied with Council's facilities	↑
	% Casual hire satisfied with Council's facilities	↑
	# Subsidies provided for the use of community services and facilities for lifelong learning and educational support	↑
<b>Customer Service Administration Centre</b>	% Customers satisfied with service received at front counter and call centre	↑
<b>Leisure Centres</b>	\$Leisure centres subsidies provided to the community	↑
	Leisure centres customer satisfaction survey	↑
<b>Library Services</b>	% Customer satisfaction with Council's Libraries survey (including educational programs)	↑
<b>Museum and Gallery</b>	% Community satisfaction with the Museum and Gallery	↑
<b>Showground and Golf Course</b>	Fairfield Showground markets customer satisfaction survey (Bi-annual survey rating quality/value of markets)	↑
	# Events and activities hired / hosted at the showground	↑
<b>Social Planning and Community Development</b>	% Cultural and community events or activities that makes residents feel part of their community	↑
	# Programs and services delivered through grant funding	↑
	% of residents that feel Council supports the health and wellbeing of our communities	↑
	# Community safety education and awareness raising programs delivered	↑
	% Annual satisfaction survey with partners	↑
	\$Financial support provided to community and social groups	↑
	# Advocacy to support community issues	↑
	% Satisfied with services in Council's youth facilities	↑
	% Satisfied with Council's services for the elderly	↑
	# Public art delivered throughout the City	↑
% Organisations who attend interagency networks that feel supported by Council	↑	

Note: \* this Service was impacted by COVID-19

Key for trends:

↑ or ↓ is working towards the community's goals	X services were closed during this period	↔ Is no change	↑ or ↓ is working away from the community's goals
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## 2021-2022 Operational Plan Indicators

Services	Indicators	Result
<b>Children and Family Services</b>	% Utilisation rate for childcare and long day care service	92.03%*
	# Clients supported by projects delivered by Fairstart	47*
	# Family Day Care registered educators	38*
	# Compliance visits undertaken for Family Day Care	101*
	# Children with additional learning needs enrolled at ECEC service	2*
<b>Communications and Marketing</b>	# New citizenship recipients	208*
	# Publications produced	14
	# Graphic design and printing jobs completed within the agreed timeframe	443
	# Total social media followers	25,346
	# Unique visits to website	356,411
<b>Community Compliance</b>	# Cats and dogs impounded	58
	# Cats and dogs returned/rehoused	54
	# Community compliance education programs	Nil*
<b>Community Facilities</b>	% Community buses booked	Nil*
	% Community Centres/Halls booked	30%*
	% Sportsfields booked	50%*
	% Utilisation of tennis courts currently managed by Council	50%*
<b>Customer Service Administration Centre</b>	% Call abandonment rate	4.7%
	% Customer Service Centre enquiries managed at the first point of contact	98%
<b>Leisure Centres</b>	# Average number of reportable safety incidents at each leisure centre	5*
	# Visits at aquatic and dry recreation at leisure centres	173,632*
	% Water quality compliance with health regulations	100%
<b>Library Services</b>	# Customer visits to Council's libraries	64,135*
	Lending turnover rate for the Library's collection (Calculated annual)	0.3%*
	# Library programs provided	198*
<b>Museum and Gallery</b>	# Visitors to the Museum	5,417*
	# Exhibitions held	2*
<b>Showground and Golf Course</b>	# Visitors to the Showground	124,915*
	# Reportable safety incidents at the Fairfield Showground.	1
	% Occupancy at Fairfield Markets	65*
<b>Social and Cultural Development</b>	# Cultural and community events or activities delivered and supported by Council	1
	# Grant funds received to deliver services and programs	Nil
	# People accessing Community Profile website	2,158
	# Free health programs and activities provided	3
	# Safety audits of Council and public facilities	Nil
	# Meetings with stakeholders to promote community safety	Nil*

Services	Indicators	Result
	# Professional development and training opportunities for community organisations	3*
	# Capacity building programs or opportunities delivered	1*
	# Youth programs and events delivered	1*
	# Hours youth services delivered	121*
	# Senior programs and events delivered	1*

Note: \* this Service was impacted by COVID-19



## THEME 2: PLACES AND INFRASTRUCTURE











Places and Infrastructure are the buildings, facilities, open space, town centres, roads, footpaths, public transport and all other built structures that the community use to meet their day to day and future needs. The availability of places and infrastructure in the community enables services to be provided and therefore contributes to the wellbeing of the community. The quality of places and infrastructure create a first impression for visitors to the City and helps shape the pride the community takes in their area.

### Key Highlights

- Launched the Wave Pool at Aquatopia, providing residents with a 55-metre pool with breaking waves. Additional elements were also installed such as an undercover waterproof awning, new bathrooms, storage lockers, cabanas and barbeques.
- Installed Christmas Lights at 17 roundabouts across the City to provide the community with a festive decorations during the holiday period.
- Constructed the Ascot Street play space, providing open space for Canley Heights and visitors to the town centre. The new park will feature a small playground, seating and a Street Library.
- Awarded gold at the Landscape Association Excellence Awards in the Commercial and Civil Construction category for the People’s Globe at Fairfield Showground. These awards celebrate the highest standards and achievement in landscape construction, design and maintenance.
- Partnered with Endeavour Energy to commence replacement of street light bulbs across the City to LEDs, which will reduce energy use, maintenance costs, improve sustainability with lower carbon emissions and provide brighter lighting to improve public safety.
- Undertook 56 instances of graffiti removal on Council properties.
- Renewed over 2km of footpaths throughout the City.
- Renewed over 3.4km of kerbs and gutters throughout the City.
- Renewed 1.2km of roads throughout the City.
- Constructed over 1.3km of new footpaths throughout the City.
- Refurbished the outdoor area of the Cabramatta Early Learning Centre including synthetic grass, bike path, dry river bed, sensory path, balance beam logs, planting and repairs to existing decking area.
- Installed new storage facilities for Fairfield Park Grandstand.
- Refurbished Downey Lane Car Park with electrical fit-out works, painting of guardrails, stairwells and floor numbering completed.
- Renewed the cricket net at Prospect View Park with improvements to existing fencing for additional ball protection.
- Installed median islands between Dublin Street and Bourke Street, Smithfield.
- Replaced the concrete median at the intersection of Mount Street and Wilson Road, Bonnyrigg.
- Renewed Fairfield Park Baseball field with new concrete apron, drainage and benches installed, and minor repairs to netting completed.
- Constructed new pedestrian bridge and footpath at Horsley Road, Horsley Park.

### COVID-19 Response

- Liaised with NSW Police and Transport for NSW to assess and improve traffic management at Fairfield Showground, Mounties, Endeavour Reserve and Marconi Club.
- Set Endeavour Park public toilet for 24/7 operation for public access and 24/7 operation of the sports court lighting at Endeavour Reserve to support testing clinic operations.
- Provided after hours support to the vaccination clinic at Prairiewood Youth and Community Centre.
- Opened Endeavour Park fields to assist traffic management due to increased testing requirements.
- Extended sportsfield lighting at 18 sites to provide greater opportunity for resident compliant exercise.
- Proceeded with Development Assessments including facilitating Development Pre-lodgement meetings with Development proponents and consultants.

	Completed		On-going Service Delivery		Discontinued		Scope Change		Postponed
	Progressing		Delayed		Budget Change		New Project		Carry Forward

- Building Control and Development Planning Divisions implemented recent process changes with the NSW Planning Portal to enable assessment determinations to continue.

## Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
IN20629	<b>New Pedestrian Bridge and Footpath</b> Design and construct a new pedestrian bridge and footpath at Horsley Road, Horsley Park.	Manager City Assets	\$160,844	✓	Works completed.
IN20666	<b>Road Closure</b> Road closure of Council's surplus road bound by Prospect Road, Premier Street and Senior Street, Canley Vale.	Manager Property Strategy and Services	\$90,000	!	Project delayed due to competing priorities.
IN22689	<b>Path and Sandpit Reconstruction</b> Construct a shading area over the sandpit to maximise the shade at Bonnyrigg Heights Early Learning Centre available for the children and to resurface the bike path within the play area to further enhance safety play, whilst extending play opportunities for children.	Manager City Assets	\$25,000	✕ \$	Works were completed as part of an associated project IN21759-2 (Quality Learning Environments - Bonnyrigg Heights Early Learning Centre). Therefore, it is proposed to discontinue this project and return the budget of \$10,000 to General funds and \$15,000 to be placed in a reserve for future consideration.
MPOSAR2101	<b>Fairfield Heights Park</b> Renewal of play equipment and softfall.	Manager City Assets	\$105,000	➔ \$ ▲	It is proposed to amend the scope of works for this project to concept phase only, with construction to be completed under associated project IN22764 (Fairfield Heights Park). Therefore, it is proposed to decrease the budget by \$102,000 from General funds and reallocate to IN22764.
MPSRVOS2102	<b>Bareena Park</b> Renewal of play equipment and softfall. <i>Note: Council will apply for grant funding for this project.</i>	Manager City Assets	\$104,943	➔ \$ ▲	It is proposed to amend the scope of works for this project to concept phase only, with construction to be completed under associated project IN22765 (Bareena Park). Therefore, it is proposed to decrease the budget by \$104,401 from SRV Reserve and reallocate to IN22765.
IN22916	<b>Fairfield Park Baseball</b> Renewal of the baseball field, dugout benches, scorer's bench and the concrete apron from dugout to dugout.	Manager City Assets	\$15,000	✓	Works completed with a new concrete apron, drainage and benches installed, and minor repairs to netting completed.
IN22930-1	<b>Streetlight Upgrade</b> Appoint a broker to process the certificate of credit from the agreement with Endeavour Energy.	Manager City Assets	\$-	+ \$	It has been identified that a broker is required to process the certificate of credit received from the Endeavour Energy agreement for this project. Therefore, it is proposed to introduce a new project and allocate a budget of \$30,000 from General funds.
IN22948	<b>Prairiewood Leisure Centre HVAC</b> Install small chiller to prolong life or large chiller during winter months.	Manager Showground, Leisure Centres and Golf Course	\$-	+ \$	It is proposed to introduce a new project and allocate a budget of \$220,000 from General funds for the installation of a small chiller to support and prolong the life of other assets at the Prairiewood Leisure Centre.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📄	Postponed
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
MPAMS2106	<b>Asset Lifecycle Management</b> Better reporting to internal tenants (business managers) of programmed maintenance provision with an electronic satisfaction survey against the service level provision.	Manager City Assets	\$-	!	Project delayed due to the recruitment requirements for the resourcing of this project.
MPAMS2205	<b>Asset Information – Community Facilities</b> Continue to undertake and report on Lessee use of facilities to advise our community about how assets have been used to set appropriate maintenance and renewal priorities.	Manager City Assets	\$-	!	Due to the COVID-19 Public Health Order restrictions have delayed the circulation of annual Tenant Surveys.
MPAMS2206	<b>Asset Information – Community Buildings</b> Develop breakdown and programmed maintenance reports across the community building portfolio.	Manager City Assets	\$-	!	Project delayed due to ongoing review of IT requirements and staff vacancies.
MPAMS2207	<b>Asset Information – Project Managers</b> Ensure processes are in place for Project Managers to identify the asset components and costs associated with renewal and new capital projects.	Manager City Assets	\$-	✓	Project completed with training workshops with Project Managers and Project Sponsors undertaken. Process includes commissioning review and handover reporting.
MPBAR2007	<b>Downey Lane Car Park-electrical/fit-out</b> Refurbish metal guard around perimeter on 3 levels and renew the lighting and lift.	Manager City Assets	\$165,804	✓	Works completed with electrical fit-out works, painting of guardrails, stairwells and floor numbering completed.
MPBAR2113	<b>Nelson Street Car Park - Design</b> Develop a design for the car park including signs and lines to increase the clearance height to standard with fire compliance matter marking and installations.	Manager City Assets	\$50,000	✓ \$	Feasibility study and detailed design have been completed. It is proposed to reallocate the budget of \$50,000 from General funds to associated project MPBAR2213 (Nelson Street Car Park) for construction.
MPBAR2114	<b>Cabramatta Early Learning Centre</b> Refurbish outdoor environment and replace soft fall and synthetic grass.	Manager City Assets	\$133,953	✓	Works completed, with refurbishment of the outdoor area including synthetic grass, bike path, dry river bed, sensory path, balance beam logs, planting and repairs to existing decking area.
MPBAR2124	<b>Cabravale Leisure Centre – Stage 1</b> Air-conditioning upgrades for failing units. <i>Year 1 of a 2 year program.</i>	Manager City Assets	\$141,480	✓ \$	This is a multi-year project, with milestones achieved including completion of the procurement process. Therefore, it is proposed to reallocate \$26,480 from General funds to MPBAR2224 (Cabravale Leisure Centre - Stage 2).
MPBAR2119	<b>New Fairfield Library - Stage 1</b> Design replacement roof for the New Library at 1-3 Hamilton Road, Fairfield.	Manager City Assets	\$50,000	✓ \$ ▲	It is proposed to amend the scope for this project to feasibility only, with design and construction to be completed under MPBAR2219 (New Fairfield Library). Therefore, it is proposed to reallocate the budget of \$50,000 from General funds to associated project MPBAR2219 (New Fairfield Library).

✓	Completed	○	On-going Service Delivery	✘	Discontinued	▲	Scope Change	📄	Postponed
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
MPBAR2230	<b>Fairfield Leisure Centre 25m pool roof</b> Concept design plans.	Manager City Assets	\$70,000	→ \$ ▲	It is proposed to increase the scope of this project to include the detailed design and preparation of Development Application documentation. Therefore, it is proposed to increase the budget by \$150,000 from General funds.
MPCPR2202	<b>Avenel Street Reserve Car Park - Corner of Avenel Street and The Boulevard</b> Base preparation followed by two coat seal (300m2)	Manager City Assets	\$105,080	→ ▲	A site inspection was conducted and it is proposed to amend the scope to increase the area to 1,450 m2.
MPFRP21111	<b>Canley Vale Road</b> Both side from Salisbury Street to Cumberland Highway (340m)	Manager City Assets	\$291,660	✓	Works completed.
MPFRP2201	<b>Brown Road</b> Left side from Thesiger Road to Cartier Street (45m)	Manager City Assets	\$17,000	✓	Works completed.
MPFRP2203	<b>Laycock Place</b> Right side from Palisade Crescent to cul-de-sac (90m)	Manager City Assets	\$26,200	✓	Works completed.
MPFRP2204	<b>North Liverpool Road</b> Right side from Currawong to Aplin Road (40m)	Manager City Assets	\$6,700	✓	Works completed.
MPFRP2205	<b>Tarlington Parade Reserve</b> Tarlington Parade Reserve from Cabramatta Road (Rigg Place) to Tarlington Parade concrete walkway (210sqm)	Manager City Assets	\$30,700	✓	Works completed.
MPFRP2207	<b>Smithfield Road</b> Both sides from Porteous Street to Fitzgerald Avenue (70m)	Manager City Assets	\$19,300	✓	Works completed.
MPFRP2208	<b>Mandong Street</b> Right side from Middlehope Street to Middlehope Street (25m)	Manager City Assets	\$9,000	✓	Works completed.
MPFRP2209	<b>Middlehope Street</b> Left side from Borojevic Street to Kenwyn Street (40m)	Manager City Assets	\$14,500	✓	Works completed.
MPFRP2210	<b>Amiens Close</b> Right side from Alamein Road to cul-de-sac (25m)	Manager City Assets	\$9,300	✓	Works completed.
MPFRP22100	<b>Batman Place</b> Right side from Melbourne Road to cul-de-sac (20m)	Manager City Assets	\$8,300	✓	Works completed.
MPFRP22101	<b>Beckhaus Street</b> Left side from Bowtell Avenue to cul-de-sac (55m)	Manager City Assets	\$15,400	✓	Works completed.
MPFRP22102	<b>Bowtell Avenue</b> Right side from Beckhaus Street to Wheatley Street (85m)	Manager City Assets	\$21,300	✓	Works completed.
MPFRP22103	<b>Bowtell Avenue</b> Left side from Canley Vale Road to Beckhaus Street (130m)	Manager City Assets	\$29,200	✓	Works completed.
MPFRP22104	<b>Burwood Place</b> Both sides from Drummoyne Crescent to cul-de-sac (50m)	Manager City Assets	\$14,000	✓	Works completed.
MPFRP22108	<b>Como Place</b> Right side from Hurstville Street to cul-de-sac (30m)	Manager City Assets	\$10,500	✓	Works completed.
MPFRP22125	<b>Wheatley Street</b> Both sides from Bowtell Avenue to cul-de-sac (200m)	Manager City Assets	\$38,400	✓	Works completed.
MPFRP22126	<b>Villawood Road</b> Both sides from Kirrang Avenue to Woodville Road (120m)	Manager City Assets	\$28,100	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✘	Discontinued	▲	Scope Change	📄	Postponed
→	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
MPFRP22127	<b>Bathurst Street</b> Both sides from Adelong Close to Welcome Street (50m)	Manager City Assets	\$16,900	✓	Works completed.
MPFRP22130	<b>Hobart Place</b> Both sides from Newcastle Street to cul-de-sac (25m)	Manager City Assets	\$9,300	✓	Works completed.
MPFRP2261	<b>Coleraine Street</b> Right side from Harold Street to Sackville Street (30m)	Manager City Assets	\$7,200	✓	Works completed.
MPFRP2262	<b>Anzac Avenue</b> Right side from Dale Street to Bertha Street (50m)	Manager City Assets	\$10,700	✓	Works completed.
MPFRP2269	<b>Crown Street</b> Left side from Hanson Street to Seville Street (35m)	Manager City Assets	\$11,700	✓	Works completed.
MPFRP2272	<b>Adina Close</b> Right side from Garran Street to cul-de-sac (40m)	Manager City Assets	\$12,900	✓	Works completed.
MPFRP2273	<b>Atherton Street</b> Right side from Hamersley Street intersection to 13 Hamersley Street (85m)	Manager City Assets	\$19,700	✓	Works completed.
MPFRP2282	<b>Mars Place Reserve</b> Mars Place Reserve from adjacent 8 Mars Place to Lakeside Walk (30m)	Manager City Assets	\$7,200	✓	Works completed.
MPFRP2293	<b>Wernicke Close</b> Both sides from Smithfield Road to cul-de-sac (85m)	Manager City Assets	\$19,700	✓	Works completed.
MPLRR2201	<b>Landscaping of Road Reserves</b> Polding Street North welcome sign	Manager Waste and Cleansing Operations	\$1,800	✓	Works completed.
MPLRR2202	<b>Landscaping of Road Reserves</b> Bolivia Street shops	Manager Waste and Cleansing Operations	\$10,390	✓	Works completed.
MPLRR2203	<b>Landscaping of Road Reserves</b> Lord Street shops	Manager Waste and Cleansing Operations	\$4,320	✓	Works completed.
MPLRR2204	<b>Landscaping of Road Reserves</b> Canley Vale Road and Cumberland Highway (outside church)	Manager Waste and Cleansing Operations	\$7,045	✓	Works completed.
MPLRR2205	<b>Landscaping of Road Reserves</b> Canley Heights carparks	Manager Waste and Cleansing Operations	\$1,950	✓	Works completed.
MPLRR2206	<b>Landscaping of Road Reserves</b> Multi-storey carpark at Canley Vale	Manager Waste and Cleansing Operations	\$1,565	✓	Works completed.
MPLRR2208	<b>Landscaping of Road Reserves</b> The Horsley Drive and Loscoe Street	Manager Waste and Cleansing Operations	\$1,565	✓	Works completed.
MPLRR2209	<b>Landscaping of Road Reserves</b> Wilga Street islands	Manager Waste and Cleansing Operations	\$2,400	✓	Works completed.
MPLRR2210	<b>Landscaping of Road Reserves</b> Stanbrook Street Exeloo	Manager Waste and Cleansing Operations	\$1,850	✓	Works completed.
MPLRR2212	<b>Landscaping of Road Reserves</b> Comberford Close island	Manager Waste and Cleansing Operations	\$1,565	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✘	Discontinued	▲	Scope Change	📄	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
MPLSPS2103	<b>Prairiewood Town Centre</b> Collaborate with Greater Sydney Commission, Department Planning, Environment and Infrastructure to investigate Prairiewood Town Centre as a future strategic centre based on the potential future railway station. Examine the potential for other areas for future urban renewal based on the delivery of new regional infrastructure.	Manager Strategic Land Use and Catchment Planning	\$-		Project delayed due to pending advice with the Greater Sydney Commission to determine project scope. Therefore, It is proposed to postpone this project for consideration into the Draft 2022-2023 Operational Plan.
MPLSPS2105	<b>Agribusiness</b> Investigate opportunities for agribusiness, farmers markets and food co-ops as part of the Horsley Park – Mt Vernon Urban Investigation Area.	Manager Strategic Land Use Planning	\$-		Project delayed pending advice from an external body (Urban Investigations Area Steering Committee). Therefore, It is proposed to postpone this project for consideration into the Draft 2022-2023 Operational Plan.
MPLSPS2107	<b>New Urban Services Investigations</b> Investigate, as part of the Structure planning process for the Horsley Park – Mt Vernon Urban Investigation Area, opportunities for new urban services land proximate to the Western Sydney Freight Line and Western Sydney Employment Area.	Manager Strategic Land Use Planning	\$-		Project delayed pending advice from an external body (Urban Investigations Area Steering Committee). Therefore, It is proposed to postpone this project for consideration into the Draft 2022-2023 Operational Plan.
MPLTM2105	<b>Avoca Road / Humphries Road</b> , Construction of a one lane roundabout to deter motorist from speeding and enhance safety of road users. <i>Year 2 of a 2 program</i>	Manager Built Systems	\$298,961		Works completed.
MPLTM2108	<b>Install traffic calming devices on Hamel Road</b> , Mount Pritchard to assist in the reduction of speeding.	Manager Built Systems	\$90,000		Works completed.
MPLTM2208	<b>Richards Road</b> Install traffic calming devices on Richards Road, Smithfield to assist in the reduction of speeding.	Manager Built Systems	\$70,000		Works completed.
MPNFC2205	<b>Cartwright Street</b> Right side from Aplin Road to dead end (170m)	Manager City Assets	\$35,000		Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$10,000 and return to General funds.
MPNFC2206	<b>Lorne Place</b> Left side from Ben Lomond Street to cul-de-sac (50m)	Manager City Assets	\$13,000		Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$3,000 and return to General funds.
MPNFC2207	<b>Yass Close</b> Left side from Glen Davis Avenue to cul-de-sac (45m)	Manager City Assets	\$12,500		Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$5,000 and return to General funds.
MPNFC2211	<b>Tangerine Street</b> Left side from Jamieson Lane to bridge over Burns Creek (550m)	Manager City Assets	\$106,300		Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$19,300 and return to General funds.
MPNFC2212	<b>Smithfield Road</b> Right side from Edensor Road to Raphael Street (70m)	Manager City Assets	\$14,500		Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$1,500 and return to General funds.

	Completed		On-going Service Delivery		Discontinued		Scope Change		Postponed
	Progressing		Delayed		Budget Change		New Project		Carry Forward

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
MPNFC2213	<b>Hemphill Avenue</b> Right side from Anderson Avenue to 83 Hemphill Avenue (85m)	Manager City Assets	\$25,000	✓ \$	Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$2,000 and return to General funds.
MPNFC2216	<b>Market Street</b> Left side from Victoria Street to Chifley Street (200m)	Manager City Assets	\$40,000	✓ \$	Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$2,000 and return to General funds.
MPNFC2217	<b>Edensor Road</b> Left side from Humphries Road to Bunker Parade (176m)	Manager City Assets	\$33,500	✓ \$	Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$5,500 and return to General funds.
MPNFC2220	<b>Orchardleigh Street</b> Frontage house number 85 Orchardleigh Street (7m)	Manager City Assets	\$3,000	✗ \$	Works for this site have been identified and incorporated as part of a private development. Therefore, it proposed that this project be discontinued and \$3,000 to be returned to General funds.
MPOSLA2217	<b>Open Space Land Acquisition and Embellishment</b> Purchase of property for future open space in Smithfield.	Manager Property Strategy and Services	\$883,000	✓ \$	It is proposed to increase the budget by \$286 from Development Contributions due to higher than anticipated costs for purchasing the property. Property purchased and settled.
MPOSLA2218	<b>Open Space Land and Acquisition Embellishment - Consultancy</b> General consultancy relating to Open Space acquisitions.	Manager Property Strategy and Services	\$-	+\$	It has been identified that additional consultancy is required for the delivery of the Open Space acquisition program. Therefore, it is proposed to introduce a new project and allocate a budget of \$50,000 from Section 7.11 funds.
MPOSR2208	<b>Prospect View Upgrade</b> Cricket net renewal.	Manager City Assets	\$65,000	✓	Works completed, with installation and improvement to existing fencing for additional ball protection.
MPOSR2211	<b>Irrigation systems renewal/update</b> Update irrigation systems to improve water efficiencies and turf management at Chisholm Park 2 and 3	Manager City Assets	\$170,000	📅 \$	Project delayed due to budget constraints. Therefore, it is proposed to postpone this project and its budget of \$170,000 from General funds for consideration in the Draft 2022-2023 Operational Plan.
MPPAM2111	<b>Pedestrian Access and Mobility Plan</b> Review the Pedestrian Access and Mobility Plan.	Manager Built Systems	\$185	✓	Review of Pedestrian Access and Mobility Plan has been completed.
MPPAM2115	<b>Polding Street</b> , between Dublin Street and Bourke Street Installation of median islands.	Manager Built Systems	\$36,190	✓	Works completed with a median island installed between Dublin Street and Bourke Street, Smithfield.
MPRBG2203	<b>Hamilton Road</b> From Sackville Street to house number 102 Base replacement and asphalt overlay (260m)	Manager City Assets	\$316,000	➡ \$ ▲	It is proposed to increase the scope of works to include kerb and gutter upgrades from MPRKG2208 (Hamilton Road) for procurement efficiencies.
MPRG2162	<b>Lincoln Road</b> From Cecil Road to Garfield Road To provide interlayer seal if required and resurfacing with hot mix asphalt (1000m)	Manager City Assets	\$293,177	➡ \$ ▲	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to 1,500m to complete this project. Therefore, it is proposed to increase the budget by \$307,677 from Grant funds.

✓	Completed	○	On-going Service Delivery	✗	Discontinued	▲	Scope Change	📅	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
MPRG2202	<b>South west corner of Dutton Lane</b> Provide drainage line from pit near 10/48 connect to existing pit near raised threshold including associated asphalt works.	Manager City Assets	\$50,000	✕ \$	Due to the complexity of the design required, it is proposed to complete this project in a future Delivery Program with increased resources. Therefore, it is proposed to discontinue this project and return the budget of \$50,000 to be placed in a reserve for future consideration.
MPRG2208	<b>Intersection Ruby Street and Mitchell Street</b> Replace damaged road safety barrier	Manager City Assets	\$10,000	✕ \$	Works were completed under Emergency Asset Funding. Therefore, it is proposed to discontinue this project and return \$10,000 to Grant Funds.
MPRG2224	<b>Duff Road, From Elizabeth Drive To House Number 206-222,</b> Provide asphalt "V" drain, repair pavement failures and resurfacing with hot mix asphalt (1300m)	Manager City Assets	\$-	+ \$	It is proposed to introduce a new project and allocate a budget of \$521,082 from Grant funds for the renewal of Duff Road.
MPRG2225	<b>Abbotsbury Drive, From Wallgrove Road To Koala Way,</b> Repair existing culverts, regrading table drains, pavement failures and resurfacing with hot mix asphalt (454m)	Manager City Assets	\$-	+ \$	It is proposed to introduce a new project and allocate a budget of \$273,588 from Grant funds for the renewal of Abbotsbury Drive.
MPRG2226	<b>Wilding Street between Keesing Street and Cul-De-Sac Road,</b> Repair pavement failures and resurfacing with hot mix asphalt (85m)	Manager City Assets	\$-	+ \$	It is proposed to introduce a new project and allocate a budget of \$75,000 from Grant funds for the renewal of Wilding Street.
MPRKG2139	<b>Harrington Street,</b> from John Street to St Johns Road Repair of pavement failures, mill off and resurface with hot mix asphalt (540m)	Manager City Assets	\$372,000	➡ ▲	A site inspection was conducted and it is proposed to amend the scope to Harrington Street Stage 1, both sides from John Street to St Johns Road. Replacement of kerb and gutter and driveway between back of kerb to front path, provision of new pits and associated asphalt works.
MPRKG2204	<b>Meadows Road</b> Both sides Moonshine Avenue to Cayley Place (70m)	Manager City Assets	\$25,900	✕ \$	Works at this site to be completed under associated project (MPRMSR32201 - Meadows Road) for procurement efficiencies. Therefore, it is proposed to discontinue this project and return \$25,900 to General funds.
MPRKG2208	<b>Hamilton Road</b> Both sides Sackville Street to house number 102 (110m)	Manager City Assets	\$86,000	✕ \$	Works at this site is to be completed under an associated project (MPRBG2203 - Hamilton Road) for procurement efficiencies. Therefore, it is proposed to discontinue this project and return \$73,329 to General funds.
MPRKG2211	<b>King Road</b> Both sides Hamilton Road to Lavender Place (70m)	Manager City Assets	\$25,900	✓	Works completed.
MPRKG2212	<b>Oran Place</b> Both sides from Cambridge Street to cul-de-sac (30m)	Manager City Assets	\$12,100	✓	Works completed.
MPRKG2213	<b>Rawson Road</b> Both sides from Hamilton Road to Cambewarra Road (160m)	Manager City Assets	\$105,000	✓	Works completed.
MPRKG2217	<b>Cummings Crescent</b> Both sides Hollywood Drive to cul-de-sac (120m)	Manager City Assets	\$27,000	✓	Works completed.
MPRKG2218	<b>Cutler Road</b> Left side from Bundarra Street to dead end (20m)	Manager City Assets	\$8,100	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📄	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward



ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
MPRKG2221	<b>Anderson Avenue</b> Left side from David Street to Haig Street (260m)	Manager City Assets	\$86,600	✓ \$	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$5,000 and return to General funds. Works have since been completed.
MPRKG2222	<b>Anderson Avenue</b> Left side from Heinze Avenue to Pritchard Street (50m)	Manager City Assets	\$18,500	✓	Works completed.
MPRKG2223	<b>Anderson Avenue</b> Right side from Pritchard Street to Cabramatta Road West (50m)	Manager City Assets	\$18,500	✓	Works completed.
MPRKG2237	<b>Florence Street</b> Both sides from Tresalam Street to Robyn Crescent (130m)	Manager City Assets	\$81,250	➔ \$ ▲	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works from 265m. Therefore, it is proposed to increase the budget by \$8,750 from General funds.
MPRKG2243	<b>Benelong Avenue</b> Both sides from Dublin Street to Bourke Street (150m)	Manager City Assets	\$65,800	✓	Works completed.
MPRKG2244	<b>Brown Street</b> Both sides from Bourke Street to Dublin Street (180m)	Manager City Assets	\$63,700	✓	Works completed.
MPRKG2245	<b>Cahill Street</b> Both sides from Brenan Street to cul-de-sac (60m)	Manager City Assets	\$24,100	✓	Works completed.
MPRKG2246	<b>Charles Street</b> Left side from Dublin Street to Gipps Street (150m)	Manager City Assets	\$52,200	✓	Works completed.
MPRKG2254	<b>Jessie Street</b> Right side from Polding Street to Jenifer Place (40m)	Manager City Assets	\$18,000	✓	Works completed.
MPRKG2255	<b>Jessie Street</b> Both sides from Jennifer Street to Rosemont Avenue (20m)	Manager City Assets	\$8,100	✓	Works completed.
MPRKG2259	<b>Oxford Street</b> Both sides from Eton Street to The Boulevarde (50m)	Manager City Assets	\$18,500	✓	Works completed.
MPRKG2261	<b>Marlborough Street</b> Both sides Polding Street to Miriam Close (80m)	Manager City Assets	\$29,600	✓ \$	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$12,960 from General funds. Works have since been completed.
MPRMSR32201	<b>Meadows Road</b> From Moonshine Avenue to Cayley Place Repair pavement failures and resurfacing with hot mix asphalt (165m)	Manager City Assets	\$137,000	➔ ▲	It is proposed to increase the scope of works to include kerb and gutter upgrades from MPRKG2204 (Meadows Road) for procurement efficiencies.
MPRR2169	<b>Montague Street, from Bodalla Street to cul-de-sac</b> Repair of pavement failures and resurfacing with hot mix asphalt (51m)	Manager City Assets	\$80,000	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✘	Discontinued	▲	Scope Change	📄	Postponed
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
MPRR22118	<b>Marlborough Street</b> From Polding Street To Miriam Close Repair pavement failures, mill off and resurfacing with hot mix asphalt (318m)	Manager City Assets	\$201,300	→ \$ ▲	A site inspection was conducted and it is proposed to amend the scope to Marlborough Street from Polding Street to Brenan Street to repair pavement failures, mill off and resurfacing with hot mix asphalt (350m).
MPRR22120	<b>Morton Close</b> From Mcpherson Street To Cul-De-Sac Repair pavement failures and resurfacing with hot mix asphalt (91m)	Manager City Assets	\$50,000	✓	Works completed.
MPRR22121	<b>Kiandra Place</b> From Winburndale Road To Cul-De-Sac Repair pavement failures and resurfacing with hot mix asphalt (113m)	Manager City Assets	\$45,000	✓	Works completed.
MPRR22124	<b>Frank Street</b> From Transit Way To Property No 37 Base replacement and asphalt overlay (192m)	Manager City Assets	\$380,000	→ \$ ▲	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$40,000 and return to General funds.
MPRR2275	<b>Oran Place</b> From Cambridge Street to cul-de-sac Repair pavement failures and resurfacing with hot mix asphalt (37m)	Manager City Assets	\$40,000	✓ \$	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$6,100 from General funds. Works have since been completed.
MPRR2276	<b>Rawson Road</b> From Cambewarra Road to Garran Street Repair pavement failures and resurfacing with hot mix asphalt (265m)	Manager City Assets	\$230,000	✓ \$	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$32,946 and return to General funds. Works have since been completed.
MPRR2286	<b>Benelong Avenue</b> From Dublin Street to Bourke Street Repair pavement failures and resurfacing with hot mix asphalt (292m)	Manager City Assets	\$92,900	✓	Works completed.
MPRR2289	<b>Jessie Street</b> From Jennifer Street to Rosemont Avenue Repair pavement failures and resurfacing with hot mix asphalt (200m)	Manager City Assets	\$90,000	✓	Works completed.
MPSFR2203	<b>Park Road</b> Opposite house number 37 Park Road Replace Timber Kopper log Fence (40m)	Manager City Assets	\$6,200	✕ \$	Works were completed under maintenance. Therefore, it is proposed to discontinue this project and return \$6,200 to General funds.
MPSRVCBU2004	<b>Nelson Street Car Park - fitout/electrical</b> Renew lighting on 3 levels, refurbish and repaint external façade and renew internal stairwells including handrail.	Manager City Assets	\$37,564	✓	Works completed including upgrade of compliant emergency lighting and general lighting systems.

✓	Completed	○	On-going Service Delivery	✕	Discontinued	▲	Scope Change	📄	Postponed
→	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
MPSRVRKG2127	<b>Pritchard Street</b> Right side from Anderson Avenue to house number 12 (150m)	Manager City Assets	\$32,970	✓ \$	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$97,318 from General funds. Works have since been completed.
MPSRVRKG2149	<b>Prospect Road</b> Both sides from Senior Street to Ada Street (150m)	Manager City Assets	\$28,726	✓	Works completed.
MPSRVSG2101	<b>Fairfield Park</b> Renewal of temporary building storage.	Manager City Assets	\$6,196	✓	Project completed with new storage facilities for Fairfield Park Grandstand at rear of building installed.
MPTFR2203	<b>Wilson Road</b> From Mount Street to Elizabeth Drive Replace the damaged concrete median 4m at the intersection of Mount Street and Wilson Road	Manager City Assets	\$2,000	✓	Works completed.
MPVDR2224	<b>4 Carramar Avenue</b> Replace existing cast-insitu lintel with precast lintel (4.8m) and 2 galvanised grates	Manager City Assets	\$6,000	✓	Works completed.
MPVOS2205	<b>Rosford Park - Janice Crosio Oval</b> Irrigation system renewal.	Manager City Assets	\$181,825	✘ \$	Project delayed due to budget constraints. Therefore, it is proposed to postpone this project and its budget of \$181,825 (\$170,000 from SRV Reserve and \$11,825 from General funds) for consideration in the Draft 2022-2023 Operational Plan.
MPVRKG2203	<b>Coori Place</b> Right side from cul-de-sac to cul-de-sac (20m)	Manager City Assets	\$8,100	✓	Works completed.
MPVRKG2211	<b>Booyong Street</b> Right side from Sassafrass Lane to Bolivia Street (20m)	Manager City Assets	\$8,100	✓	Works completed.
MPVRKG2212	<b>Cumberland Street</b> Left side from Bridge Street to Cabramatta Road West (30m)	Manager City Assets	\$12,100	✓	Works completed.
MPVRKG2214	<b>Curtin Street</b> Both sides Cumberland Street to house number 43 (140m)	Manager City Assets	\$48,800	✓	Works completed.
MPVRKG2216	<b>Gilbert Street</b> Both sides Gladstone Street to cul-de-sac (110m)	Manager City Assets	\$65,400	✓	Works completed.
MPVRKG2217	<b>Gladstone Street</b> Both sides Gilbert Street to John Street (60m)	Manager City Assets	\$27,200	✓	Works completed.
MPVRKG2218	<b>Grant Avenue</b> Both sides from North cul-de-sac to North cul-de-sac (60m)	Manager City Assets	\$22,200	✓	Works completed.
MPVRKG2219	<b>Wendy Close</b> Right side from cul-de-sac (West) to Jackie Street (20m)	Manager City Assets	\$8,100	✓	Works completed.
MPVRKG2221	<b>Malouf Street</b> Both sides Peterlee Road to Canley Vale Road (90m)	Manager City Assets	\$50,400	✓	Works completed.
MPVRKG2223	<b>Salisbury Street</b> Both sides Torrens Street to Canley Vale Road (30m)	Manager City Assets	\$12,100	✓	Works completed.
MPVRKG2224	<b>Wyong Street</b> Both sides Derby Street to Peel Street (60m)	Manager City Assets	\$22,200	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✘	Discontinued	▲	Scope Change	✘	Postponed
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
MPVRKG2227	<b>Torrens Street</b> Both sides Adolphus Street to Sackville Street (70m)	Manager City Assets	\$25,900	✓	Works completed.
MPVRKG2228	<b>Benson Street</b> Both sides Ruby Street to cul-de-sac (40m)	Manager City Assets	\$33,400	✓	Works completed.
MPVRKG2229	<b>Sinnott Way</b> Left side from Sinnott Street to cul-de-sac (20m)	Manager City Assets	\$8,100	✓	Works completed.
MPVRKG2233	<b>Crown Street</b> Left side from James Street to Veron Street (70m)	Manager City Assets	\$28,000	✓	Works completed.
MPVRKG2234	<b>Normanby Street</b> Both sides Tangerine Street to house number 45 (20m)	Manager City Assets	\$8,100	✓	Works completed.
MPVRKG2235	<b>Tangerine Street</b> Both sides Hercules Street to Loftus Street (30m)	Manager City Assets	\$12,100	✓	Works completed.
MPVRKG2236	<b>Beemera Street</b> Both sides Montague Street to Ann Street (70m)	Manager City Assets	\$39,600	✓	Works completed.
MPVRKG2237	<b>Dawson Street</b> Both sides The Boulevarde to Eustace Street (140m)	Manager City Assets	\$48,800	✓ \$ ▲	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works to 190m. Therefore, it is proposed to increase the budget by \$20,000 from General funds. Works have since been completed.
MPVRKG2238	<b>Eacham Street</b> Both sides Maud Street to cul-de-sac (60m)	Manager City Assets	\$30,600	✓	Works completed.
MPVRKG2239	<b>Evans Street</b> Both sides Maud Street to The Boulevarde (110m)	Manager City Assets	\$73,800	✓	Works completed.
MPVRKG2242	<b>Dawson Street</b> Right side from Maud Street to Stanley Street (70m)	Manager City Assets	\$25,900	✓	Works completed.
MPVRKG2243	<b>Linda Street</b> Both sides from Stanley Street to The Boulevarde (180m)	Manager City Assets	\$58,500	✓ \$	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$6,500 from General funds.
MPVRKG2244	<b>Stanbrook Street</b> Right side from The Boulevarde to 45 Stanbrook Street (70m)	Manager City Assets	\$25,900	✓	Works completed.
MPVRKG2245	<b>Brook Lane</b> Both sides from Stanley Street to cul-de-sac (120m)	Manager City Assets	\$42,000	✓	Works completed.
MPVRKG2248	<b>Jensen Street</b> Both sides from Hamilton Road to McCarthy Street (110m)	Manager City Assets	\$38,300	✓	Works completed.
MPVRKG2250	<b>Hughes Street</b> Both sides from Park Road to Hill Street (49m)	Manager City Assets	\$30,000	✓	Works completed.
MPVRKG2253	<b>Kiandra Place</b> Both sides from Winburndale Road to Cul-De-Sac (24m)	Manager City Assets	\$10,368	✓	Works completed.
MPVRKG2254	<b>Morton Close</b> Both sides From Mcpherson Street To Cul-De-Sac (50m)	Manager City Assets	\$18,000	✓	Works completed.

✓	Completed	○	On-going Service Delivery	✘	Discontinued	▲	Scope Change	📄	Postponed
➔	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
MPVRKG2255	<b>Bulls Road including roundabout approach of Box Road</b> Both sides from Kembla Street to Bathurst Street (59m)	Manager City Assets	\$25,000	✓	Works completed.
MPVSG2205	<b>Brenan Park Community Hall and Amenity Building - roof/structure/electrical/fitout</b> Replace roof structure including timber awning, replace all electrical services including, installation of a disability accessible toilet, light, switches, fittings switchboard, replace all doors, fittings and ceilings including painting new roof sheeting to hall and external awning area. <i>Year 2 of a 2 year program</i>	Manager City Assets	\$360,000	🏠💰	It is proposed to postpone this project and its budget of \$360,000 from SRV Reserve for consideration in the Draft 2022-2023 Operational Plan, as works cannot commence due to site currently being occupied as a COVID-19 testing facility.

✓	Completed	○	On-going Service Delivery	✘	Discontinued	▲	Scope Change	🏠	Postponed
➡	Progressing	!	Delayed	💰	Budget Change	+	New Project	↻	Carry Forward

## 2017/18-2021/22 Delivery Program Indicators

Services	Indicators	Trend
Asset Management – Civil and Built	% Asset maintenance/ renewal backlog across all Council Asset Management Plans	↑
	% Roads in satisfactory condition and above	↑
	% Community facilities in satisfactory condition and above	↑
Asset Management – Open Space	% Regular hire are satisfied with sportsfields	↑
	Residents satisfied with parks and play/fitness equipment	↑
	% Landscape sites have been replanted / cared for	↑
	% Tree permit applications on private land determined within the agreed timeframe	↓
Building Control and Compliance	# Dwellings approved	↑
	# Annual fire safety statements submitted	↑
	% Swimming pool fencing complying with the legislative requirements after 3 inspections	↓
	# Secondary dwelling approved	↑
	# Other ancillary residential developments approved	↑
City Connect Bus	# People using City Connect bus	X
Design Management	% Civil, Urban and Landscaping designs completed within 20 working days	↑
Development Planning	# Development approvals (industrial, residential and commercial)	↑
Infrastructure Construction and Maintenance	% Renewal Program completed within agreed timeframe	↑
	% New capital work completed within agreed timeframe	↑
Land Information Services	% New property records created and addresses issued within 15 days	↑
Major Projects	% Major projects on schedule	↑
	% Major programs on schedule	↑
	% Major projects and contracts completed with less than 10% cost variation	↑
	% Major programs completed with less than 10% cost variation	↑
Parks and Gardens Operations	% Community satisfied with maintenance of sportsfields, reserves and open spaces	↑
Strategic Land Use Planning	# Development Control Plan reviews	↑
	# Planning proposals reviewed	↑
	# Community engagement activities delivered for major planning projects	↑
	# Heritage items that are retained	↑
	% Heritage items receiving rate relief	↑
Traffic and Transport	# Road safety initiatives delivered (speed humps, speed radars, etc)	↑
	% Initiatives with demonstrable improvement in local traffic conditions	X*
	# New car spaces developed in town centres / village / neighbourhood shopping centres	↑

Note: \* this Service was impacted by COVID-19

Key for trends:

↑ or ↓ is working towards the community's goals	X services were closed during this period	↔ Is no change	↑ or ↓ is working away from the community's goals
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## 2021-2022 Operational Plan Indicators

Services	Indicators	Result
<b>Asset Management – Civil and Built</b>	% Asset handover completed every 12 months	17%
<b>Asset Management – Open Space</b>	# Graffiti removals undertaken	56
	# Customer requests for grass mowing in open spaces	80
	% Trees requests pruned / removed on Council land undertaken within the agreed timeframe	70%
	# Landscaping and beautification projects completed to offset private tree removal	2
	# Private trees approved for removal	39
	# Private tree applications for removal rejected	1
	# Customer request for open space asset maintenance	98
<b>Building Control and Compliance</b>	% Development applications determined within 40 days	59%
	# Construction Certificates determined	7
	% Complying Development Certificates determined within agreed timeframe	100%
	# Inspections undertaken for compliance of swimming pool fencing	55*
<b>City Connect Bus</b>	% City Connect bus service running on time	N/A*
<b>Design Management</b>	% Surveying projects completed within the quoted timeframes	93%
<b>Development Planning</b>	% Development applications determined within 40 days	31%
	% Construction Certificates determined within 40 days	100%
<b>Infrastructure Construction and Maintenance</b>	% Road and Transport Asset maintenance undertaken within service level	98%
	% Stormwater Drainage Asset maintenance undertaken within service level	100%
	% Building and Facility Asset maintenance undertaken within service level	87%*
<b>Land Information Services</b>	# Internal mapping requests completed	16
<b>Major Projects</b>	# Request for Tender Contracts awarded	1
	# Request for Quotation Contracts awarded	8
<b>Parks and Gardens Operations</b>	% Mowing, landscaping, sportsfield maintenance completed to the required service levels	100%
	% Landscaping sites and gardens maintained to the service levels	100%
<b>Strategic Land Use Planning</b>	% Planning Proposals reported to Council within 3 months of lodgement or 6 months of Council initiated proposals	Nil
	% Emerging Development Control Plan issues reported to Council within 6 months of being identified	Nil
	% Zoning Certificates (Section 149 and 149(2)) not issued within 5 working days	100%
	# Heritage programs completed each year	Nil
	# Strategies, plans and policies reviewed and updated	Nil
	# Affordable housing stock in Fairfield City	Nil
	# Meetings participated in as part of State Government working groups	2
	# Community feedback on the quality of new developments	Nil
	# New technology and initiatives considered in regards to Fairfield LEP and DCP updates	1
	# Feedback provided in Council's City Life quarterly publication	Nil

Services	Indicators	Result
Traffic and Transport	# Road safety education programs	Nil*
	# Community engagement provided on traffic improvements	8
	# Public transport advocacy initiatives	Nil*
	# Traffic flow improvements projects delivered	Nil*
	# Integrated traffic signal initiatives on regional and arterial roads	Nil

Note: \* this Service was impacted by COVID-19



## THEME 3: ENVIRONMENTAL SUSTAINABILITY











The local environment and natural resources define the City and contribute to the community’s wellbeing. In turn the activities undertaken throughout the city impact the quality and viability of many species and finite resources. Increasing awareness of environmental challenges such as climate change and water shortages has increased the pressure for protection and management of our bushland, local wildlife and waterways as well as improved design and operation of the built environment. Environmental sustainability is important at the local and global level, and for the health and wellbeing of future generations.

### Key Highlights

- Held the free asbestos collection event in November, with the service provided to 33 households.
- Completed 950 kilometres of street sweeping by Council’s street cleaning trucks throughout Fairfield City.
- Conducted over 874 hours of active patrol for illegal dumping, resulting in two successful prosecutions on littering and illegal dumping.
- Conducted community engagement on the proposal of green waste bins for the residents of the City, receiving more than 10,000 responses.
- Planted over 10,000 native plants, including trees, grass and shrubs throughout the City.
- Saved over 153 tonnes of carbon dioxide (equivalent) emissions due to continued improved cost efficiencies by reducing electricity consumption at Council’s buildings and facilities.
- Removed over 55 cubic metres of litter and grass cuttings as part of the Main Roads Beautification program.
- Generated 138,575 kilowatt hours of solar power across Council’s buildings to ensure that Council continues to be sustainable into the future.
- Collected over 44 tonnes of rubbish from Council’s Gross Pollutant Traps and creek cleaning activities.
- Completed the design for the Wilson Road Creek restoration.
- Conducted over 3,600 hours of bush regeneration along the City’s creek line and bushland reserves under the Creek Care program.

### COVID-19 Response

- Representation on the Local Emergency Management Committee to address issue of vulnerable community members and providing access to food.
- Provided additional cleaning services to retail and car parking facilities.
- Continued to provide domestic waste and recycling services along with public litter bin servicing, public toilet cleaning and CBD cleaning to ensure public amenities are maintained.
- Undertook litter collection along with mowing as required to ensure walkways and playgrounds are safe for the community.
- Continued illegal waste investigations and activities to ensure immediate response to hazardous waste issues.
- Continued trade waste collection to support local businesses.

	Completed		On-going Service Delivery		Discontinued		Scope Change		Postponed
	Progressing		Delayed		Budget Change		New Project		Carry Forward

## Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
IN16305-2	<b>Wilson Road Reserve, Creek Restoration - Design and Construction</b> Investigation and design of rehabilitation works to restore, protect and enhance the natural function of Wilson Creek. <i>Year 2 of a 2 year project</i>	Manager Catchment Planning	\$12,855	✓	The design for Wilson Road Creek restoration has been completed, with construction to be completed in the next Delivery Program.
IN22906	<b>Mobile CCTV Cameras to Monitor Illegal Dumping</b> Hire mobile CCTV system with long range cameras and video analytics to monitor various illegal dumping hotspots in rural and industrial areas including Wetherill Park, Smithfield, Old Guildford, Yennora, Horsley Park and Cecil Park.	Manager Waste Strategy and Sustainability	\$40,000	!	Project delayed due to resourcing constraints.
MPFMP2105	<b>Prospect Creek and Georges River Flood Study</b> A flood study to determine the nature and extent of overland flooding within the catchment including Hassall Street and Rosford Park Detention Basin dam break assessment. <i>Year 3 of a 3 year program</i>	Manager Strategic Land Use and Catchment Planning	\$13,508	✓	This is a multi-year project, with milestones achieved, including the completion of a Flood Frequency Analysis.
MPFMP2212	<b>Flood detention basin upgrade, Stockdale Reserve - Investigation and Design</b> Investigate and develop a detailed design of basin upgrade works for Stockdale Reserve. <i>Year 4 of a 4 year program</i>	Manager Strategic Land Use and Catchment Planning	\$152,277	!	Due to complexities of the site (animal burrows and site contamination), the design has been delayed as those issues are resolved.
MPFMP2228	<b>Voluntary House Raising</b> 149 Hollywood Drive, Lansvale	Manager Strategic Land Use and Catchment Planning	\$-	+\$	It is proposed to introduce a new project and allocate a budget of \$81,000 from the Voluntary House Raising Reserve to assist the raising of one house above flood planning level.
MPFMP2233	<b>Flood detention basin upgrade, Mimosa Road - Design</b> Design and approval of Sydney Water sewer that crosses basin embankment, and additional investigation to meet dam safety requirements.	Manager Property Strategy and Services	\$-	+\$	It is proposed to introduce a new project and allocate a budget of \$60,000 from Stormwater Levy Reserve to complete the design and approval of a flood detention basin upgrade, and additional investigation to meet dam safety requirements.
SP21919	<b>Acquisition of Domestic Waste Trucks</b> Purchase of four domestic waste trucks.	Operations Manager City Assets	\$1,800,000	✓	Project completed with four domestic waste trucks delivered and in use.

✓	Completed	○	On-going Service Delivery	✘	Discontinued	▲	Scope Change	📄	Postponed
➡	Progressing	!	Delayed	\$	Budget Change	+	New Project	↻	Carry Forward

## 2017/18-2021/22 Delivery Program Indicators

Services	Indicators	Trend
<b>Catchment Planning</b>	% Floodplain risk management initiatives completed	↑
	% Monitored waterways with acceptable aesthetic quality	↑
	% Stormwater management initiatives completed	↑
<b>Emergency Management</b>	# Emergency events support provided on request	↑
<b>Environmental and Public Health</b>	% Food premises inspected that met compliance	X*
	% Environmental and public health investigations initiated within the agreed timeframe	↑
<b>Street and Public Amenities Cleaning</b>	# km swept by street sweeping trucks	↓
	# cubic metre collected from litter picking on main streets	↑
	# Requests for litter removal	↑
<b>Waste Education and Environmental Sustainability</b>	# Water consumption per household	↓
	# Community partnerships strengthened	X*
	% Satisfied with environmental and sustainability education programs	↑
	% Implementing environmental practices as a result of the education program	↑
	# Rubbish collected from gross pollutant traps and creek cleaning activities	↑
	# Hours worked on Bush Regenerations Program	↑
	# Bush regeneration sites maintained	↑
<b>Waste Management</b>	# Tonnes of material collected from Council clean-ups	↑
	# Tree mulch recycled	↑
	% Recycling recovery rate	↑
	# Successful prosecutions on littering and illegal dumping	↑
	# Mobile CCTV monitored hotspots	↑

Note: \* this Service was impacted by COVID-19

Key for trends:

↑ or ↓ is working towards the community's goals	X services were closed during this period	↔ Is no change	↑ or ↓ is working away from the community's goals
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## 2021-2022 Operational Indicators

Services	Indicators	Result
<b>Catchment Planning</b>	# Education programs concerning stormwater quality and floodplain risk	Nil
	# Flood Studies completed	Nil
	# Floodplain Risk Management Studies and Plans completed	Nil
	# Projects implemented as part of Council's stormwater programs	10
<b>Emergency Management</b>	# Actions undertaken as part of the Fairfield Local Emergency Management Plan	4
<b>Environmental and Public Health</b>	# Food premises inspected	2*
	# Other public health regulated premises/activities inspected	Nil*
	# Environmental audits undertaken at industrial and commercial premises	Nil*
	# Investigations undertaken by Environmental Management for pollution matters	70
	# Development applications reviewed regarding environmental impacts	137
	# Investigations undertaken by Community Health for environmental and public health related matters	45
<b>Street and Public Amenities Cleaning</b>	# Requests on street and public amenities cleaning	282
	% Street and public amenities cleaning requests attending to within agreed timeframe	97%
<b>Waste Education and Environmental Sustainability</b>	# Educational environmental sustainability activities undertaken	4*
	# People attending educational activities	64*
	# People participating in environmental events	22*
	# KWh (electricity) saved from all Council facilities	138,575 KWh
	# CO2 (emissions) saved from all Council Assets	15.7 tonnes
	# Gj (water) saved from all Council facilities	N/A
	# Litter prevention educational programs delivered	Nil*
	# Volunteer hours participating at community nursery	397*
	# Volunteer hours maintaining bushland and creeks	40*
	# Native plants propagated at the Community Nursery	5,520*
	# Native plants comprising of trees, grass, shrub planted	10,886*
<b>Waste Management</b>	% Complaints on waste management resolved within Service Level Agreement	97%
	# Reported illegal dumping incidents identified	560
	# Hours patrolling for illegal dumping incidents	874

Notes:

\* this Service was impacted by COVID-19

N/A refers to data not available.

## THEME 4: LOCAL ECONOMY AND EMPLOYMENT











The businesses and industries in Fairfield City and the surrounding areas provide goods and services as well as local employment opportunities. The shopping centres provide a range of products, services and meeting places, and represent the identity of their suburb. The Smithfield-Wetherill Park industrial area is one of the largest industrial estates in Australia and therefore a major employer, traffic generator and economic powerhouse. Higher than average levels of unemployment, especially youth unemployment, place increased importance on access to education and training.

### Key Highlights

- Held the Illuminate New Year's Eve event at Fairfield Showground, with social distancing and COVID safe measures in place. Over 6,500 attendees enjoyed an array of cultural performances, amusement rides, face painting, and food trucks, and finished off with a spectacular fireworks finale.
- Held 14 free open day sessions at the new community business hub, Fairfield City HQ, providing demonstrations of the creative and meeting spaces.
- Facilitated 10 workshops through Fairfield City HQ, including webinars on claiming small business tax deductions, cash flow for small business success, importance of protecting intellectual property and running a home-based business.
- Strengthened a total of 54 economic development partnerships which included meetings with the Western Sydney Investment Attraction Office, CSIRO, Department of Education, Skills and Employment, and TAFE NSW.
- Promoted 11 place management activities, including Cabramatta tours, ABC Local Sydney Radio interview supporting local business, and Dutton Lane car park opening ceremony.
- Held Christmas activations and installations across Cabramatta, Fairfield and Parks Places, including roving Santa and elves, and Christmas banners at five locations.
- Distributed Mayoral letters to 173 local businesses advising them of the Temporary Outdoor Dining Program to assist in COVID business recovery.











### COVID-19 Response

- Translated resources and updated messages sent to key stakeholders including chambers of commerce, shopping/strata managers and clubs to assist them in messaging to their members regarding COVID tests and vaccinations, COVID compliance audits and financial support packages.
- Provided assistance to businesses regarding COVID-19 information and assistance posters, individual COVID-19 safe plans and access to information found on Council's website.
- Responded to many individual businesses seeking the latest information or where they can go to get business support.
- Provided tenancy support to explain COVID-19 requirements, QR codes, messaging in community languages, posters, and surveillance.
- Provided rental assistance to tenants of Council's properties, including rent relief, rent deferrals and repayment plans.

	Completed		On-going Service Delivery		Discontinued		Scope Change		Postponed
	Progressing		Delayed		Budget Change		New Project		Carry Forward

## Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
IN22756	<b>NSW Small Business Month</b> Support the small business community by delivering events and activities that focus on upskilling and connecting NSW small business owners.	Manager Parks Place and Economic Development	\$-	+\$	It is proposed to introduce a new project and accept \$2,210 in grant funding offered by NSW Treasury to deliver activities as part of NSW Small Business Month.
IN22946	<b>Culinary Carnival</b> Conduct a three week-long event and activations in Cabramatta and Fairfield Town Centres, celebrating local cuisine and supporting economic recovery.	Manager Cabramatta Place and Major Events	\$-	+\$	It is proposed to introduce a new project and accept \$500,000 in Grant funding from the Department of Planning, Industry Environment as part of The Festival of Place Open Street program. The grant will provide funding for a three week-long event and activations in Cabramatta and Fairfield Town Centres to celebrate local cuisine, and to support the local economy.
IN22949	<b>NSW International Women's Day</b> Host two events with local business owners to discuss the important role female leaders play in the business community and tips on how to run a success business.	Manager Parks Place and Economic Development	\$-	+\$	It is proposed to introduce a new project and accept \$4,000 from Grant funds offered by the Department of Communities and Justice to host activities for NSW International Women's Day.

	Completed		On-going Service Delivery		Discontinued		Scope Change		Postponed
	Progressing		Delayed		Budget Change		New Project		Carry Forward

## 2017/18-2021/22 Delivery Program Indicators

Services	Indicators	Trend
<b>Community Business Hub (Fairfield City HQ)</b>	% Customer satisfaction with Community Business Hub program	↑
	% Customer satisfaction with the Community Business Hub	↑
<b>Economic Development</b>	# Businesses and employment centres promoted and/or marketed	↑
	# Advocacy to encourage variety of employment and people participating in affordable educational training through business communication initiatives	↑
	# Business Forums delivered/promoted	↑
	# Key strategic economic development partnerships are sustained and/or strengthened	↑
<b>Major Events</b>	% Satisfied with major events	↑
	# Place activations delivered	↑
<b>Place Management</b>	# Contributions to public domain improvements	↑
	# Key strategic Place partnerships are sustained and/or strengthened	↑
	# Fabulous Fairfield Awards	X*
<b>Property Strategy and Services</b>	% Property Development projects meeting agreed milestones	↑

Note: \* this Service was impacted by COVID-19

Key for trends:

↑ or ↓ is working towards the community's goals	X services were closed during this period	↔ Is no change	↑ or ↓ is working away from the community's goals
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## 2021-2022 Operational Plan Indicators

Services	Indicators	Result
<b>Community Business Hub (Fairfield City HQ)</b>	# visits to the Community Business Hub	153*
	# meeting room, suite and desk hires at the Community Business Hub	6*
	# business programs facilitated at the Community Business Hub	24*
	# of referrals to business advisors	1*
<b>Economic Development</b>	# Businesses provided with assistance	108
	# Business communication initiatives	290
<b>Major Events</b>	# Major events delivered	1*
	# Community members attending major events	6,595*
	# Council engagements conducted at major events	Nil*
<b>Place Management</b>	% Nominated plans, strategies, policies and procedures completed	100%
	# Promotional place management activities delivered each year	11*
<b>Property Strategy and Services</b>	% Property Development projects including contracts completed with less than 10% cost variation	98%
	% Occupancy rate of Council's commercially leased or licensed properties	100%

Note: \* this Service was impacted by COVID-19

## THEME 5: GOOD GOVERNANCE AND LEADERSHIP

In a democracy, the community wants their leaders to listen to them, represent their views with integrity and strive to achieve for the good of the community. Decision making, especially in the public sector, must be transparent, objective and accountable. Good governance and leadership ensures the community has access to information and is able to participate in the development of policies and decisions that affect them. The Fairfield community expects a high standard of ethics, justice and honesty to be reflected in the actions and behaviour of individuals, organisations, businesses and governments.



### Key Highlights











- Successfully coordinated the Fairfield City Local Government Elections for 2021.
- Hosted an information session for those considering to run as a candidate at the Council elections. The program enabled those interested in becoming a Councillor to gain a better understanding of the role and responsibilities of an elected member of Council.
- Recycled and distributed 127,280 tonnes of construction material for internal and external customers through the Sustainable Resource Centre.
- Diverted 90,658 tonnes of construction material from landfill through the Sustainable Resource Centre.
- Saved 4,359 tonnes of greenhouse emissions through recycling 217,938 tonnes of waste.
- Issued 9% of rates notices electronically.
- Received 51 CCTV requests from NSW Police.
- Conducted 100% of tender and contract processes within 12 weeks.
- Processed 100% of purchasing and tenders in compliance with policy and legislative requirements.
- Received 19 formal and 307 informal GIPA (Government Information Public Access) requests.

### COVID-19 Response

- Continued to conduct live online Council Meetings including remote attendance by Councillors, where desired and provided the community with access to listen.
- Simplified eligibility criteria for financial hardship and not charging interest to ratepayers who are experiencing financial hardship, receiving financial support from Commonwealth or NSW Government under a COVID relief package and have entered into a repayment plan.
- Continued to ensure staff productively working remotely by distributing IT equipment, remote technical support, tailored work plans produced for staff members, and clear and consistent messaging to staff on COVID compliance requirements in the workplace and safety and compliance issues in Fairfield City, in which a significant number of staff are residents, to minimise anxiety.

### Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
IN22697	<b>NSW ALGWA Conference 2022</b> Host the NSW ALGWA Annual Conference in March 2022.	Manager Governance and Legal	\$50,000		The NSW ALGWA Conference 2022 has been rescheduled to July 2022. Therefore, it is proposed to postpone this project and its budget of \$26,652 from General funds for consideration in the Draft 2022-2023 Operational Plan.
MPERM2101	<b>Enterprise Risk Management Policy and Strategy</b> Review and update Council's Enterprise Risk Management policy and strategy including development of a strategic risk register.	Manager Corporate Planning, Risk and Improvements	\$-		The revised Fairfield Opportunity and Risk Management (FORM) Policy, Strategy and Framework has been endorsed by the Executive Leadership Team.

	Completed		On-going Service Delivery		Discontinued		Scope Change		Postponed
	Progressing		Delayed		Budget Change		New Project		Carry Forward



ID No.	Name	Responsible Officer	21/22 Budget	Status	Comments
MPFORM2204	<b>Business Continuity Plan Testing</b> Undertake testing of the Business Continuity Plan (BCP) to make sure that the BCP teams are aware of their responsibilities, accountabilities and authority in the implementation of the plan and the relevancy and effectiveness of the BCP process and documents.	Manager Corporate Planning, Risk and Improvements	\$-	✓	The improved Business Continuity Policy and Plan incorporating the required changes has been endorsed by the Executive Leadership Team and communicated within Council.
MPICT2213	<b>Mobile CCTV Cameras</b> Relocate mobile CCTV cameras to identified hot spots as approved by the Mayor's Crime Prevention Committee.	Chief Information Officer	\$12,000	!	Project delayed with stakeholder meetings deferred due to COVID-19 Public Health Orders.
MPSPER2101	<b>Sustainable Resource Centre</b> Replacement of plant and equipment that is used in the recycling of concrete and road materials to sell and use in construction activities.	Operations Manager City Assets	\$125,000	!	Project delayed due to inadequate tender responses. Suitable offers are being sourced from the open market.
MPSPER2201	<b>Sustainable Resource Centre</b> Replacement of plant and equipment that is used in the recycling of concrete and road materials to sell and use in construction activities.	Manager Finance	\$392,500	📦💰	An asset review identified that a vehicle scheduled for replacement is in good condition and does not need to be replaced until 2023/24. Therefore, it is proposed to postpone this project and its budget of \$392,500 from Sustainable Resource Centre Plant Reserve for consideration as part of a future Delivery Program.
MPWMP2202	<b>Customer Experience</b> Educate all FCC staff into delivering excellent customer service, both internal and external, to improve the overall customer experience for our community.	Manager Human Resources	\$-	!	Project delayed due to COVID-19 Public Health Order restrictions.
SSFORM2203-1	<b>Claims Management</b> Manage insurance claims in line with insurance policy requirements.	Manager Corporate Planning, Risk and Improvements	\$-	🟢💰	To establish an Internally Restricted Insurance Reserve for claims beyond the scope of insurance policies and for any unforeseen coverage gaps. The reserve will be available to fund large unexpected claims in excess of policy limits for all insurance classes. It is proposed that \$5,793,433 of the proceeds from Council's historical equity share in its former insurance mutual be used to establish the Insurance Reserve.
SSICT03-01	<b>Core Application Support</b> Ensure Council's core applications and systems are updated, tested and maintained to support the service delivery of Council.	Chief Information Officer	\$-	🟢💰	Council's IT service required the recruitment of a specialist system administrator to replace a contract resource and an increase to an existing role to full-time following the resignation of a part-time staff member. Therefore, it is proposed to increase the service budget by \$100,674 from General funds.

✓	Completed	🟢	On-going Service Delivery	✗	Discontinued	▲	Scope Change	📦	Postponed
➡	Progressing	!	Delayed	💰	Budget Change	+	New Project	↻	Carry Forward

## 2017/18-2021/22 Delivery Program Indicators

Services	Indicators	Trend
<b>Corporate Planning and Improvements</b>	# External stakeholders engaged about the community's priorities	↑
	# Plans and reports developed for the community	↑
	# Internal Review findings implemented	↑
	# Documents managed under the quality management system	↑
	# Submissions received during exhibition on Council's Corporate plans	↑
<b>Fairfield Opportunity and Risk Management</b>	# Public liability claims settled	↓
	% Fairfield Opportunity and Risk Management Strategy - major programs implemented annually	↑
<b>Financial Sustainability</b>	% Long Term Financial Plan indicators are on target	↑
	\$Real operating expenditure per capita	↑
	# Ranking of rates charges compared to other Councils	↓
<b>Governance</b>	% Codes, Plans and policies that affect the community have been placed on public exhibition prior to adoption	↑
	# Code of Conduct breaches	↓
	# Documents impacting the community translated into other languages	↑
	# Public forum questions presented at Council meetings and responded to by Council	↑
<b>Human Resources</b>	# Work experience opportunities provided to the community at Council	X*
	% Workforce Management Plan's actions completed on time	↑
	% Staff assessed as capable and above in the annual performance review	↑
<b>Information and Communication Technology</b>	% Service levels met for helpdesk/desktop support	↑
	# CCTV Requests received from NSW Police	↑
<b>Internal Audit</b>	% Completed audits as determined by the Audit and Risk Committee	↑
<b>Procurement</b>	% Purchasing and tendering compliance with policy and legislative requirements	↑
<b>Records and Information Management</b>	% of requests for information (Government Information Public Access Act) processed within the specified timeframe for both informal and formal applications	↑
	% Electronic Document and Records Management System requests for support completed within 5 working days	↑
<b>Sustainable Resource Centre</b>	# Tonnes internal and external materials diverted from landfill	↑
	# Tonnes internal and external materials distributed	↑

Note: \* this Service was impacted by COVID-19

Key for trends:

↑ or ↓ is working towards the community's goals	X services were closed during this period	↔ Is no change	↑ or ↓ is working away from the community's goals
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## 2021-2022 Operational Plan Indicators

Services	Indicators	Result
<b>Corporate Planning and Improvements</b>	# Flyers/Summary Plans and Reports developed	Nil
	# Internal reviews of quality management system undertaken	2
	# Internal stakeholders engaged about corporate planning / community priorities	90
	# Proposed recommendations adopted by Council based on public submissions received during public exhibition for Council's corporate plans	Nil
	# Internal Review findings identified	6
<b>Fairfield Opportunity and Risk Management</b>	# Insurance claims notified	75
	# Fairfield Opportunity and Risk Management Strategy - major programs implemented	2
<b>Financial Sustainability</b>	# Average employee leave entitlements per capita	344.85
	# Breaches on the overdraft limits	Nil
	% Variance to budgeted Investment earning rate	-0.47%
	Achieving unqualified external audit opinion (annually)	Yes
	% Rates not collected on time	4.35%
	% Rates notices issued electronically	9.10%
<b>Fleet Management</b>	\$Saved in fleet management.	Nil
<b>Governance</b>	% Governance projects completed within time	90%
	# Governance policies reviewed annually	Nil
	# Statutory reports developed and submitted	1
	# Training sessions on Code of Conduct delivered to Council Officials	2
<b>Human Resources</b>	% WHS compliance audits completed	100%
	% Continuous WHS Improvement Inspections completed	100%
	% Satisfaction rating with service delivery of training courses	90%
	% Lost Time Injury Frequency rate	6.29%
	% Employee duration rate	4%
<b>Information and Communication Technology</b>	# Requests for CCTV advice for internal and external stakeholders	65
	# CCTV inspection carried out	4
	# Hours the Infrastructure and core systems are not available during business hours	7
	# Issues requested through helpdesk	105
	# Technology solutions implemented	Nil
<b>Internal Audit</b>	% Audit recommendations implemented within agreed timeframes	81%
<b>Procurement</b>	% Tender process completed and entered to contract within 12 weeks	100%
<b>Records and Information Management</b>	# Informal information (GIPA) requests received	307
	# Formal information (GIPA) requests received	19
	% Documents processed within 3 days of receipt	98%
	# Electronic Document and Records Management System training sessions	8
	# Electronic Document and Records Management System requests for support	1,768
<b>Sustainable Resource Centre</b>	# Tonnes CO2 emission saved	4,358.76

Note: \* this Service was impacted by COVID-19

## **SECTION 4**

### **QUARTERLY BUDGET REVIEW STATEMENT – QUARTER ENDED DECEMBER 2021**

#### **Introduction**

The Quarterly Budget Review Statement report provides Council's financial position for the six months ended 31 December 2021. It includes:

**Item 1.** Statement by the Responsible Accounting Officer on Council's Financial Position

**Item 2.** Income and Expenditure Budget Review

**Item 3.** Capital Budget Review

**Item 4.** Cash and Investment Budget Review

**Item 5.** Second Quarter 2021/22 Budget Review

**Item 6.** Key Performance Indicators Budget Review

**Item 7.** Contracts and Other Expenses Budget Review

### **Item 1. Statement by the Responsible Accounting Officer**

The purpose of the Responsible Accounting Officer (RAO) considering council's financial position with regard to the original estimate of income and expenditure (original budget) is to assess whether or not council's projected result as at the end of each quarter has any likely impact on council's estimated financial position as determined in its Operational Plan. The RAO provides assurance of a satisfactory financial position and any remedial action if unsatisfactory.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) regulations 2021.

*"It is my opinion that the Quarterly Budget Review Statement for Fairfield City Council for the quarter ended 31 December 2021 indicates that Council's projected financial position as at this date, is satisfactory, having regard to the projected estimates of income and expenditure and the budgeted income and expenditure.*

Signed:

Date 14 February 2022

Lachlan Gunn  
Chief Financial Officer  
Responsible Accounting Officer

## **Item 2. Income and Expenditure Budget Review** **Background to the purpose of the Budget Review Statement**

The Local Government (General) Regulation 2021 requires a Budget Review Statement (BRS) to be submitted no later than 2 months after the end of each quarter, and for it to include a revised estimate of the income and expenditure for that year. The primary purpose of the BRS is to assess Council's current financial position in light of its year to date performance compared to budget, and to propose changes where new information is received that results in permanent changes to assumptions used in the original budget. The incorporation of current information into the budget on a quarterly basis acts to form a 'rolling forecast' that better reflects Council's full year financial position.

Council has based the assessment of its current financial performance on results for the 6 months ended 31 December 2021.

The proposed changes arise primarily because the Quarter 1 revisions to the 2021-2022 Operational Plan adopted at the October 2021 Council Meeting assumed that the negative financial effects arising from the closure of services and restrictions imposed during the latest lockdown from 26 June 2021 to 11 October 2021 would have a more severe and longer term effect on services and Council's financial results than is now likely to occur.

Income and expenditure in the 2021-2022 Operational Plan has been revised this quarter (Quarter 2) to reflect the most likely full year forecast based on information currently available.

### **Overall Position**

Council's operating position is presented by identifying the revenue and expense elements of the financial statements and is compared to the adopted budget for the 2021/22 financial year.




### **Operating Result**

Council's operating result before capital items for the 6 months ended 31 December 2021 was a surplus of \$4.473m compared to a budget deficit of \$6.646m. The result is better than budget and the comparable period in the prior year (deficit of \$1.879m). The better than budget result is primarily due to reduced maintenance and repair costs arising from a reduction in maintenance requirements while facilities were closed and when restrictions on construction activities were in place during the COVID lockdown, reduced expenditure on external contractors, and a reduction in the depreciation expense due to delays in the completion of some capital projects due to COVID, and the adjustment of infrastructure useful lives to take into account the condition of the assets.

The year to date surplus was driven by cost savings, many of which are likely to be timing differences that will be incurred in the second half of the year. Therefore, it's anticipated that the full year result will be a small surplus of \$1.085m after the deferred costs are incurred.

The current financial years results have been heavily impacted by COVID, with the projected full year surplus driven by a gain of \$0.691m following receipt of Council's equity share in its former insurance mutual in January 2022 and a saving of \$0.131m due to a reduction in employer contributions for Council staff in the Local Government Defined Benefit Scheme for the second 6 months of this financial year.

Council's year to date financial results used to assess the need for Quarter 2 changes are as follows:

<b>FAIRFIELD CITY COUNCIL</b>	Favourable Variance	
<b>INCOME AND EXPENDITURE STATEMENT</b>	Unfavourable variance between 0 and 10%	
<b>6 month period ended - 31 December 2021</b>	Unfavourable variance greater than 10%	

	YTD ACT (\$'000)	YTD BUD (\$'000)	YTD VARIANCE (\$'000)	YTD VARIANCE Fav/Unfav (%)
<b>Income from Continuing operations</b>				
Ordinary Rates	43,597	43,122	475	1.1
Domestic Waste	15,359	15,054	304	2.0
Drainage Stormwater Levy	766	798	(33)	-4.1
User Charges and Fees	6,802	8,268	(1,466)	-17.7
Interest & Investment Income	561	491	70	14.2
Other Revenue	8,914	6,838	2,076	30.4
Grant & Contribution Operations	10,359	9,358	1,001	10.7
Grant & Contribution Capital	8,479	31,867	(23,388)	-73.4
Other Income	230	212	18	8.5
<b>Total Income from continuing operations</b>	<b>95,067</b>	<b>116,008</b>	<b>(20,942)</b>	<b>-18.1</b>
<b>Expenses from Continuing operations</b>				
Employee Costs	38,530	38,701	172	0.4
Materials & Contracts	9,125	14,507	5,381	37.1
Debt Servicing Costs	51	(6)	(57)	902.9
Depreciation, Amortisation & Impairment	17,706	19,808	2,102	10.6
Other Expenses	16,705	17,776	1,071	6.0
<b>Total Expenses from continuing operations</b>	<b>82,117</b>	<b>90,786</b>	<b>8,669</b>	<b>9.5</b>
<b>Operating Surplus/(Deficit) from continuing operations</b>	<b>12,950</b>	<b>25,223</b>	<b>(12,273)</b>	
<b>Net Operating Surplus/(Deficit) before capital grants and contributions</b>	<b>4,471</b>	<b>(6,644)</b>	<b>11,115</b>	

## Financial Impact of COVID-19

There have been a number of direct and indirect financial impacts arising from the COVID-19 Pandemic. The indirect are difficult to quantify due to the level of procedural and operational changes required to protect the safety of the community and Council staff, which has resulted in an associated increase in operating costs.

Council's revenue (excluding Capital Grants and Contributions) for the 6 months ended 31 December 2021 has increased marginally by \$0.612m compared to the corresponding period last year, with increases driven by:

- Rates Income – increased by rate peg in accordance with rate set by IPART
- Stormwater – reinstatement of the levy (suspended in the prior year due to COVID)
- Children & Family Services – secured additional grants, albeit costs will increase by a corresponding amount to fulfil grant requirements
- Other Income – sale of excess land compulsorily acquired by the State Government and improved operating performance from the Sustainable Resource Centre (SRC).

However, income from the following services has decreased by \$2.774m due to the impact of COVID:

- Rental property - financial relief provided by Council to COVID impacted businesses
- Carparks - less attendance / use by the community

- Leisure centres - closure of facilities and reduction in services due to the most recent lockdown and PHO restrictions
- Market site and stall holders at the Showground – activity suspended during lockdown
- Community facility hire – activity suspended during lockdown
- Community Enforcement – less congestion in city centres and less non-compliant activity
- Interest income - significant reductions in the cash rate by the Reserve Bank of Australia (RBA) to stimulate the economy

It needs to be noted that the prior year's result was also impacted by COVID imposed PHO restrictions. However, restrictions were being eased in the corresponding period last year and Council's LGA was not subject to a full lockdown at that time.

### Income from Continuing Operations

Total income for the 6 months ended 31 December 2021 is \$95.067m compared to the budget of \$116.008m. The below budget result is primarily due to unfavourable variances in capital grants (\$23.388m) and User Fees & Charges (\$1.466m), which were somewhat offset by above budget revenue from Rates & Annual Charges, Other Revenue and Operational Grants. Revenue from User Fees & Charges was impacted by the closure of services in accordance with Public Health Order (PHO) requirements and restrictions on service levels post lockdown.

Following a detailed analysis of the variances for the 6 months ended 31 December 2021, it is proposed that there be Quarter 2 (Q2) adjustments to increase total budgeted income (excluding Capital Grants and Contributions) by \$2.529m and decrease budgeted expenditure by \$1.989m for the 2021/2022 financial year. It is believed that this will reflect the impact of COVID-19 on Council's results, based on information currently available.

The major variances to budget are as follows:

#### User Charges and Fees

Actual	Budget	Variance
\$6.802m	\$8.268m	(\$1.466m)

User Charges and Fees are lower than budget and the comparative period in the prior year.

The original budget for User Charges and Fees was reduced by \$1.927m in Q1 to reflect the anticipated full year impact of COVID. However, the impact of the lockdown on services was greater than previously anticipated and as a result there were budget shortfalls in Enrolment Fee Income / Levies for Child Care Centres (\$0.613m), Leisure Centre (including entry fees, learn to swim, etc. (\$0.827m)), Showground (\$0.080m) and Domestic Waste Extra Pick Up Charges and Trade Waste (\$0.128m). However, reductions were partly offset by increased income in Community and Statutory fees (primarily Development Application Fees) of \$0.098m. The reduction in Child Care Centre revenue from User Charges and Fees was more than offset by an increase in Operating Grants due to additional government funding for this service.



In light of current results it is proposed that a Q2 permanent income reduction adjustment, as noted at 'Item 5' later in this report, of \$0.655m be processed to reflect the full financial year impact of reductions in Showground income (stallholders and market), Entry Fees at Leisure Centres and Kiosk sales.

#### Interest & Investment Income

Actual	Budget	Variance
\$0.561m	\$0.491m	\$0.070m

The budget variance is minimal because it took into account current market conditions.

Council's total funds under investment at the end of December are 4% (\$6.021m) lower than the prior year. Interest income for the six months ended 31 December 2021 is 12% (\$0.077m) lower than last year, primarily because of lower funds held for investment, but also due to the RBA cash rate reducing from 1.5% to 0.10% in the last two years. The RBA's efforts to stimulate the economy with successive bank rate cuts since the start of the COVID-19 Pandemic has severely affected Council's interest income.

#### Other Revenue / Income

Actual	Budget	Variance
\$8.914m	\$6.838m	\$2.076m

Other revenue was 30% better than budget for the six months ended 31 December 2021 but only on par with last year due to the continuing impact of the COVID-19 shutdown.

Rental Property and Carpark operations combined were \$0.075m below budget and \$0.678m less than the prior year for this six month period. This was due to rental concessions provided by Council to retail tenancies impacted by COVID restrictions and reduced carpark activity during the shutdown.

Fines and Recycling income were collectively \$1.377m over budget but less than the prior year. The original budget for fine income was reduced significantly in Q1 to reflect the impact of the lockdown restrictions on activity in city centres, but the budget phasing of the adjustment has created a timing difference because it was too heavily weighted to the first half of the financial year. Meanwhile, recycling income was higher relative to the prior year (\$0.620m) as activity rebounded this quarter. This was despite the Sustainable Resource Centre (SRC) being required to close for a period in August when there was a shutdown in construction in accordance with Public Health Orders.

Other revenue benefited during the first 6 months from an unbudgeted gain arising from the compulsory acquisition of land by the State Government. There will be a further increase in the second 6 months as Council will make a gain of \$0.691m following receipt of its equity share in its former insurance mutual.

It is proposed that a Q2 income increase adjustment, as noted at 'Item 5' later in this report, of \$1.695m be processed to reflect the impact of the gain upon Council's exit from its former insurance mutual, above budget revenue from the SRC, and proceeds from the compulsory acquisition of land by the State Government.

### Grant & Contribution – Operation

Actual	Budget	Variance
\$10.359m	\$9.358m	\$1.001m

Operating Grants were 11% over budget and 14% higher than the prior year.

The above budget result is considered a timing difference because the grant providers largely control the issuance and timing of grants. Whilst grants for Roads and Bridges were below budget for the first 6 months, they were more than offset by above budget Library and Community Care Grants. It is believed that these variances are timing differences between months and will not impact the full year budget.

It is proposed that a Q2 income increase adjustment, as noted in 'Item 5' later in this report, of \$0.489m be processed to recognise C&FS grants and a grant from the State Government for the Festival of Place and Open Street Program to increase activity in LGA's that were subject to severe lockdowns.

### Grant & Contribution – Capital

Actual	Budget	Variance
\$8.479	\$31.867	(\$23.338m)

The unfavourable variance arises predominantly due to the following:

- *Showground Redevelopment – Project SP560-3*  
To date, the \$9.671m budgeted funds for this project have not been received
- *Blackspot Program – Project MPBP*  
To date, the \$1.170m budgeted funds for this project have not been received
- *Transport Regional Development – Project MPRG*  
To date, \$0.011m of the \$0.769m budgeted funds for this project have been received
- *Aquatopia Expansion (Project ID SP558-1)*  
A \$2.000m grant has been received against a \$2.586 budget. This is a timing difference as the funds were budgeted and expected in the prior financial year, but are subject to the claims schedule, which is lodged on the basis of work completed.
- *Basin Upgrade Golf Course (Flood Mitigation Program)*  
To date, the \$1.920m budgeted grant funding for this program has not been received
- *RMS Renewal of Signs & Lines (Part of Traffic & Transport Program)*  
To date, the \$0.523m budgeted funds for this program have not been received
- *Various Asset Management Projects*
  - Roads to Recovery: Received \$0.389m received against \$1.305m Budget
  - Open Space Capital Projects: Received \$3.197m received against \$5.436m Budget
  - Local Road & Comm. Infrastructure Program: \$0m received against \$4.821m budget

- *Upgrade Recycling Centre – Project BWR1706*  
To date, the \$0.350m budgeted funds for this program have not been received

As noted above, grant providers largely control the issuance and timing of grants, and these variances are largely due to budget timing differences.

It is proposed that a Q2 income increase adjustment, as noted in ‘Item 5’ later in this report, of \$1.513m be processed due primarily to the allocation of the 2<sup>nd</sup> half of the LICR grant to new projects (removing need for general funds to be used) plus the reallocation of unspent grant funds to new projects.

### **Expenses from Continuing Operations**

Total expenditure to end of December 2021 is \$82.117m compared to the budget of \$90.786m.

Following a detailed analysis of the variances for the 6 months ended 31 December 2021, it is proposed that there be a Q2 budget adjustment to reduce total expenses by \$1.989m for the 2021/2022 financial year, which is primarily due to lower than budgeted depreciation of Sealed Roads and lower than budgeted maintenance costs.

The major variances to budget are as follows:

#### Employee Costs

Actual	Budget	Variance
\$38.530m	\$38.701m	\$0.171m

Employee costs are \$0.247m (0.6%) above the prior year despite a 2% award increase in salaries and wages, a 0.5% increase in the Superannuation Guarantee Levy, and the insourcing of the kerbside clean-up service. This effective saving to the prior year was due to initiatives taken by Council to manage staff levels, casual wages and overtime whilst PHO restrictions were in place to align costs to the reduced service requirements during this period.

The original budget was reduced by \$2.746m in Q1 to reflect the anticipated impact of the lockdown on staff resourcing. Therefore, no further adjustments are required at this time for the anticipated impact of COVID on the full year budget for employee costs.

However, it is proposed that a Q2 budget adjustment be processed to reduce employee costs to reflect a reduction in employer superannuation contributions following receipt of advice from Active Super that the RET Deficit funding cost will be reduced by 50% for the remaining six months of this financial year (and for the full financial year 2022/2023).

The following Employee Costs table indicates variances by major expense types:

<b>EMPLOYEE COST</b>	<b>YTD Actual 2021/2022 \$000's</b>	<b>YTD Budget 2021/2022 \$000's</b>	<b>YTD Variance 2021/2022 \$000's</b>
<b>Full Salaries &amp; Wages Budget allocated</b>		<b>33,587</b>	
<b>Less: Additional Budget Savings assigned and achieved</b>		<b>(1444)</b>	
<b>Salaries &amp; Wages (Net of savings)</b>	<b>31,666</b>	<b>32,983</b>	<b>1,317</b>
<b>Overtime</b>	<b>1,186</b>	<b>1,024</b>	<b>(162)</b>
<b>Superannuation</b>	<b>3,596</b>	<b>3,617</b>	<b>21</b>
<b>Workers Compensation</b>	<b>189</b>	<b>90</b>	<b>(99)</b>
<b>Temporary Contract Labour</b>	<b>986</b>	<b>1,345</b>	<b>359</b>
<b>Movement in employee provisions</b>	<b>1,698</b>	<b>318</b>	<b>(1,380)</b>
<b>Other</b>	<b>(892)</b>	<b>(852)</b>	<b>40</b>
<b>Training Cost</b>	<b>101</b>	<b>176</b>	<b>75</b>
<b>Total Employee Cost</b>	<b>38,530</b>	<b>38,701</b>	<b>171</b>

The major reasons for variances pertaining to the above employee costs as at 31 December 2021 are:

- Salaries and wages: recruitment of vacant positions deferred until services resume and reduced use of casual staff during the lockdown.
- Overtime: increased spend on overtime compared to budget is a budget timing issue. Council has spent less on overtime compared to the prior year due to active efforts to minimise expenditure given the impact of COVID-19 on revenues and services.
- Movement in employee provisions: there was a reduction in the movement in provisions in the corresponding period last year as staff proactively took leave in response to reduced service requirements. However, this has not occurred to the same extent this year because Council has redeployed staff to support the community during the current lockdown in response to the Fairfield LGA being deemed a COVID hotspot and area of concern by NSW Health. This included cooking and distribution of meals for vulnerable community members, traffic management and cleaning of Council facilities repurposed as COVID vaccination hubs and testing facilities during the pandemic, supporting community groups, provision of online exercise programs, etc.  
The benefit of savings in salaries & wages offsets the increase in employee provisions.

## Leave Liability

The benefit of Council's strong culture has been high staff retention and experienced employees accumulating lengthy periods of service. This has resulted in a number of employees with large annual leave and long service leave balances, accrued in previous years by more mature employees. In recent years, proactive action was taken by Council to reduce large leave balances and to mitigate the risk of this occurring in the future. However, any leave reduction initiative needs to be carefully managed in order to minimise disruption to Council's services.

Leave management initiatives include active application of Council's Annual Leave Policy (i.e. maximum accrued annual leave of 8 weeks), Long Service Leave Policy (i.e. maintain leave within the parameters of the Local Government (State) Award 2017), and a compulsory Christmas 2021/New Year 2022 close down being in place (total of 10 working days).

Despite proactive management of employee entitlements, total entitlement hours have increased by 5,755 hours compared to the corresponding period in the prior year due to the support provided to the community during the recent lockdown. This compares to a 949 hours increase in the corresponding period last year (i.e. comparing Dec 2020 to Dec 2019). Accrued annual leave hours as at 31 December 2021 are 3.2% higher than the same time in the prior year (2021: 160,657 hours; 2020: 155,684 hours), whilst accrued long service leave hours remained reasonably steady compared to the prior year (2021: 193,990 hours: 2020: 193,208 hours).

The COVID-19 pandemic has presented additional leave management challenges this financial year due to Councils need to redeploy staff to support the community during the current lockdown in response to the Fairfield LGA being deemed a COVID hotspot and area of concern by NSW Health, travel restrictions and the impact of working from home arrangements. To address this Council has developed leave management plans for staff members with large leave balances.

The Sick Leave value is a result of the Attendance Productivity Payment Enterprise Agreement 2013. The value was preserved in 2013 as Preserved Paid Out Sick Leave (PPOSL). This outstanding balance continues to be paid out as per options stipulated in the PPOSL 2013. The 2% increase over last year reflects the change in pay rates for the staff to whom this category relates.

The outstanding leave recorded at end of December 2021 is as outlined hereunder:

Annual Leave	Hours	% Reduction/ Increment
June 2015	143,719	-3%
June 2016	130,024	-10%
June 2017	128,856	-1%
June 2018	126,301	-2%
June 2019	128,424	2%
June 2020	138,742	8%
June 2021	143,505	3%
August 2021	148,096	3%
December 2021	160,657	8%

Long Service Leave	Hours	% Reduction/ Increment
June 2015	288,598	-3%
June 2016	286,512	-1%
June 2017	256,159	-11%
June 2018	230,322	-10%
June 2019	214,198	-7%
June 2020	204,051	-5%
June 2021	192,646	-6%
August 2021	193,852	1%
December 2021	193,990	0%

Sick Leave	Cost \$	% Reduction/ Increment
June 2015	1,185,461	-3%
June 2016	1,070,136	-10%
June 2017	966,581	-10%
June 2018	718,298	-26%
June 2019	718,998	0%
June 2020	435,061	-39%
June 2021	441,587	2%
August 2021	441,587	0%
December 2021	450,419	2%

Note: All values sourced from Payroll Branch

### Materials & Contracts

Actual	Budget	Variance
\$9.125m	\$14.507m	\$5.381m

The favourable variance of \$5.381m arises from a conscious decision to carefully control expenditure whilst Council's revenues and services continue to be impacted by COVID-19. This has resulted in savings against budget primarily for Contract Work External (\$2.058m) and Maintenance & Repair costs (\$2.722m) due to reduced use of facilities and the short-term deferral of some projects. Whilst it is expected that these are largely timing differences arising from restrictions in place during the COVID lockdown, there will be savings from a reduced use of facilities during the lockdown, which are anticipated to generate a full year saving of \$0.700m.

Savings were also achieved in Software licencing (\$0.127m) and Software Maintenance (\$0.276m), but these are budget timing issues.

It is proposed that a Q2 expense reduction adjustment, as noted at 'Item 5' later in this report, of \$0.700m be processed to reflect savings in maintenance and repair costs. It should be noted that due to other ongoing activity, as noted at 'Item 5' later in this report, there are some offsetting cost increases, which total \$0.641m

### Depreciation

Actual	Budget	Variance
\$17.706m	\$19.808	\$2.102m

Depreciation is \$2.102m below budget primarily in Roads, Bridges and Footpaths (\$1.946m of the variance) due to the adjustment of infrastructure useful lives to take into account the current condition of assets, and the benefits of a proactive maintenance program. It was anticipated that this saving would be offset by above budget expenditure in other depreciation categories, but this has not occurred due to delays in the completion of a number of large capital projects due to COVID. As a result, the additional capitalisation and depreciation of these assets has not occurred. Therefore, it is proposed that a Q2 expense reduction adjustment, as noted at 'Item 5' later in this report, of \$1.900m be processed.

### Other Expenses

Actual	Budget	Variance
\$16.705m	\$17.776m	\$1.071m

The favourable budget variance is primarily due to budget timing differences with election expenses (\$0.420m), Contribution to Fire Brigade (\$0.346m) and Waste and recycling charges (\$0.374m).

## Quarter 2 Budget Adjustments

An important part of the quarterly report is to prepare an assessment of Council's full year predicted financial situation. In this way, the quarterly report provides a revision of the budget to incorporate new information and acts as a 'rolling forecast' to adjust the budgeted full year financial position.

Quarterly budget adjustments are proposed when matters are identified that will result in an overall variance or permanent change to the expected budget position. It is important that the permanent adjustments are identified in the quarterly report in order to ensure that Council's revised budget reflects the most recent information available.

There is no need to make adjustments where variances between actual and budgeted results are considered to be 'timing differences'. Timing differences arise where there is a difference between the month the budget is predicted, and the actual month that this item is incurred. Therefore, these timing differences are expected to reconcile to original budget levels by the end of the financial year, and do not need to be adjusted.

The original budget adopted by Council in May 2021 had a surplus of \$4k because it was prepared on the basis that Council's operating results would not be impacted by COVID-19. However, it was recognised that this assumption was no longer valid due to the significant financial impacts of the latest lockdown commencing 26 June 2021, the implications of the Fairfield City Council LGA being designated an area of concern under the Public Health Orders (PHO's) during the recent lockdown, and the financial effect of the progressive easing of restrictions from 11 October 2021. Therefore, based on the information available at the time the budget was amended to a deficit of \$3.433m at Q1.

Council is continually assessing the impact of COVID-19 and its ability to delivery services in accordance with the advice from NSW Health and relevant health authorities in order to protect the safety of the community and its staff. Whilst Council has actively adapted to this new environment, and continues to assess the duration of the COVID-19 impacts and the longer-term economic outlook, it believes that adjustments are required to the Q2 budget in order for it to better reflect the likely full year result.

The revised budget after Q2 adjustments is a surplus of \$1.085m. This represents an improvement on the original budget surplus of \$4k, and the Q1 forecast of a \$3.433m deficit, because proactive cost control has mitigated the negative financial effects of COVID, and the full year result will benefit from a one-off gain arising from the receipt of Council's equity share in its former insurance mutual (\$0.691m) and a saving of \$0.131m in employer contributions to the Local Government defined benefit fund.

A review of proposed changes to the full year budget are contained within the table on the following page titled 'Income and Expenditure Statement'. The Q2 adjustments proposed within this report are driven by actual revenue achieved during the first 6 months, savings realised, prior year experience with COVID lockdowns and the transition out of them, operational requirements, or are required in order to recognize new grant funding arrangements.

A full list of the Quarter 2 budget adjustments are noted below at 'Item 5. Second Quarter 2021 – 22 Budget Review Adjustments'. The Quarter 2 budget adjustments are separated into "Adjustments to be adopted by Council" and "Already adopted by Council". Adjustments already adopted by Council have been included in Council reports during the period October 2021 to December 2021.



## Income and expenditure Statement

Each quarterly report includes a full year rolling forecast with the statement of income and expenditure on the following page providing a full reconciliation between the original budget at the start of the financial year and the forecast to the end of the current financial year.

### Income & Expenditure Statement

Favourable Variance



### FAIRFIELD CITY COUNCIL

Unfavourable variance between 0 and 10%



### Budget review for the 6 month period ended 31 December, 2021

Unfavourable variance greater than 10%



	Full Financial Year 2021-2022							6 month period ended - 31 December 2021			
	Original Budget 0 \$000's	Approved Changes			2021/2022 Revised Budget \$000's	Proposed Changes \$000's	Forecast 2021/2022 \$000's	Ytd Actual \$000's	Ytd Budget \$000's	Ytd Variance \$000's	Ytd Variance (%)
		Carry Forwards \$000's	Council Report \$000's	Sep-2021 QBRs* \$000's							
<b>Income from Continuing Operations</b>											
Ordinary Rates	86,421	0			86,421	1,000	87,421	43,597	43,122	475	1.1
Domestic Waste	30,169	0		0	30,169	0	30,169	15,359	15,054	304	2.0
Drainage Stormwater Levy	1,600	0		0	1,600	0	1,600	766	798	(33)	-4.1
User Charges and Fees	22,609	0	0	(1,927)	20,682	(655)	20,027	6,802	8,268	(1,466)	-17.7
Interest & Investment Income	1,669	0		(200)	1,469	0	1,469	561	491	70	14.2
Other Revenue	22,641	0		(4,275)	18,366	1,695	20,061	8,914	6,838	2,076	30.4
Grant & Contribution - Operations	20,198	466	1,359	(947)	21,076	489	21,565	10,359	9,358	1,001	10.7
Grant & Contribution - Capital	12,981	17,854	2,155	3,043	36,032	1,513	37,545	8,479	31,867	(23,388)	-73.4
Other Income	425				425	0	425	230	212	18	8.5
<b>Total Income from continuing operations</b>	<b>198,714</b>	<b>18,320</b>	<b>3,514</b>	<b>(4,306)</b>	<b>216,241</b>	<b>4,042</b>	<b>220,283</b>	<b>95,067</b>	<b>116,008</b>	<b>(20,942)</b>	<b>-18.1</b>
<b>Expenses from Continuing Operations</b>											
Employee Costs	82,016	0		(2,746)	79,269	(30)	79,239	38,530	38,701	172	0.4
Materials & Contracts	29,465	1,178	1,369	(2,167)	29,845	(59)	29,786	9,125	14,507	5,381	37.1
Debt Servicing Costs	250	0		(120)	130	0	130	51	(6)	(57)	902.9
Depreciation, Amortisation & Impairment	39,774	0		0	39,774	(1,900)	37,874	17,706	19,808	2,102	10.6
Other Expenses	34,224	146	300	(47)	34,623	0	34,623	16,705	17,776	1,071	6.0
<b>Total Expenses from continuing operations</b>	<b>185,729</b>	<b>1,323</b>	<b>1,669</b>	<b>(5,080)</b>	<b>183,642</b>	<b>(1,989)</b>	<b>181,653</b>	<b>82,117</b>	<b>90,786</b>	<b>8,669</b>	<b>9.5</b>
<b>Operating Surplus/(Deficit)</b>	<b>12,985</b>	<b>16,996</b>	<b>1,845</b>	<b>774</b>	<b>32,599</b>	<b>6,031</b>	<b>38,630</b>	<b>12,950</b>	<b>25,223</b>	<b>(12,273)</b>	
<b>Less: Grant &amp; Contribution - Capital</b>	<b>12,981</b>	<b>17,854</b>	<b>2,155</b>	<b>3,043</b>	<b>36,032</b>	<b>1,513</b>	<b>37,545</b>	<b>8,479</b>	<b>31,867</b>	<b>(23,388)</b>	
<b>Net Operating Surplus/(Deficit) before capital income</b>	<b>4</b>	<b>(858)</b>	<b>(310)</b>	<b>(2,270)</b>	<b>(3,433)</b>	<b>4,518</b>	<b>1,085</b>	<b>4,471</b>	<b>(6,644)</b>	<b>11,115</b>	

\*Quarterly Budget Review Statement

### Item 3. Capital Budget Review

The following Capital Budget Review Statement shows:

- I. Actual capital expenditure as at end of December 2021 of \$23.952m
- II. Forecast 2021/2022 budget to the end of the current financial year is \$95.901 and is inclusive of 2020/21 projects carried over into the current financial year plus the current quarter budget adjustments.

#### Capital Budget Review Statement

#### FAIRFIELD CITY COUNCIL

Budget review for the 6 month period ended 31 December, 2021

	Full Financial Year 2021-2022							6 month period ended 31 December 2021		
	Original Budget Year 2021/2022 \$000's	Approved Changes			2021/2022 Revised Budget \$000's	Proposed Changes \$000's	Forecast 2021/2022 \$000's	Ytd Actual 2021/2022 \$000's	Ytd Budget 2021/2022 \$000's	Variance 2021/2022 \$000's
		Carry Forwards \$000's	Council Report \$000's	Sep-2021 QBRs* \$000's						
<b>Capital Funding</b>										
Rates & Other Untied Funding	40,775	5,504	80	(13,159)	33,200	368	33,569	12,847	10,861	(1,986)
<b>Capital Grants &amp; Contributions:</b>										
- Capital Grants	7,481	17,854	2,155	3,043	30,532	1,513	32,045	5,643	29,120	23,477
- Capital Contributions	0				0	0	0	0	0	0
<b>Reserves:</b>										
- Transfers S7.11 & S7.12	386	8,614	1,033		10,034	(50)	9,984	3,733	9,918	6,185
- Transfers Stormwater Levy	3,200	1,017			4,217	0	4,217	4	(348)	(352)
- Transfers Town Centres	0	191			191	0	191	0	211	211
- Transfers Other reserves	7,994	4,290			12,284	(971)	11,313	717	4,278	3,561
- Transfers Grants	0	3,897			3,897	0	3,897	86	3,897	3,810
<b>Receipts from Sale of Assets:</b>										
- Plant & Equipment	685				685	0	685	0	342	342
- Land & Buildings	0				0	0	0	0	0	0
<b>New Loans:</b>										
					0	0	0	921	255	(666)
<b>Total Capital Funding</b>	<b>60,522</b>	<b>41,367</b>	<b>3,268</b>	<b>(10,116)</b>	<b>95,041</b>	<b>861</b>	<b>95,901</b>	<b>23,952</b>	<b>58,534</b>	<b>34,582</b>
<b>Capital Expenditure</b>										
Asset Purchases	5,133	4,468	883	(469)	10,015	(253)	9,762	1,757	6,664	4,907
WIP - Infrastructure Assets	54,436	36,899	2,385	(9,646)	84,073	1,113	85,186	21,720	51,395	29,676
Loans - Principal Repayments	953				953	0	953	475	475	(0)
<b>Total Capital Expenditure</b>	<b>60,522</b>	<b>41,367</b>	<b>3,268</b>	<b>(10,116)</b>	<b>95,041</b>	<b>861</b>	<b>95,901</b>	<b>23,952</b>	<b>58,534</b>	<b>34,582</b>

\*Quarterly Budget Review Statement

Note: Refer to next page for commentary

**Note:**

The YTD actual capital expenditure reflects the current position (as per supplier invoices received and processed) whilst the Revised Budget reflects what is expected as the full year result as at the end of the financial year. It is noted that Council has carried forward projects (\$42.690m) that were still in progress at 2020/21 year-end, of which some were substantially complete but could not be closed because final creditor's invoices had not yet been received by year-end and some projects were cancelled, whilst others were delivered below budget. The total carry forward projects amount of \$42.690m are comprised of \$41.367m of capital and \$1.323m of non-capital projects.

Detailed listings of all carry forward projects were appended to Outcomes Supplementary Report 93 dated 28 September 2021 titled "Quarterly Report for April to June 2021 Outlining Progression on the 2020-2021 Operational Plan and 2017/18 – 2020/21 Delivery Program".

The table also includes \$0.861m of recommended capital expenditure increases this quarter for Council resolution. As noted above, these changes are detailed in 'Item 5. Second Quarter 2021 – 22 Budget Review Adjustments' as 'Capital Expenses' within "Adjustments to be adopted by Council".

#### **Item 4. Cash and Investment Budget Review**

The table below shows the original budgeted cash and investment position, the revised position, and the actual position as at the end of the period.

#### **Cash and Investment Budget Review Statement**

#### **FAIRFIELD CITY COUNCIL**

Budget Review as at 31 December, 2021

	Projected Balances as at 31 December, 2021							YTD Actual 31 December 2021 \$000's
	Original Forecast To Jun 2022 \$000's	Approved Changes			Forecast			
		Carry Forwards \$000's	Council Report \$000's	Sep-2021 QBRs* \$000's	2021/2022 Revised Budget \$000's	Proposed Changes \$000's	Forecast 2021/2022 \$000's	
<b>Unrestricted</b>								
Unrestricted Cash and Investments	17,431	(1,854)	(380)	7,381	22,578	7,101	29,679	26,612
<b>Total Unrestricted</b>	<b>17,431</b>	<b>(1,854)</b>	<b>(380)</b>	<b>7,381</b>	<b>22,578</b>	<b>7,101</b>	<b>29,679</b>	<b>26,612</b>
<b>Externally Restricted</b>								
Grants	7,780	(4,367)		0	3,412	3	3,415	6,952
Domestic Waste	58,456	(3,121)		0	55,335	0	55,335	56,673
Section 7.11 & Section 7.12	30,141	(8,636)	(1,043)	0	20,461	(0)	20,461	29,763
Stormwater Levy	1,236	(1,164)		2,047	2,119	(90)	2,029	4,132
Special Rate Variation Reserve	7,384	(756)		637	7,265	(578)	6,687	9,477
Other Contributions	1,346	(10)		0	1,337	(81)	1,256	731
<b>Total Externally Restricted</b>	<b>106,343</b>	<b>(18,054)</b>	<b>(1,043)</b>	<b>2,684</b>	<b>89,929</b>	<b>(747)</b>	<b>89,183</b>	<b>107,728</b>
<b>Internally Restricted</b>								
Internally Restricted	8,355	(654)		214	7,916	5,401	13,316	16,086
<b>Total Internally Restricted</b>	<b>8,355</b>	<b>(654)</b>	<b>0</b>	<b>214</b>	<b>7,916</b>	<b>5,401</b>	<b>13,316</b>	<b>16,086</b>
<b>Total Restricted</b>	<b>114,699</b>	<b>(18,708)</b>	<b>(1,043)</b>	<b>2,897</b>	<b>97,845</b>	<b>4,654</b>	<b>102,499</b>	<b>123,814</b>
<b>Total Cash &amp; Investments</b>	<b>132,130</b>	<b>(20,562)</b>	<b>(1,423)</b>	<b>10,278</b>	<b>120,423</b>	<b>11,755</b>	<b>132,178</b>	<b>150,426</b>
<b>Available Cash &amp; Investments</b>	<b>25,786</b>	<b>(2,508)</b>	<b>(380)</b>	<b>7,595</b>	<b>30,493</b>	<b>12,502</b>	<b>42,995</b>	<b>42,698</b>

\*Quarterly Budget Review Statement

Note: Refer to next page for commentary.

**Note:**

The year to date actual 31 December 2021 figures reflect the cash position at that date. The forecast year-end result includes, amongst other things, projects not completed at year-ended 2020/21 and project changes recognised as at December 2021. Reasons for projects being incomplete are addressed throughout the body of this report.

The first column in the previous table indicates Council's original forecast unrestricted cash position was \$17.431m by the end of the financial year. This balance took into consideration the income and expenditure from the original budget, as well as the \$60.522m of capital expenditure from the original budget. However, the inclusion of Carry Forward projects of \$42.690m (\$41.367m capital and \$1.323m non-capital), plus all changes approved by Council and proposed changes this quarter, has resulted in the revised unrestricted cash forecast as at 30 June 2022 of \$22.298m. This forecast was prepared on the basis that all projects would be delivered on time and there would be no carry forward projects as at 30 June 2022, which historically, is not the case.

Council believes that this is a prudent financial position and that it has reasonably anticipated the impacts of COVID-19 on cash reserves based on information currently available. However, it will continue to monitor income and expenditure, and review the timing of its capital works in order to prioritise those works that will be completed by 30 June 2022, and ensure that works are performed within Council's funding limits.

## Item 5. Second Quarter 2021 – 22 Budget Review Adjustments

### Quarter 2 Adjustments: To be adopted by Council

CAPITAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN22689	<b>Path and Sandpit Reconstruction</b> Construct a shading area over the sandpit to maximise the shade at Bonnyrigg Heights Early Learning Centre available for the children and to resurface the bike path within the play area to further enhance safety play, whilst extending play opportunities for children.	(25,000)	General and Grant	Discontinued	Works were completed as part of an associated project IN21759-2 (Quality Learning Environments - Bonnyrigg Heights Early Learning Centre). Therefore, it is proposed to discontinue this project and return the budget of \$10,000 to General funds and \$15,000 to be placed in a reserve for future consideration.
MPRG2161	<b>Cecil Road</b> From Lincoln Road to Washington Way To provide sealed table drain to improve drainage where required and resurfacing with hot mix asphalt (1400m)	100,000	Grant	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$100,000 from Grant funds.
MPRG2162	<b>Lincoln Road</b> From Cecil Road to Garfield Road To provide interlayer seal if required and resurfacing with hot mix asphalt (1000m)	307,677	Grant	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$307,677 from Grant funds.
MPRG2201	<b>Garland Crescent</b> From 24 Garland Crescent to Katavich Crescent Renewal of timber retaining wall with concrete sleepers (60m)	25,000	Grant	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$25,000 from Grant funds.
MPRG2202	<b>South west corner of Dutton Lane</b> Provide drainage line from pit near 10/48 connect to existing pit near raised threshold including associated asphalt works.	(50,000)	Grant	Discontinued	Due to the complexity of the design required, it is proposed to complete this project in a future Delivery Program with increased resources. Therefore, it is proposed to discontinue this project and return the budget of \$50,000 to be placed in a reserve for future consideration.
MPRG2204	<b>Sydney Luker Road</b> Both sides from John Street to Maree Avenue Replacement of kerb and gutter (350m)	15,650	Grant	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$15,650 from Grant funds.
MPRG2208	<b>Intersection Ruby Street and Mitchell Street</b> Replace damaged road safety barrier	(10,000)	Grant	Discontinued	Works were completed under Emergency Asset Funding. Therefore, it is proposed to discontinue this project and return \$10,000 to Grant Funds.
MPRG2209	<b>Keesing Street</b> From Wilding Street to Morant Street Repair pavement failures and resurfacing with hot mix asphalt (289m)	(6,900)	Grant	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$6,900 and return to Grant funds.

CAPITAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPRG2210	<b>Lansbury Street</b> From Dransfield Road to Kalang Road Repair pavement failures and resurfacing with hot mix asphalt (147m)	12,150	Grant	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$12,150 from Grant funds.
MPRG2212	<b>Oliveri Close</b> Both sides Moorhouse Crescent to cul-de-sac Replacement of kerb and gutter (25m)	1,725	Grant	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$1,725 from Grant funds.
MPRG2213	<b>Oliveri Close</b> From Moorhouse Crescent to cul-de-sac Repair pavement failures and resurfacing with hot mix asphalt (62m)	8,850	Grant	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$8,850 from Grant funds.
MPRG2214	<b>Hamilton Road</b> From Eustace Street - House Number 149 To Wenden Street - House Number 169 Repair pavement failures and resurfacing with hot mix asphalt (220m)	(73,531)	Grant	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$73,531 and return to Grant funds.
MPRG2216	<b>Nelson Street Multi Storey Carpark Ground Floor</b> Repair pavement failures and resurfacing with hot mix asphalt including draining works to avoid stormwater ponding.	(15,000)	Grant	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$15,000 and return to Grant funds.
MPRG2219	<b>Malta Street</b> From Jamieson Lane to cul-de-sac Repair pavement failures and resurfacing with hot mix asphalt (311m)	7,000	Grant	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$7,000 from Grant funds.
MPRG2220	<b>Felton Crescent</b> From The Horsley Drive and driveway to house number 95-103 Construction of kerb and gutter and associated shoulder works (150m)	61,646	General and Grant	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$61,646 (\$50,090 from General funds and \$11,556 from Grant funds).
MPRG2221	<b>Brisbane Road</b> From house number 103 To Canley Vale Road Repair pavement failures and resurfacing with hot mix asphalt (267m)	9,900	Grant	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$9,900 from Grant funds.
MPRG2222	<b>Edensor Road</b> Both sides Transit Way to Smithfield Road Replacement of kerb and gutter (45m)	(17,000)	Grant	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$17,000 and return to Grant funds.
MPRG2223	<b>Edensor Road</b> From Transit Way To Smithfield Road Repair pavement failures and resurfacing with hot mix asphalt (175m)	5,600	Grant	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$5,600 from Grant funds.

CAPITAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPRG2224	<b>Duff Road</b> From Elizabeth Drive To House Number 206-222, Provide asphalt "V" drain, repair pavement failures and resurfacing with hot mix asphalt (1300m)	521,082	Grant	New Project	It is proposed to introduce a new project and allocate a budget of \$521,082 from Grant funds for the renewal of Duff Road.
MPRG2225	<b>Abbotsbury Drive</b> From Wallgrove Road To Koala Way, Repair existing culverts, regrading table drains, pavement failures and resurfacing with hot mix asphalt (454m)	273,588	Grant	New Project	It is proposed to introduce a new project and allocate a budget of \$273,588 from Grant funds for the renewal of Abbotsbury Drive.
MPRG2226	<b>Wilding Street between Keesing Street and Cul-De-Sac Road</b> Repair pavement failures and resurfacing with hot mix asphalt (85m)	75,000	Grant	New Project	It is proposed to introduce a new project and allocate a budget of \$75,000 from Grant funds for the renewal of Wilding Street.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN21660	<b>Parklands Function Centre – Kitchen Upgrades</b> Design and install a kitchen/food preparation area on the ground floor, install gas commercial cooking equipment in the existing kitchen, and upgrade the conference room with a new screen projector.	100,000	General	Change	Due to pre-tender estimates, the budget was higher than anticipated. Therefore, it is proposed to increase the budget by \$100,000 from General funds.
MPOSAR2101	<b>Fairfield Heights Park</b> Renewal of play equipment and softfall.	(102,000)	General	Change	It is proposed to amend the scope of works for this project to concept phase only, with construction to be completed under associated project IN22764 (Fairfield Heights Park). Therefore, it is proposed to decrease the budget by \$102,000 from General funds and reallocate to IN22764.
IN22764	Fairfield Heights Park Construct additional play embellishments and fitness equipment at Fairfield Heights Park in order to complement the existing pathway network and public toilet.	102,000	General	Change	Project budget to be increased by \$102,000 from General funds received from MPOSAR2101 (Fairfield Heights Park).
MPSRVOS2102	<b>Bareena Park</b> Renewal of play equipment and softfall. <i>Note: Council will apply for grant funding for this project.</i>	(104,401)	SRV Reserve	Change	It is proposed to amend the scope of works for this project to concept phase only, with construction to be completed under associated project IN22765 (Bareena Park). Therefore, it is proposed to decrease the budget by \$104,401 from SRV Reserve and reallocate to IN22765.
IN22765	<b>Bareena Park</b> Construct additional play embellishments and fitness equipment at Bareena Park in order to create a unique play environment for the local community.	104,401	SRV Reserve	Change	Project budget to be increased by \$104,401 from SRV Reserve received from MPSRVOS2102 (Bareena Park).



CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN22927	<b>Smart Boards</b> Purchase of four smart boards for use in Childcare facilities to assist with learning and development for children.	(21,600)	General	Change	It is proposed to return \$21,600 to General funds to correct a misallocation of funds in Quarter 1, as the equipment was completed as part of the service budget.
IN22948	<b>PrairieWood Leisure Centre HVAC</b> Install small chiller to prolong life or large chiller during winter months.	220,000	General	New Project	It is proposed to introduce a new project and allocate a budget of \$220,000 from General funds for the installation of a small chiller to support and prolong the life of other assets at the PrairieWood Leisure Centre.
MPBAR2113	<b>Nelson Street Car Park - Design</b> Develop a design for the car park including signs and lines to increase the clearance height to standard with fire compliance matter marking and installations.	(50,000)	General	Change	Feasibility study and detailed design have been completed. It is proposed to reallocate the budget of \$50,000 from General funds to associated project MPBAR2213 (Nelson Street Car Park) for construction.
MPBAR2213	<b>Nelson Street Car Park</b> Switchboard upgrade, signs and lines remarking, and wall screening.	50,000	General	Change	Project budget to be increased by \$50,000 from General funds received from MPBAR2113 (Nelson Street Car Park).
MPBAR2119	<b>New Fairfield Library - Stage 1</b> Design replacement roof for the New Library at 1-3 Hamilton Road, Fairfield.	(50,000)	General	Change	It is proposed to amend the scope for this project to feasibility only, with design and construction to be completed under MPBAR2219 (New Fairfield Library). Therefore, it is proposed to reallocate the budget of \$50,000 from General funds to associated project MPBAR2219 (New Fairfield Library).
MPBAR2219	<b>New Fairfield Library - Stage 2</b> Address minor roof flashing repairs.	50,000	General	Change	Budget to be increased by \$50,000 from General funds reallocated from MPBAR2119 (New Fairfield Library).
MPBAR2124	<b>Cabravale Leisure Centre – Stage 1</b> Air-conditioning upgrades for failing units. <i>Year 1 of a 2 year program.</i>	(26,480)	General	Change	This is a multi-year project, with milestones achieved including completion of the procurement process. Therefore, it is proposed to reallocate \$26,480 from General funds to MPBAR2224 (Cabravale Leisure Centre - Stage 2).
MPBAR2230	<b>Fairfield Leisure Centre 25m pool roof</b> Concept design plans.	150,000	General	Change	It is proposed to increase the scope of this project to include the detailed design and preparation of Development Application documentation. Therefore, it is proposed to increase the budget by \$150,000 from General funds.
MPCPER2201	<b>Construction and Maintenance Plant and Equipment</b> Replacement of plant and equipment that is used for the construction of roads, and trade equipment to maintain buildings.	79,100	General	Change	Existing budget didn't allow for all specialised equipment required to complete one of the vehicle builds. Therefore, it is proposed to increase the budget by \$79,100 from General funds.
MPCPR2203	<b>Edensor Park Community Centre Car Park - Allambie Street</b> Resurfacing with micro surfacing (665m <sup>2</sup> )	10,000	General	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$10,000 from General funds.
MPCPR2205	<b>St Johns Park Early Learning Centre - Canberra Street</b> Repair failed areas and followed by asphalt resurfacing (325m <sup>2</sup> )	22,000	General	Change	It is proposed to increase the budget by \$22,000 from General funds due to an increase in material costs.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPCPR2206	<b>Council Administration Centre Staff and Early Learning Centre Car Parks - Humphries Road</b> Base preparation and followed by asphalt resurfacing (4250m <sup>2</sup> )	30,000	General	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$30,000 from General funds.
MPCPR2208	<b>Knight Park 3 Car Park - Donald Street</b> Resurfacing with micro surfacing (700m <sup>2</sup> )	15,000	General	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$15,000 from General funds.
MPDU2201	<b>Access Upgrades</b> Complete upgrades to Bonnyrigg Community Hall and Brenan Park Community Hall.	20,000	General	Change	It is proposed to increase the scope to include upgrades to the accessible toilet at Bonnyrigg Community Hall. Therefore, it is proposed to increase the budget by \$20,000 from General funds.
MPFMP2233	<b>Flood detention basin upgrade, Mimosa Road - Design</b> Design and approval of Sydney Water sewer that crosses basin embankment, and additional investigation to meet dam safety requirements.	60,000	Stormwater Levy Reserve	New Project	It is proposed to introduce a new project and allocate a budget of \$60,000 from Stormwater Levy Reserve to complete the design and approval of a flood detention basin upgrade, and additional investigation to meet dam safety requirements.
MPFRP2202	<b>Elizabeth Drive</b> Right side from Dawes Street to Cabramatta Road West (360m)	69,700	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$69,700 from General funds.
MPFRP2206	<b>Bonnyrigg Avenue</b> Left side from Tarlington Parade to Bibbys Road (70m)	(3,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$3,500 and return to General funds.
MPFRP22106	<b>Canberra Street</b> Right side from overpass over Clear Paddock Creek to Melbourne Road (45m)	(4,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$4,500 and return to General funds.
MPFRP22110	<b>Eagle Place</b> Both sides from Buranda Crescent to cul-de-sac (70m)	(2,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,500 and return to General funds.
MPFRP22111	<b>Footscray Street</b> Both sides from Toorak Close to Humphries Road (100m)	(1,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$1,500 and return to General funds.
MPFRP22115	<b>Kedron Place</b> Both sides from Brisbane Road to Sunny Place (60m)	(3,500)	General	Change	This project has not commenced. The cost estimate for this project has been reduced on completion of a site inspection. Proposing to decrease the budget by \$3,500 and return to General funds.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPFRP22116	<b>Kew Place</b> Left side from Broadmeadow Street to cul-de-sac (20m)	(3,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$3,500 and return to General funds.
MPFRP22117	<b>Melbourne Lane</b> Left side from Melbourne Road to Essendon Street (85m)	(2,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,500 and return to General funds.
MPFRP22118	<b>Melbourne Road</b> Right side from Caulfield Crescent to Geelong Crescent (35m)	(2,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,000 and return to General funds.
MPFRP22120	<b>Melbourne Road</b> Both Sides from Essendon Street to Caulfield Crescent (120m)	(6,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$6,500 and return to General funds.
MPFRP22121	<b>Melbourne Road</b> Both sides from Coburg Place to Batman Place (50m)	(8,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$8,000 and return to General funds.
MPFRP2213	<b>Casino Street</b> Both sides from Dalpra Cr to Lismore Close (60m)	(2,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,500 and return to General funds.
MPFRP22131	<b>Blake Close</b> Right side from Dickens Road to cul-de-sac (50m)	(4,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$4,000 and return to General funds.
MPFRP22135	<b>Haywood Close</b> Left side from The Horsley Drive intersection to cul-de-sac (20m)	4,500	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$4,500 from General funds.
MPFRP22139	<b>Fairfield Street</b> Both sides from Mandarin Street to Ellis Parade (200m)	(2,100)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,100 and return to General funds.
MPFRP22141	<b>Cootha Place</b> Both sides from Roland Street to cul-de-sac (35m)	(2,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,500 and return to General funds.
MPFRP2215	<b>Comanche Road</b> Right side from Maya Close to Dakota Drive (36m)	(3,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$3,500 and return to General funds.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPFRP2217	<b>Garrison Road</b> Both sides from Sparta Place to Bossley Road (110m)	(1,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$1,000 and return to General funds.
MPFRP2218	<b>Glen Logan Drive</b> Left side from Jindabyne Street to Glen Osmond Crescent (20m)	(4,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$4,500 and return to General funds.
MPFRP2219	<b>Marconi Road</b> Both sides from Bossley Road to Quarry Road (50m)	(1,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$1,500 and return to General funds.
MPFRP2220	<b>Mimosa Road</b> Both sides from Powhatan Street to Apache Road Street (130m)	(4,600)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$4,600 and return to General funds.
MPFRP2221	<b>Mimosa Road</b> Right side from Prairievale Road to Navaho Street (50m)	(1,700)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$1,700 and return to General funds.
MPFRP2223	<b>Mimosa Road</b> Right side from Kosciusko Street to Butler Avenue (20m)	(4,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$4,000 and return to General funds.
MPFRP2227	<b>Ona Close</b> Both sides from Dakota Drive to cul-de-sac (40m) and New footpath construction (20m)	(2,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,500 and return to General funds.
MPFRP2232	<b>Restwell Road</b> Left side from Ellery Street pedestrian crossing to Mimosa Road (40m)	(4,600)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$4,600 and return to General funds.
MPFRP2236	<b>Urunga Place</b> Right side from Glen Logan Road to cul-de-sac (45m)	(2,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,000 and return to General funds.
MPFRP2239	<b>Arthur Street</b> Left side from Denton Lane to Park Road (30m)	4,000	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$4,000 from General funds.
MPFRP2240	<b>Begonia Avenue</b> Left side from Vera Court to Lunn Court (45m)	2,500	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$2,500 from General funds.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPFRP2246	<b>Park Road</b> Both sides from Hughes Street to Arthur Street (40m)	3,000	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$3,000 from General funds.
MPFRP2249	<b>Cumberland Highway</b> Left side from St Johns Road to Wyong Street (30m)	2,500	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$2,500 from General funds.
MPFRP2251	<b>First Avenue</b> Both sides from First Lane to Bareena Street (170m)	(2,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,000 and return to General funds.
MPFRP2252	<b>Railway Parade</b> Both sides from 133 Railway Parade to 122 Railway Parade (80m)	(1,400)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$1,400 and return to General funds.
MPFRP2264	<b>Court Road</b> Right side from The Crescent to The Horsley Drive (150m)	10,000	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$10,000 from General funds.
MPFRP2265	<b>Dale Street</b> Both sides from Vine Street to Lawson Lane (180m)	11,400	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$11,400 from General funds.
MPFRP2267	<b>Kenyon Street</b> Both sides from Barbara Street to Ware Street (120m)	6,000	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$6,000 from General funds.
MPFRP2268	<b>Spencer Lane</b> Both sides from Nelson Street to Spencer Street (90m)	9,500	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$9,500 from General funds.
MPFRP2270	<b>Fairfield Street</b> Right side from Railway Street to The Horsley Drive access (160m)	(3,800)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$3,800 and return to General funds.
MPFRP2278	<b>Devenish Street</b> Right side from Greenfield Road to Ripple Close (35m)	(8,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$8,500 and return to General funds.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPFRP2279	<b>Greenfield Road</b> Both sides from Mimosa Road to Myrtle Road (255m)	(7,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$7,500 and return to General funds.
MPFRP2280	<b>Morna Street</b> Left side from Blacksmith Street to Greenfield Road (120m)	(4,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$4,000 and return to General funds.
MPFRP2284	<b>Barook Place</b> Left side from Humphries Road to cul-de-sac (25m)	(4,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$4,000 and return to General funds.
MPFRP2285	<b>Florey Crescent Reserve</b> Florey Crescent Reserve from cul-de-sac to Florey Crescent asphalt walkway (75sqm)	(2,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,000 and return to General funds.
MPFRP2290	<b>Polding Street</b> Both sides from Wetherill Street to Mckeown Street (500m)	(3,200)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$3,200 and return to General funds.
MPFRP2296	<b>The Horsley Drive</b> Right side from Justin Street to O'Connell Street (25m)	4,000	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$4,000 from General funds.
MPFRP2297	<b>Ashgrove Street</b> Left side from Hendra Close to Ironside Street (70m)	(6,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$6,500 and return to General funds.
MPFRP2299	<b>Bardon Close</b> Both sides from Yeronga Close to cul-de-sac (70m)	(8,700)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$8,700 and return to General funds.
MPNFC2205	<b>Cartwright Street</b> Right side from Aplin Road to dead end (170m)	(10,000)	General	Change	Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$10,000 and return to General funds.
MPNFC2206	<b>Lorne Place</b> Left side from Ben Lomond Street to cul-de-sac (50m)	(3,000)	General	Change	Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$3,000 and return to General funds.
MPNFC2207	<b>Yass Close</b> Left side from Glen Davis Avenue to cul-de-sac (45m)	(5,000)	General	Change	Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$5,000 and return to General funds.
MPNFC2211	<b>Tangerine Street</b> Left side from Jamieson Lane to bridge over Burns Creek (550m)	(19,300)	General	Change	Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$19,300 and return to General funds.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPNFC2212	<b>Smithfield Road</b> Right side from Edensor Road to Raphael Street (70m)	(1,500)	General	Change	Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$1,500 and return to General funds.
MPNFC2213	<b>Hemphill Avenue</b> Right side from Anderson Avenue to 83 Hemphill Avenue (85m)	(2,000)	General	Change	Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$2,000 and return to General funds.
MPNFC2216	<b>Market Street</b> Left side from Victoria Street to Chifley Street (200m)	(2,000)	General	Change	Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$2,000 and return to General funds.
MPNFC2217	<b>Edensor Road</b> Left side from Humphries Road to Bunker Parade (176m)	(5,500)	General	Change	Works completed with budget savings identified. Therefore, it is proposed to decrease the budget by \$5,500 and return to General funds.
MPNFC2219	<b>Wetherill Street</b> Left side from Shakespeare Street to The Horsley Drive (440m)	58,000	General	Change	A detailed review was undertaken on the scope of works, which has identified an increase in costs. Therefore, it is proposed to increase the budget by \$58,000 from General funds.
MPNFC2220	<b>Orchardleigh Street</b> Frontage house number 85 Orchardleigh Street (7m)	(3,000)	General	Discontinued	Works for this site have been identified and incorporated as part of a private development. Therefore, it is proposed that this project be discontinued and \$3,000 to be returned to General funds.
MPOSLA2217	<b>Open Space Land Acquisition and Embellishment</b> Purchase of property for future open space in Smithfield.	286	Development Contributions	Change	It is proposed to increase the budget by \$286 from Development Contributions due to higher than anticipated costs for purchasing the property. Property purchased and settled.
MPOSR2211	<b>Irrigation systems renewal/update</b> Update irrigation systems to improve water efficiencies and turf management at Chisholm Park 2 and 3.	(170,000)	General	Postponed	Project delayed due to budget constraints. Therefore, it is proposed to postpone this project and its budget of \$170,000 from General funds for consideration in the Draft 2022-2023 Operational Plan.
MPPPER2201	<b>Parks and Gardens Plant and Equipment</b> Replacement of plant and equipment that is used for maintenance of parks and gardens.	82,192	General	Change	Equipment and a vehicle at end of life need to be replaced. Not practical to defer until 2022-2023 as previously scheduled. Therefore, it is proposed to increase the budget by \$82,192 from General funds.
MPRG2106	<b>Prospect Road</b> From Senior Street to Ada Street Base replacement and asphalt overlay (339m)	-	General and Grant	Change	Additional grant funding has been made available due to budget savings. Therefore, it is proposed to replace \$40,872 from General funds with \$40,872 from Grant funds.
MPRKG2204	<b>Meadows Road</b> Both sides Moonshine Avenue to Cayley Place (70m)	(25,900)	General	Discontinued	Works at this site to be completed under associated project (MPRMSR32201 - Meadows Road) for procurement efficiencies. Therefore, it is proposed to discontinue this project and return \$25,900 to General funds.
MPRKG2208	<b>Hamilton Road</b> Both sides Sackville Street to house number 102 (110m)	(73,329)	General	Discontinued	Works at this site is to be completed under an associated project (MPRKG2203 - Hamilton Road) for procurement efficiencies. Therefore, it is proposed to discontinue this project and return \$73,329 to General funds.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPRKG2221	<b>Anderson Avenue</b> Left side from David Street to Haig Street (260m)	(5,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$5,000 and return to General funds. Works have since been completed.
MPRKG2226	<b>Bexley Street</b> Both sides from Crayford Crescent to Hamel Rd (50m)	(1,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$1,000 and return to General funds.
MPRKG2227	<b>Dobell Street</b> Left side from Townview Road to Wakelin Avenue (80m)	(2,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,000 and return to General funds.
MPRKG2229	<b>Edna Avenue</b> Both sides from Hemphill Avenue to Verona Avenue (230m)	(3,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$3,500 and return to General funds.
MPRKG2230	<b>Edna Avenue</b> Both sides from Verona Avenue to Bannister Place (180m)	(6,700)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$6,700 and return to General funds.
MPRKG2231	<b>Edna Avenue</b> Both sides from Bannister Place to Hilltop Avenue (60m)	(1,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$1,000 and return to General funds.
MPRKG2233	<b>Edna Avenue</b> Both sides from Phyllis Street to Reservoir Road (110m)	(2,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,000 and return to General funds.
MPRKG2234	<b>Evans Place</b> Both sides from Hutchens Avenue to cul-de-sac (40m)	(1,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$1,000 and return to General funds.
MPRKG2237	<b>Florence Street</b> Both sides from Tresalam Street to Robyn Crescent (130m)	8,750	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works from 265m. Therefore, it is proposed to increase the budget by \$8,750 from General funds.
MPRKG2240	<b>Lindsay Place</b> Both sides from Wakelin Avenue to cul-de-sac (80m)	(2,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,000 and return to General funds.
MPRKG2241	<b>Malcolm Avenue</b> Both sides from Half Road to Bolton Avenue (60m)	(2,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,000 and return to General funds.



CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPRKG2242	<b>Malcolm Avenue</b> Both sides from Bolton Avenue to chainage 78 (70m)	(1,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$1,500 and return to General funds.
MPRKG2261	<b>Marlborough Street</b> Both sides Polding Street to Miriam Close (80m)	12,960	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$12,960 from General funds. Works have since been completed.
MPRKG2265	<b>Blackfriar Place</b> Both sides from Redfern Street to cul-de-sac (120m)	(2,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$2,000 and return to General funds.
MPRKG2266	<b>Blackstone Street</b> Both sides from Verrell Street to Hassall Street (250m)	(1,500)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$1,500 and return to General funds.
MPRKG2268	<b>Davis Road</b> Both sides from Arnott Place to cul-de-sac (430m)	24,500	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$24,500 from General funds.
MPRR2167	<b>Nelson Street</b> From Sackville Street to Hardy Street Replacement of kerb and gutter and driveway crossing, provide new drainage pits, adjustment of property stormwater connections and associated asphalt works from house number 47 to house Number 65 as per design drawing (132m) and replacement of kerb and gutters where required on both sides (140m).	125,000	General	Change	The detailed design has identified that a significant increase in works are required. Therefore, it is proposed to increase the budget by \$125,000 from General funds.
MPRR22101	<b>Canley Vale Road</b> From Railway Parade to Fornasier Lane Repair pavement failures and resurfacing with hot mix asphalt (100m)	15,000	General	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$15,000 from General funds.
MPRR22102	<b>Allambie Road</b> From Sweethaven Road To Belfield Road - House Number 50 Repair pavement failures and resurfacing with hot mix asphalt (490m)	245,000	General	Change	Due to an administrative error, the budget was reduced incorrectly in the previous quarter. Therefore, it is proposed to increase the budget by \$245,000 from General funds.
MPRR22103	<b>Kalang Road</b> From Attilio Place To Boomerang Road Repair pavement failures and resurfacing with hot mix asphalt (187m)	(10,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$10,000 and return to General funds.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPRR22104	<b>Kalang Road including loop</b> From Wilding Street To House Number 119 Repair pavement failures and resurfacing with hot mix asphalt (114m)	(20,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$20,000 and return to General funds.
MPRR22105	<b>Kalang Road</b> From Kalang Road - House Number 137 To Porteous Street Repair pavement failures and resurfacing with hot mix asphalt (122m)	(25,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$25,000 and return to General funds.
MPRR22107	<b>Fitzgerald Avenue</b> From house Number 13 To Tennant Place - House Number 66 Repair pavement failures and resurfacing with hot mix asphalt (415m)	(20,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$20,000 and return to General funds.
MPRR22109	<b>Dale Street</b> From Anzac Avenue to Wilga Street Repair pavement failures, mill off and resurfacing with hot mix asphalt for 2m width along gutter lip line (65m)	2,000	General	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$2,000 from General funds.
MPRR22111	<b>Sackville Street</b> From Station Street To Wrentmore Street Repair pavement failures and resurfacing with hot mix asphalt (819m)	6,000	General	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$6,000 from General funds.
MPRR22114	<b>Evans Street</b> From Maud Street To The Boulevarde Repair pavement failures and resurfacing with hot mix asphalt (489m)	(31,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$31,000 and return to General funds.
MPRR22119	<b>Wattle Avenue</b> From Kirrang Avenue To Elm Street Repair pavement failures and resurfacing with hot mix asphalt (390m)	(25,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$25,000 and return to General funds.
MPRR22122	<b>Newton Road including roundabout</b> From Victoria Street to Concrete Line Channel Base replacement and asphalt over lay (500m)	(40,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$40,000 and return to General funds.
MPRR22123	<b>Newton Road</b> From Mcilwraith Street To House Number 107-109 Base replacement and asphalt overlay (350m)	(36,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$36,000 and return to General funds.
MPRR22124	<b>Frank Street</b> From Transit Way To Property No 37 Base replacement and asphalt overlay (192m)	(40,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$40,000 and return to General funds.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPRR2252	<b>Chopin Close</b> From Simpson Road to cul-de-sac Repair pavement failures and resurfacing with hot mix asphalt (50m)	5,300	General	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$5,300 from General funds.
MPRR2256	<b>Mulligan Street</b> From Stromlo Street to Stromlo Street Repair pavement failures and resurfacing with hot mix asphalt (315m)	(30,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$30,000 and return to General funds.
MPRR2257	<b>Gilbert Street</b> From Gladstone Street to cul-de-sac Repair pavement failures and resurfacing with hot mix asphalt (156m)	(22,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$22,000 and return to General funds.
MPRR2263	<b>Salisbury Street</b> From Torrens Street to Canley Vale Road Repair pavement failures and resurfacing with hot mix asphalt (75m)	21,500	General	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$21,500 from General funds.
MPRR2265	<b>Benson Street</b> From Ruby Street to cul-de-sac Repair pavement failures and resurfacing with hot mix asphalt (75m)	20,000	General	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$20,000 from General funds.
MPRR2269	<b>Smart Street</b> From Spencer Street to Nelson Street To provide sub-soil drainage and reconstruction of two section of pavement failures and resurfacing with hot mix asphalt (75m)	73,846	General	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$73,846 from General funds.
MPRR2273	<b>Dawson Street</b> From The Boulevard to Eustace Street Repair pavement failures and resurfacing with hot mix asphalt (297m)	(40,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$40,000 and return to General funds.
MPRR2275	<b>Oran Place</b> From Cambridge Street to cul-de-sac Repair pavement failures and resurfacing with hot mix asphalt (37m)	6,100	General	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$6,100 from General funds. Works have since been completed.
MPRR2276	<b>Rawson Road</b> From Cambewarra Road to Garran Street Repair pavement failures and resurfacing with hot mix asphalt (265m)	(32,946)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$32,946 and return to General funds. Works have since been completed.
MPRR2288	<b>Intersection of Polding Street and Granville Street</b> From Polding Street to Brenan Street Base replacement and asphalt over lay (50m)	15,000	General	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$15,000 from General funds.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPRR2290	<b>Bulls Road including roundabout approach of Box Road</b> From Kembla Street to Bathurst Street Repair pavement failures and resurfacing with hot mix asphalt (350m)	(50,828)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$50,828 and return to General funds.
MPRR2292	<b>Metters Place</b> From cul-de-sac to Newton Road Repair pavement failures and resurfacing with hot mix asphalt (181m)	5,000	General	Change	The detailed design for this location identified a number of complexities, which would require an increase to the scope of work to complete this project. Therefore, it is proposed to increase the budget by \$5,000 from General funds.
MPRR2295	<b>Mimosa Road</b> From Pedestrian Crossing near Mary Immaculate Catholic Primary School To Rickard Road Base replacement and asphalt overlay (275m)	(77,600)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$77,600 and return to General funds.
MPSFR2203	<b>Park Road</b> Opposite house number 37 Park Road Replace Timber Kopper log Fence (40m)	(6,200)	General	Discontinued	Works were completed under maintenance. Therefore, it is proposed to discontinue this project and return \$6,200 to General funds.
MPSFR2204	<b>Old Cabramatta Road</b> House number 196 Old Cabramatta Road West, S.H.L.K Chinese Opera Replace Bin	100	General	Change	It is proposed to increase the budget by \$100 from General funds due to an increased cost of materials.
MPSFR2206	<b>Downey Lane</b> Downey Lane Carpark Replace Aluminium Seat	1,000	General	Change	It is proposed to increase the budget by \$1,000 from General funds due to an increased cost of materials.
MPSFR2207	<b>Spencer Street</b> Replace two umbrellas	5,100	General	Change	It is proposed to increase the budget by \$5,100 from General funds due to an increased cost of materials.
MPSPER2201	<b>Sustainable Resource Centre</b> Replacement of plant and equipment that is used in the recycling of concrete and road materials to sell and use in construction activities.	(392,500)	Sustainable Resource Centre Plant Reserve	Postponed	An asset review identified that a vehicle scheduled for replacement is in good condition and does not need to be replaced until 2023/24. Therefore, it is proposed to postpone this project and its budget of \$392,500 from Sustainable Resource Centre Plant Reserve for consideration as part of a future Delivery Program.
MPSRVRKG2127	<b>Pritchard Street</b> Right side from Anderson Avenue to house number 12 (150m)	97,318	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$97,318 from General funds. Works have since been completed.
MPTFR2201	<b>Bonnyrigg Avenue</b> From Tarlington Parade to Bibbys Place median kerbs with plain concrete infill Replace median kerb, infill concrete and back fill top soil (1150m)	(150,000)	General	Change	Due to changes to the tender pricing relating to these scope of works, a number of budget savings were identified. Therefore, it is proposed to decrease the budget by \$150,000 and return to General funds.

CAPITAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPVOS2205	<b>Rosford Park - Janice Crosio Oval</b> Irrigation system renewal.	(181,825)	General and SRV Reserve	Postponed	Project delayed due to budget constraints. Therefore, it is proposed to postpone this project and its budget of \$181,825 (\$170,000 from SRV Reserve and \$11,825 from General funds) for consideration in the Draft 2022-2023 Operational Plan.
MPVOS2206	<b>Brenan Park</b> Floodlighting and site fencing/path renewal, removal of baseball fence, and bollard replacement. <i>Year 2 of a 2 year program</i>	60,000	General	Change	It is proposed to increase the budget by \$60,000 from General funds to deliver additional electrical components, which was not identified in the initial scope of works.
MPVRKG2237	<b>Dawson Street</b> Both sides The Boulevard to Eustace Street (140m)	20,000	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works to 190m. Therefore, it is proposed to increase the budget by \$20,000 from General funds. Works have since been completed.
MPVRKG2243	<b>Linda Street</b> Both sides from Stanley Street to The Boulevard (180m)	6,500	General	Change	An internal review was conducted to reassess the asset condition at a number of locations, which identified an increase to the scope of works. Therefore, it is proposed to increase the budget by \$6,500 from General funds.
MPVSG2205	<b>Brenan Park Community Hall and Amenity Building - roof/structure/electrical/fitout</b> Replace roof structure including timber awning, replace all electrical services including, installation of a disability accessible toilet, light, switches, fittings switchboard, replace all doors, fittings and ceilings including painting new roof sheeting to hall and external awning area. <i>Year 2 of a 2 year program</i>	(360,000)	SRV Reserve	Postponed	It is proposed to postpone this project and its budget of \$360,000 from SRV Reserve for consideration in the Draft 2022-2023 Operational Plan, as works cannot commence due to site currently being occupied as a COVID-19 testing facility.
SP20560-1	<b>Fairfield Showground Redevelopment – Stage 2</b> Finalise the design and approval for an Indoor Multicultural and Sports Centre. <i>Note: Council will seek grant funding for construction.</i>	150,000	General	Change	Due to additional works that required external consultants and modifications to the planning approval, which resulted in further cost to the project. Therefore, it is proposed to increase the budget by \$150,000 from General funds to complete this project.

OPERATIONAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN21908-12	<b>Bonnyrigg Early Learning Centre</b> Develop a bush tucker garden	1,500	Grant	Discontinued	The grant application for this project was unsuccessful. Therefore, it is proposed to discontinue this project and its budget of \$1,500 from Grant funds.

OPERATIONAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN22756	<b>NSW Small Business Month</b> Support the small business community by delivering events and activities that focus on upskilling and connecting NSW small business owners.	2,210	Grant	New Project	It is proposed to introduce a new project and accept \$2,210 in grant funding offered by NSW Treasury to deliver activities as part of NSW Small Business Month.
IN22885-1	<b>Sustainability Support - Bonnyrigg Early Learning Centre</b> Deliver an innovative and integrated model by providing services such as Speech / Occupational Therapy and Specialist Teachers, and intervention programs with increased support placements to target vulnerable families. <i>Year 1 of a 3 year project</i>	45,455	Grant	Change	It is proposed to increase the budget by \$45,455 from Grant funds to correct a misallocation of funds in Quarter 1.
IN22885-2	<b>Sustainability Support - Bonnyrigg Heights Early Learning Centre</b> Deliver an innovative and integrated model by providing services such as Speech / Occupational Therapy and Specialist Teachers, and intervention programs with increased support placements to target vulnerable families. <i>Year 1 of a 3 year project</i>	68,112	Grant	Change	It is proposed to increase the budget by \$68,112 from Grant funds to correct a misallocation of funds in Quarter 1.
IN22885-3	<b>Sustainability Support - Cabramatta Early Learning Centre</b> Deliver an innovative and integrated model by providing services such as Speech / Occupational Therapy and Specialist Teachers, and intervention programs with increased support placements to target vulnerable families. <i>Year 1 of a 3 year project</i>	45,455	Grant	Change	It is proposed to increase the budget by \$45,455 from Grant funds to correct a misallocation of funds in Quarter 1.
IN22885-4	<b>Sustainability Support - Canley Vale Early Learning Centre</b> Deliver an innovative and integrated model by providing services such as Speech / Occupational Therapy and Specialist Teachers, and intervention programs with increased support placements to target vulnerable families. <i>Year 1 of a 3 year project</i>	45,455	Grant	Change	It is proposed to increase the budget by \$45,455 from Grant funds to correct a misallocation of funds in Quarter 1.
IN22885-6	<b>Sustainability Support - Tasman Parade Early Learning Centre</b> Deliver an innovative and integrated model by providing services such as Speech / Occupational Therapy and Specialist Teachers, and intervention programs with increased support placements to target vulnerable families. <i>Year 1 of a 3 year project</i>	45,000	Grant	Change	It is proposed to increase the budget by \$45,000 from Grant funds to correct a misallocation of funds in Quarter 1.
IN22885-8	<b>Sustainability Support - Wakeley Early Learning Centre</b> Deliver an innovative and integrated model by providing services such as Speech / Occupational Therapy and Specialist Teachers, and intervention programs with increased support placements to target vulnerable families. <i>Year 1 of a 3 year project</i>	45,000	Grant	Change	It is proposed to increase the budget by \$45,000 from Grant funds to correct a misallocation of funds in Quarter 1.

OPERATIONAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN22885-9	<p><b>Sustainability Support - Wetherill Park Early Learning Centre</b>                      Deliver an innovative and integrated model by providing services such as Speech / Occupational Therapy and Specialist Teachers, and intervention programs with increased support placements to target vulnerable families.  <i>Year 1 of a 3 year project</i></p>	15,455	Grant	Change	It is proposed to increase the budget by \$15,455 from Grant funds to correct a misallocation of funds in Quarter 1.
IN22924-1	<p><b>Community Support - Bonnyrigg Early Learning Centre</b>                      Address community-level barriers to childcare participation through transition programs and service modelling to support vulnerable children and those with additional needs, as well as liaise with local organisations to identify families that would benefit from supported playgroups.  <i>Year 1 of a 3 year project</i></p>	(45,000)	Grant	Change	It is proposed to decrease the budget by \$45,000 from Grant funds to correct a misallocation of funds in Quarter 1.
IN22924-2	<p><b>Community Support - Bonnyrigg Heights Early Learning Centre</b>                      Address community-level barriers to childcare participation through transition programs and service modelling to support vulnerable children and those with additional needs, as well as liaise with local organisations to identify families that would benefit from supported playgroups.  <i>Year 1 of a 3 year project</i></p>	(67,656)	Grant	Change	It is proposed to decrease the budget by \$67,656 from Grant funds to correct a misallocation of funds in Quarter 1.
IN22924-3	<p><b>Community Support - Cabramatta Early Learning Centre</b>                      Address community-level barriers to childcare participation through transition programs and service modelling to support vulnerable children and those with additional needs, as well as liaise with local organisations to identify families that would benefit from supported playgroups.  <i>Year 1 of a 3 year project</i></p>	(45,000)	Grant	Change	It is proposed to decrease the budget by \$45,000 from Grant funds to correct a misallocation of funds in Quarter 1.
IN22924-4	<p><b>Community Support - Canley Vale Early Learning Centre</b>                      Address community-level barriers to childcare participation through transition programs and service modelling to support vulnerable children and those with additional needs, as well as liaise with local organisations to identify families that would benefit from supported playgroups.  <i>Year 1 of a 3 year project</i></p>	(45,000)	Grant	Change	It is proposed to decrease the budget by \$45,000 from Grant funds to correct a misallocation of funds in Quarter 1.

OPERATIONAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN22924-6	<b>Community Support - Tasman Parade Early Learning Centre</b> Address community-level barriers to childcare participation through transition programs and service modelling to support vulnerable children and those with additional needs, as well as liaise with local organisations to identify families that would benefit from supported playgroups. <i>Year 1 of a 3 year project</i>	(45,000)	Grant	Change	It is proposed to decrease the budget by \$45,000 from Grant funds to correct a misallocation of funds in Quarter 1.
IN22924-7	<b>Community Support - St Johns Park Early Learning Centre</b> Address community-level barriers to childcare participation through transition programs and service modelling to support vulnerable children and those with additional needs, as well as liaise with local organisations to identify families that would benefit from supported playgroups. <i>Year 1 of a 3 year project</i>	(15,000)	Grant	Change	It is proposed to decrease the budget by \$15,000 from Grant funds to correct a misallocation of funds in Quarter 1.
IN22924-8	<b>Community Support - Wakeley Early Learning Centre</b> Address community-level barriers to childcare participation through transition programs and service modelling to support vulnerable children and those with additional needs, as well as liaise with local organisations to identify families that would benefit from supported playgroups. <i>Year 1 of a 3 year project</i>	(45,000)	Grant	Change	It is proposed to decrease the budget by \$45,000 from Grant funds to correct a misallocation of funds in Quarter 1.
IN22924-9	<b>Community Support - Wetherill Park Early Learning Centre</b> Address community-level barriers to childcare participation through transition programs and service modelling to support vulnerable children and those with additional needs, as well as liaise with local organisations to identify families that would benefit from supported playgroups. <i>Year 1 of a 3 year project</i>	(15,000)	Grant	Change	It is proposed to decrease the budget by \$15,000 from Grant funds to correct a misallocation of funds in Quarter 1.
IN22946	<b>Culinary Carnival</b> Conduct a three week-long event and activations in Cabramatta and Fairfield Town Centres, celebrating local cuisine and supporting economic recovery.	500,000	Grant	New Project	It is proposed to introduce a new project and accept \$500,000 in Grant funding from the Department of Planning, Industry Environment as part of The Festival of Place Open Street program. The grant will provide funding for a three week-long event and activations in Cabramatta and Fairfield Town Centres to celebrate local cuisine, and to support the local economy.
IN22949	<b>NSW International Women's Day</b> Host two events with local business owners to discuss the important role female leaders play in the business community and tips on how to run a success business.	4,000	Grant	New Project	It is proposed to introduce a new project and accept \$4,000 from Grant funds offered by the Department of Communities and Justice to host activities for NSW International Women's Day.



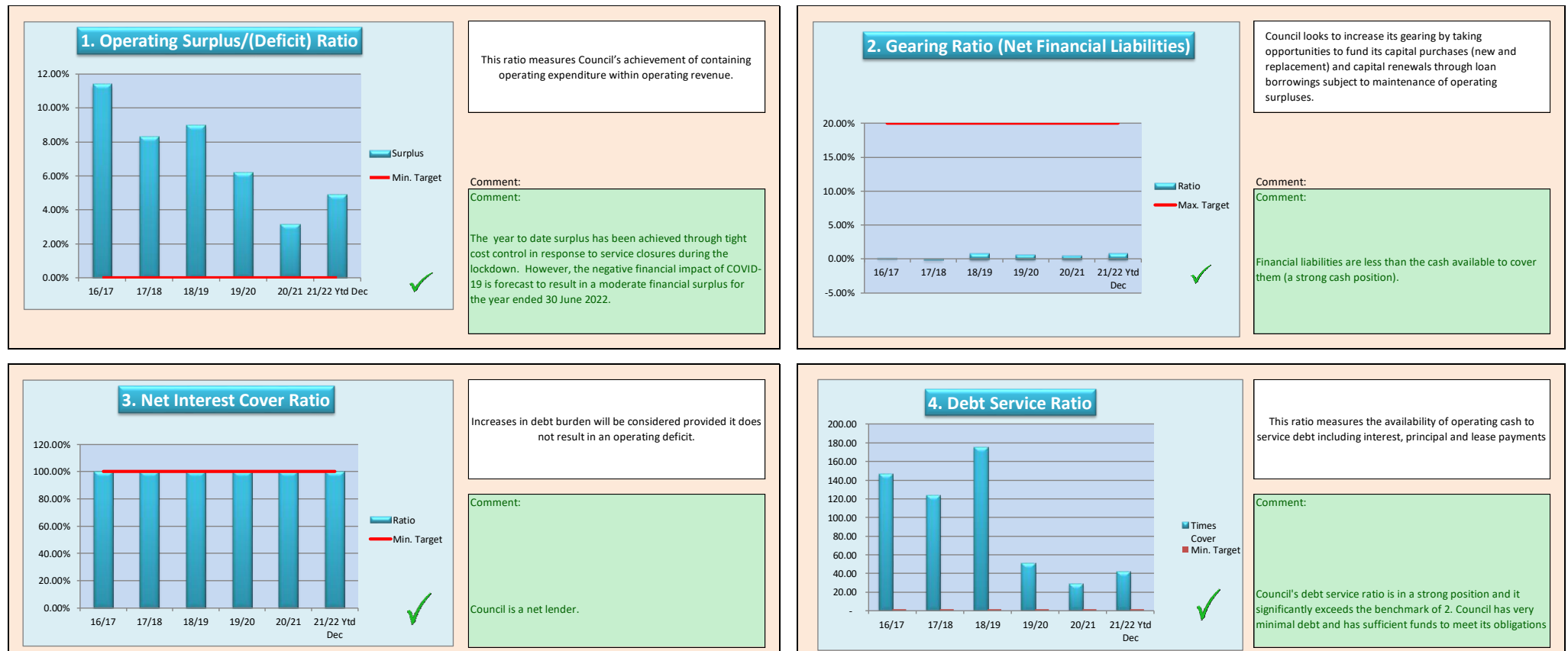
OPERATIONAL REVENUE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
MPLTM2213	<b>Signs and Lines (Traffic Facilities)</b> City wide renewal of signs and lines as required.	(15,501)	Grant	Change	It is proposed to decrease the budget by \$15,501 from Grant funding as the successful grant funding received was less than initial anticipated.

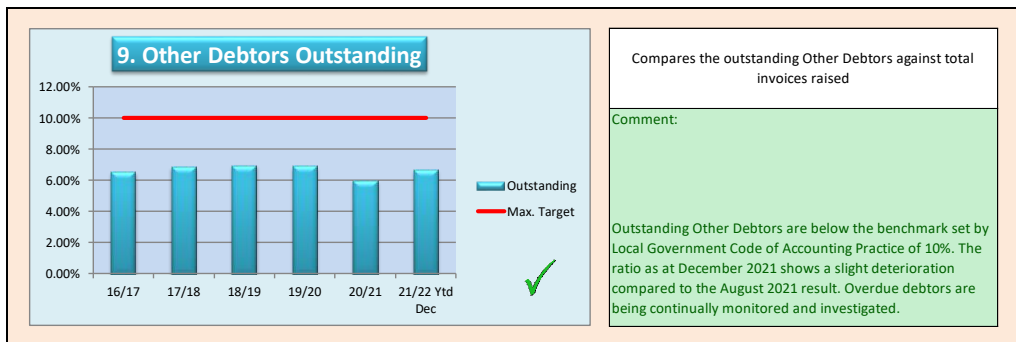
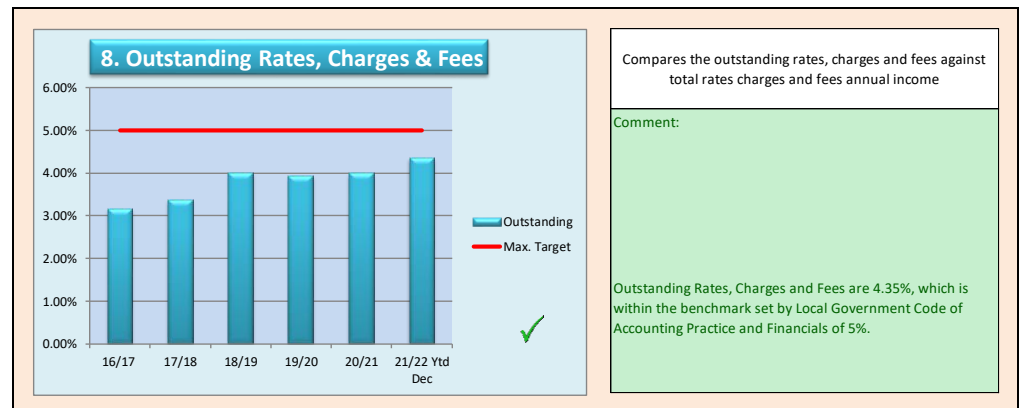
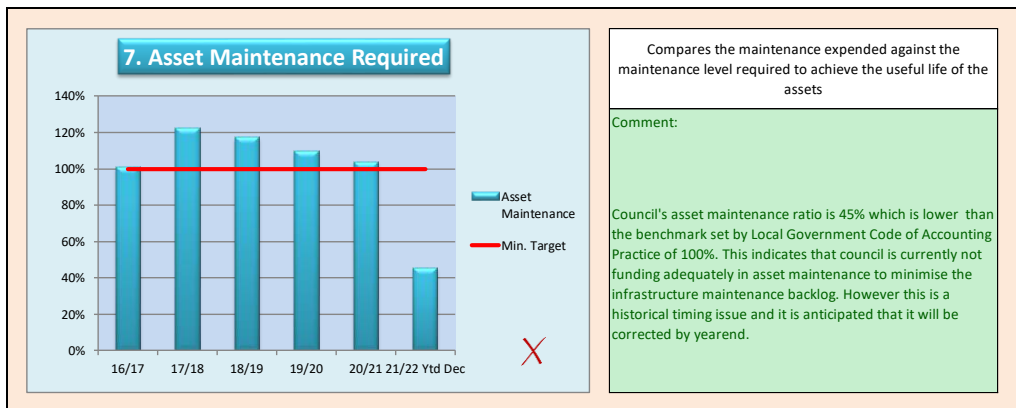
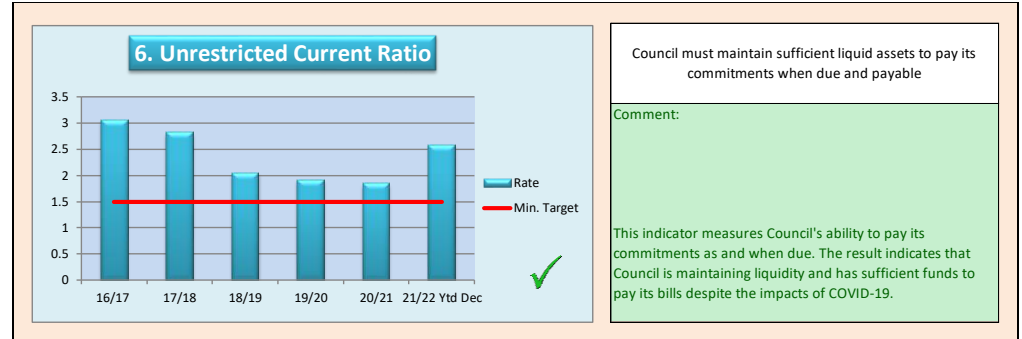
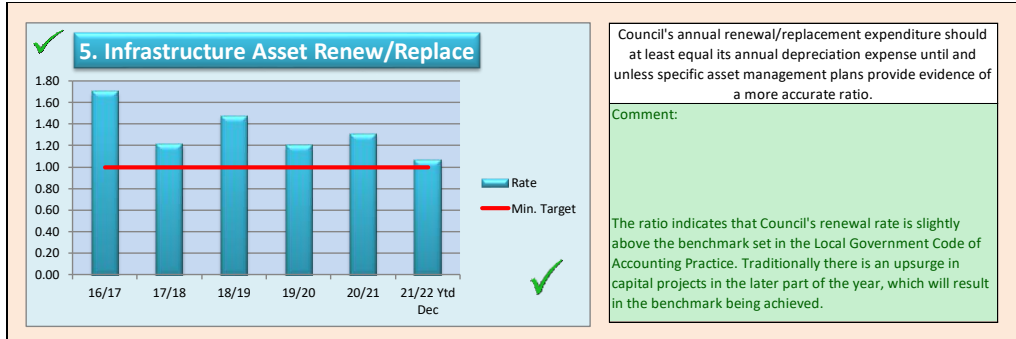
OPERATIONAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
IN22697	<b>NSW ALGWA Conference 2022</b> Host the NSW ALGWA Annual Conference in March 2022.	(26,652)	General	Postponed	The NSW ALGWA Conference 2022 has been rescheduled to July 2022. Therefore, it is proposed to postpone this project and its budget of \$26,652 from General funds for consideration in the Draft 2022-2023 Operational Plan.
IN22717	<b>Grandparents Day</b> Celebrate grandparents and their families for their valued contribution through a park event.	(15,000)	Service Statement Budget	Discontinued	Event cancelled for 2021 due to impact of COVID-19 Public Health Order restrictions. Therefore, it is proposed to discontinue this project and its budget of \$15,000 from General funds.
IN22930-1	<b>Streetlight Upgrade</b> Appoint a broker to process the certificate of credit from the agreement with Endeavour Energy.	30,000	General	New Project	It has been identified that a broker is required to process the certificate of credit received from the Endeavour Energy agreement for this project. Therefore, it is proposed to introduce a new project and allocate a budget of \$30,000 from General funds.
MPFMP2228	<b>Voluntary House Raising</b> 149 Hollywood Drive, Lansvale	81,000	Voluntary House Raising Reserve	New Project	It is proposed to introduce a new project and allocate a budget of \$81,000 from the Voluntary House Raising Reserve to assist the raising of one house above flood planning level.
MPOSLA2218	<b>Open Space Land and Acquisition Embellishment - Consultancy</b> General consultancy relating to Open Space acquisitions.	50,000	Section 7.11	New Project	It has been identified that additional consultancy is required for the delivery of the Open Space acquisition program. Therefore, it is proposed to introduce a new project and allocate a budget of \$50,000 from Section 7.11 funds.
MPSLP2207	<b>Minor stormwater works</b> Design and construction of works to reduce minor stormwater flooding and improve water quality in response to issues and opportunities throughout the year.	15,000	Stormwater Levy Reserve	Change	It is proposed to increase the budget by \$15,000 from Stormwater Levy Reserve due to higher than anticipated costs.
MPSLP2218	<b>Dam Safety Report</b> Prepare safety reports on the declared dams in the Fairfield Local Government Area.	15,000	Stormwater Levy Reserve	Change	Consultancy fees to prepare a Dams Safety Management System in line with regulations is higher than anticipated. Therefore, it is proposed to increase the budget by \$15,000 from Stormwater Levy.

OPERATIONAL EXPENSE					
Project ID	Project Description	Budget Adjustment (\$)	Budget Adjustment Funding Type	Project Status	Report Comments
SSCM2204-01	<b>Online Presence and Social Media</b> Publish up to date information in suitable format on Council's external corporate website and the intranet (FirstCall).	12,000	General	Change	It is proposed to increase the service budget by \$12,000 from General funds for an online engagement tool to support the IPR Framework including the Delivery Program and Operational Plan
SSFORM2203-1	<b>Claims Management</b> Manage insurance claims in line with insurance policy requirements.	5,793,433	Service Statement Budget	Change	To establish an Internally Restricted Insurance Reserve for claims beyond the scope of insurance policies and for any unforeseen coverage gaps. The reserve will be available to fund large unexpected claims in excess of policy limits for all insurance classes. It is proposed that \$5,793,433 of the proceeds from Council's historical equity share in its former insurance mutual be used to establish the Insurance Reserve.
SSICT03-01	<b>Core Application Support</b> Ensure Council's core applications and systems are updated, tested and maintained to support the service delivery of Council.	100,674	Service Statement Budget	Change	Council's IT service required the recruitment of a specialist system administrator to replace a contract resource and an increase to an existing role to full-time following the resignation of a part-time staff member. Therefore, it is proposed to increase the service budget by \$100,674 from General funds.
SSFS02-01	<b>Financial Sustainability – Operational Adjustment</b> Facilitate the preparation and execution of the Quarterly budget reviews for Council including a review into the estimated operational budget.	4,770,462	General	Change	A review was undertaken as part of the quarterly budget review, which identified permanent timing differences that resulted in a variance to the expected budget position. Therefore, it is proposed to adjust the operational budget by \$4,770,462 in the 2021-2022 Operational Plan budget.

## Item 6. Key Performance Indicators Budget review

Key financial indicators and principles were adopted in the Long Term Financial Plan to ensure Council achieves a sustainable financial position over the next 10 years. This section of the Quarterly Report provides details regarding Council's performance against these targets. As at the end of Quarter Two, all of Council's indicators are on track to be achieved by the end of the financial year.





Council is forecasting a moderate operating surplus in 2021-2022, after Q2 adjustments, due to the financial impacts of COVID-19 combined with the cost of local government elections. Whilst not all asset ratios are currently being achieved, they traditionally improve in the second half of the year as major capital expenditure is incurred.

## **Item 7. Contracts and Other Expenses Budget Review**

### **7 a. Contracts Budget Review**

The Contracts Budget Review indicates contracts entered into by Council in excess of \$50,000 for the quarter ended 31 December 2021, which are not from Councils Preferred Supplier List. The purpose of this report is to make Councillors aware of other material contracts entered into by Council.

These contracts are summarised in the following table:

<b>September - December 2021 Purchase Orders Greater Than \$50K</b>			
<b>Supplier</b>	<b>PO Qty</b>	<b>More Info</b>	<b>Merchandise Amt</b>
AUSTRALIAN ELECTION COMPANY	1.0000	PROVISION OF ELECTION SERVICES FOR LOCAL GOVERNMENT ELECTIONS 2021	\$ 439,918.08
ICARE DUST DISEASES CARE	1.0000	ICARE DUST DISEASE LEVY 1ST INSTALMENT INCL HINDSIGHT ADJUSTMENT	\$ 23,334.00
ICARE DUST DISEASES CARE	1.0000	ICARE DUST DISEASE LEVY 2ND INSTALMENT	\$ 49,898.00
STATE INSURANCE REGULATORY AUTHORITY	1.0000	SIRA CONTRIBUTION 1st INSTALMENT 2021/2022	\$ 33,638.00
STATE INSURANCE REGULATORY AUTHORITY	1.0000	SIRA CONTRIBUTION 2nd INSTALMENT 2021/2022	\$ 37,513.00
VELJOHN PTY LTD	1.0000	SRC - SUPPLY & DELIVER NATURAL SAND - INVOICE 00122175	\$ 87,518.51
VELJOHN PTY LTD	1.0000	SRC - SUPPLY & DELIVER NATURAL SAND - INVOICE 00122352	\$ 5,250.45
VELJOHN PTY LTD	1.0000	SRC - SUPPLY & DELIVER NATURAL SAND - INVOICE 00122319	\$ 30,487.05
VELJOHN PTY LTD	1.0000	SRC - SUPPLY & DELIVER NATURAL SAND - INVOICE 00122958	\$ 30,568.34
VELJOHN PTY LTD	1.0000	SRC - SUPPLY & DELIVER NATURAL SAND - INVOICE 00122773	\$ 97,174.15
VELJOHN PTY LTD	1.0000	SRC - SUPPLY & DELIVER NATURAL SAND - INVOICE 00122175	\$ 87,518.51
VELJOHN PTY LTD	1.0000	SRC - SUPPLY & DELIVER NATURAL SAND - INVOICE 00123183	\$ 76,127.63

## 7 b. Complying contracts with vendors not sourced through tender

The Local Government Act stipulates circumstances where contracts greater than \$250,000 are not required to comply with the legislated tendering requirements (contracts established under Local Government Procurement and Procurement Australia agreements). Council utilises contracts from these sources where appropriate. For transparency, detailed below are contracts established in this manner with expenditure that exceed \$250,000 for the 4 months ended 31 December 2021:

Vendor /Contractor	Description Of Services	Total Cost Including GST
Bucher Municipal Pty Ltd	Specialised Trucks & Equipment	\$1,241,806.20
Randstad Pty Ltd	HR Perm and Temp Replacements	\$240,000.00
The Biodiesel Station Pty Ltd	Fuel	\$210,000.00
Vestobe Capital Pty Ltd	Leasing	\$169,714.89

## 7 c. Other Expenses Budget Review

For information purposes, listed below is year-to-date expenditure for Consultancies and Legal Fees.

Legal fees in relation to debt recovery and consultancy costs for delivery of training are excluded from the Legal Fees and Consultancy costs shown below.

For the purpose of this report, a consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high-level specialist or professional advice to assist decision-making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

FAIRFIELD CITY COUNCIL		
Budget review for the Period ended – 31 August, 2021		
Consultancy and Legal Expenses		
Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	\$396,415	Y
Legal Fees	\$325,731	Y