

JUL TO SEP 2023

QUARTERLY REPORT

OUTLINING PROGRESS ON
THE 2023-2024
OPERATIONAL PLAN AND
2022/23-2025/26
DELIVERY PROGRAM

INTEGRATED **PLANNING** AND
REPORTING FRAMEWORK

Our home
Our City **Our future**



FairfieldCity
Celebrating diversity

THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Local Government Integrated Planning and Reporting (IPR) Framework (**Figure 1**) aims to ensure a more sustainable Local Government sector. All NSW Councils are required to develop a Community Strategic Plan (10 years) along with a Delivery Program (4 years) and Operational Plan (1 year). These documents are informed by a Resourcing Strategy (10 years) that is made up of a Long Term Financial Plan (Money), Asset Management Strategy (Assets) and Workforce Management Plan (People) .



Figure 1: IPR Framework

In order to achieve the integration envisaged by the IPR framework, there is an alignment between the Fairfield City Plan (Community Strategic Plan), Resourcing Strategy, Delivery Program and the Operational Plan. This alignment is formed through the five Themes identified by the community in the Fairfield City Plan:

- Theme 1: Community Wellbeing
- Theme 2: Places and Infrastructure
- Theme 3: Environmental Sustainability
- Theme 4: Strong and Resilient Economy
- Theme 5: Good Governance and Leadership

The Delivery Program details the projects, programs and services Council will undertake during its term-of-office to help achieve the community outcomes identified in the Fairfield City Plan.

The Operational Plan is a sub-plan of the Delivery Program, which outlines the projects, major programs and services that will be undertaken during the financial year. It also includes the budget details for the year. This report will be publicly available on Council's website.

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SECTION 1

PURPOSE OF THIS REPORT

Fairfield City Council's July to September 2023 Quarterly Report focuses on detailing a summary of Council's performance on the implementation of the 2022/23-2025/26 Delivery Program and the 2023-2024 Operational Plan.

The report is structured to provide concise information on the outcomes, which have been achieved for the community as well as any items that require attention that have occurred during the quarter of the financial year, from July to September 2023.










This report has been developed around the five Theme areas to identify how Council is progressing towards achieving the community's goals and outcomes in each Theme area.

The report contains three elements:

- **Element 1** Focuses on how Council is tracking with implementing projects and programs along with the performance of the indicators identified in the 2022/23-2025/26 Delivery Program.
- **Element 2** Focuses on the implementation of the 2023-2024 Operational Plan including the status of the projects and programs by exception. Exception refers to projects and programs that have been completed are required to be changed, or added for Council's consideration. All projects that are identified to be delivered using Special Rate Variation (SRV) funds are highlighted throughout the report in **BLUE**.
- **Element 3** Details Council's financial position for the quarter against the 2023-2024 Operational Plan. This explains the status of Council's budget and identifies any adjustments required.

How to Read the Report

Throughout the document each project is given a status, below are descriptions for each of these statuses.

	Completed: Project has been completed.
	Progressing: Project is progressing as planned for completion within the agreed timeframe.
	Delayed: Project is delayed due to an issue and is currently impacting on the delivery timeframe.
	Discontinued: Project is recommended / resolved not to proceed.
	Budget Adjustment: Project adjustment for a project is recommended.
	Scope Adjustment: Project is recommended / resolved to be amended.
	New Project: New project is being introduced into the Operational Plan.
	Postponed: Project is recommended / resolved to be postponed to a future Operational Plan.
	Carry Forward: Project has been completed within the agreed timeframe and is recommended to be included into the next Operational Plan. <i>(Quarter 4 Only)</i>

SECTION 2

EXECUTIVE SUMMARY

The Quarterly Report for the July to September 2023 quarter presents an overview of the performance of the Council in alignment with the 2022/23-2025/26 Delivery Program and the 2023-2024 Operational Plan. It highlights the achievement of various performance measures, the status of projects, service accomplishments, and advocacy efforts within five identified themes.

For the 3 months ended 30 September 2023, Council generated a net operating surplus (before capital grants and contributions) of \$1.648m compared to a budget deficit of \$4.045m. The better than budget result is primarily due to increased user charges and fees for recreational aquatic activities and gyms, additional interest income due to rising cash rates, savings in employee costs, below budget depreciation arising from the financial benefit of amending the useful lives of buildings, and savings in consultancy costs and external contractors. The saving in employee costs was due to a combination of staffing levels being carefully managed in response to service demands, short-term vacancies from resignations and retirements, and staff taking increased leave.

Council is working hard to deliver services to the community and remain financially sustainable through revenue growth and effective cost management, but it also recognises the important role that it plays in supporting the community. Therefore, it has actively worked to deliver community activities in a safe and coordinated approach and to upgrade public spaces. This has included hosting the Active Fest at the Fairfield Youth and Community Centre, hosting 6 local high schools participation in the Fairfield World Cup event at Fairfield Showground, and completing the Bareena Park and Fairfield Heights Park projects, which delivered children's playgrounds, outdoor exercise equipment and other family friendly activities including shade and picnic areas.

The report emphasises the Council's long-standing commitment to prudent financial management, which allows it to invest in community infrastructure and maintain a substantial capital works program that generates jobs, opportunities, and services for the community.

In summary, the report highlights the Council's exceptional financial performance, resilience, and commitment to both financial sustainability and achieving the community needs and aspiration as specified the 2023-2024 Operational Plan. Additional information on council's financial performance for the three months ended September 30, 2023 has been included in this report under Section 4 - Quarterly Budget Review Statement.

Key Highlights during the Quarter

- Held the Fairfield World Cup event at Fairfield Showground in partnership with the Fairfield Community Drug Action Team. Overall, 6 local high schools participated, bringing together 200 students and 26 community workers. The event provided an opportunity for young people to access local support services and included a soccer competition, guest speakers and activities for young people that raised awareness of alcohol and other drug harms, prevention, and wellbeing.
- Held 3 Seniors Bus Tours, exploring various sites across Fairfield City, including the Nalawala Sustainability Hub, Fairfield Community Nursery, Western Sydney Cycling Network, Fairfield City Museum and Gallery, Whitlam Library, Cabravale Leisure Centre and Fairfield Showground. The tour provided 80 participants a glimpse of the upgrades and construction of 5 local parks and the newly established community centre, The Hub@ Bonnyrigg – Dhanawi.
- Held Active Fest at the Fairfield Youth and Community Centre with the objective of encouraging children to increase their physical activity. The event encouraged children to try different sports and activities and attracted approximately 300 residents. A range of services and sport providers including Services NSW, South Western Sydney Local Health District (SWSLHD) Health Promotions and sporting clubs were in attendance.
- Developed several community development strategies, including the Community Safety and Crime Prevention Strategy 2023-2026, the Fairfield City Drug Action Strategy 2023-2026, the Strategy on Ageing 2023-2026, the Strategy for Young People in Fairfield City 2023-2026, the Reconciliation Action Plan 2023-2026, and the Fairfield City Culture and Creativity Plan 2023-2033.
- Completed the Bareena Park project in Canley Vale as a part of the Public Legacy Grant Program. The water-themed playground has an iconic 8-metre-tall Koi fish rope climb and slide, a learn-to-ride circuit track, mini soccer pitches, outdoor exercise equipment for older children and adults to keep fit, plus swings, carousels, rockers, seesaws and plenty of shade and picnic areas. The park is now officially open to the community.
- Completed the Fairfield Heights Park project in Fairfield Heights as a part of the Public Legacy Grant Program. The park is full of accessible play equipment with an ever-popular flying fox, toddler and kids' swings, a water play, a learn-to-ride circuit track, outdoor exercise equipment, plus shade and picnic areas. The park is now officially open to the community.
- Commenced the construction of the detention basin at Mimosa Road with site fencing and investigation works undertaken.
- Held National Tree Planting Day where 117 community members helped plant 7,000 native plants propagated by volunteers from the Fairfield Community Nursery.
- Removed over 90 tonnes of litter and rubbish from gross pollutant traps and within several creeks at various locations including Orphan School Creek, Green Valley Creek and Prospect Creek. Additionally, 2 booms were installed to manage litter at Stockdale Wetland, Abbotsbury.
- Completed 3,600 km of street sweeping with three trucks across the City.
- Developed the 2024 Community Engagement Strategy. The purpose of the strategy is to outline how Council will engage with the community and relevant stakeholders in the development and review of Council policies, strategies, plans or programs.
- Carried out 9 CCTV inspections across the city to continue to monitor community safety.
- Completed the ICT Network Security - Intrusion Detection and Prevention project, which upgraded intrusion monitoring and web firewalls to ensure network security continues to be current against cybersecurity threats.

Measuring Our Progress - 2022/23-2025/26 Delivery Program

The Delivery Program is a four-year plan that tells the community what Council will be doing in response to the community's vision, priorities and goals identified in the Fairfield City Plan. Council measures its performance against the 2022/23-2025/26 Delivery Program as a whole through its indicator measures for services, and delivery of its projects and major programs to ensure that Council is achieving what was identified to be delivered.

The projects, major programs and services that are identified to be delivered during the four-year Delivery Program, are detailed each financial year in the Operational Plan and any scope or budget changes are requested and approved through the Quarterly Reports.

Currently Council is implementing the second year of the 2022/23-2025/26 Delivery Program with Council's performance on its projects and major programs to date since July 2022 demonstrated in **Figure 2**.

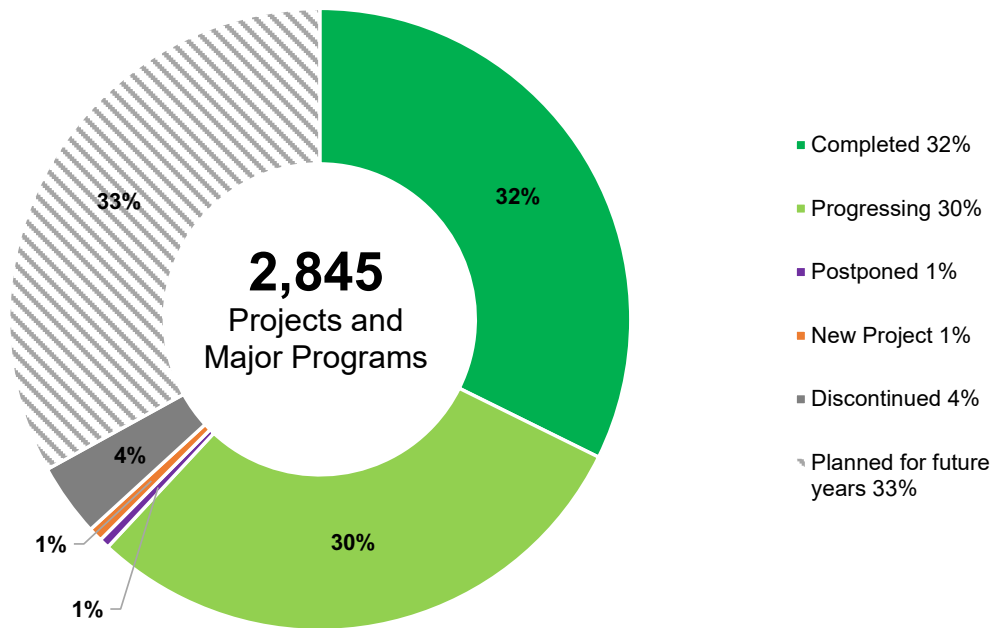


Figure 2: Overall status of projects and major programs identified in the 2022/23-2025/26 Delivery Program and subsequent Operational Plans

Of the 2,845 projects identified in the 2022/23-2025/26 Delivery Program, 32% are completed, 30% are progressing, 1% are postponed, 1% are new projects, and 4% are discontinued. Overall, Council is progressing well with the implementation of its projects and major programs.

Indicator Measures

Indicator measures are methods of assessment used to review how Council is progressing towards achieving the vision, priorities and goals of the community as identified in the 2022-2032 Fairfield City Plan. They are applied to the services outlined in the Delivery Program and in more detail the Operational Plan.

The trend in the performance of these Indicators is reviewed each quarter with the overall performance for July to September 2023 provided below in **Figure 3**. As can be seen during this quarter Council is in a positive position with 93% of its indicators demonstrating that Council is working towards the Community's vision. The 7% of indicators working away from achieving the community's vision is due to competing priorities and resource constraints.

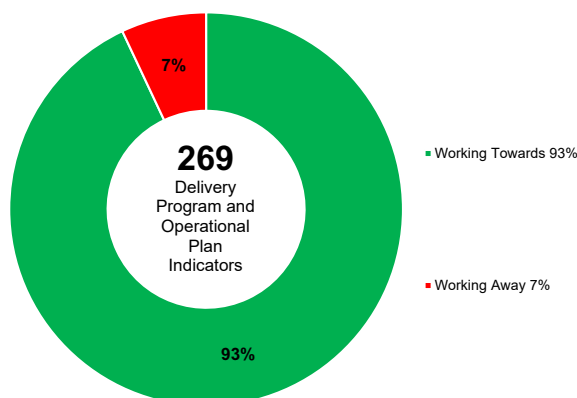


Figure 3: Overall performance of Council's indicators for the Quarter

2023-2024 Operational Plan

Council reports to the community each quarter on projects and major programs identified in the 2023-2024 Operational Plan by exception, which means this report identifies projects that have been completed, delayed, introduced, discontinued, postponed, new projects or had a budget and / or scope change.

Over the 3 months from July to September 2023, 140 projects and major programs have been completed, with 847 progressing, 22 projects to be discontinued, 23 projects to be introduced, and 17 projects to be postponed to a future year. **Figure 4** graphically demonstrates the percentage of the projects and major programs as at the end of the quarter for each status.

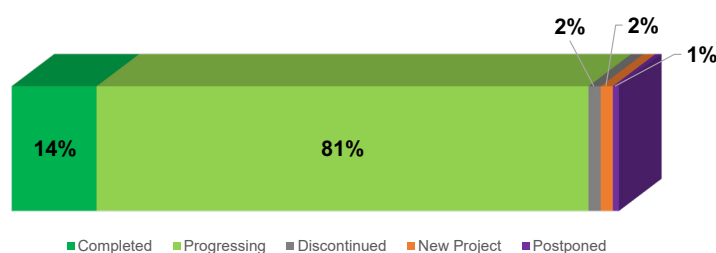


Figure 4: Year to date status of all projects and major programs identified in the 2023-2024 Operational Plan

Categories	Completed	Progressing	New Projects	Discontinued	Postponed
Asset Renewal	99	525	7	7	4
Building and Facility Improvements	3	69		1	
Business Improvements	10	31	1		1
Disability Inclusion Improvements	1	8			
Environment and Sustainability	2	7			
Flood Mitigation	2	35		4	6
New Footpath Construction	13	23	3	1	
Parks, Sportsfields and Playground Improvements		14		1	
Street Beautification and Gardens		20			
Town Centre Improvements	2	11		1	2
Open Space Renewal	4	23	3	1	3
Traffic Improvement and Pedestrian Safety		37		4	
Other	4	44	9	2	1
TOTAL	140	847	23	22	17

SECTION 3

EXCEPTION COMMENTS BY THEME – PROJECTS AND MAJOR PROGRAMS

The projects component of this Quarterly Report identifies the projects, major programs and services listed in the 2023-2024 Operational Plan by exception, which means this report identifies projects that are completed, postponed, discontinued, scope change, delayed and a new project.

Council received a Special Rate Variation (SRV) in 2014 to ensure that Council can meet the growing needs of the community and significantly improve current assets. All projects that are identified to be delivered using SRV funds are highlighted throughout the report in **BLUE**.

Also included in this report are the indicators that measure Council's performance on the Community's goals as identified in the Fairfield City Plan. The Delivery Program indicators track the trend towards or away from the Community goals and the Operational Plan indicators show the quantitative result delivered for the quarter.

THEME 1: COMMUNITY WELLBEING

Community Wellbeing relates to the quality of life the community enjoys living, working, playing, shopping or visiting Fairfield City. It's about a good relationship with our neighbours, the opportunities the community has to meet their daily needs and achieve their ambitions, a sense of belonging, respect for the things the community values, the support that's available when it is required, and the pride experienced by the diverse community and neighbourhoods.

Key Highlights

- Held the Fairfield World Cup event at Fairfield Showground in partnership with the Fairfield Community Drug Action Team . Overall, 6 local high schools participated, bringing together 200 students and 26 community workers. The event provided an opportunity for young people to access local support services and included a soccer competition, guest speakers and activities for young people that raised awareness of alcohol and other drug harms, prevention, and wellbeing.
- Achieved a 98% utilisation rate at Council's Early Education and Care Services. Council provided almost 540 places per day across its services.
- Provided 6,081 face-to-face and 197 telehealth NDIS therapy support sessions to clients.
- Issued 49 Child Restraint Vouchers to help ensure the safety of children while being driven by parents/ carers. The voucher allows a resident to have a child restraint correctly fitted by a professional fitter.
- Held 3 Seniors Bus Tours, exploring various sites across Fairfield City, including the Nalawala Sustainability Hub, Fairfield Community Nursery, Western Sydney Cycling Network, Fairfield City Museum and Gallery, Whitlam Library, Cabravale Leisure Centre and Fairfield Showground. The tour provided 80 participants a glimpse of the upgrades and construction of 5 local parks and the newly established community centre, The Hub@ Bonnyrigg – Dhanawi.
- Delivered 11 professional development sessions for children and family workers through the Facilitation Project. These sessions collectively aimed to enhance a vast range of professional skills including promoting inclusive practices, supporting families with refugee experience, and enhancing workers' knowledge of child protection.
- Held the 8-week Gyms in Parks program at Allambie Park and Emerson Park with 16 residents participating. The Gyms in Parks program is designed for individuals of all backgrounds and fitness levels.
- Held the 'Intro to Gyms in Parks' program with 30 residents in participation. All participants conveyed enthusiasm for the program and registered improvements to their physical and social wellbeing.
- Held Active Fest at the Fairfield Youth and Community Centre with the objective of encouraging children to increase their physical activity. The event encouraged children to try different sports and activities and attracted approximately 300 residents. A range of services and sport providers including Services NSW, South Western Sydney Local Health District (SWSLHD) Health Promotions and sporting clubs were in attendance.

- Held the Creative Exchange Afternoon, attended by 30 participants and 5 local artists to share their work-in-progress. This provided a forum for local artists to connect and provided a safe space for the community to share their ideas.
- Developed several community development strategies, including the Community Safety and Crime Prevention Strategy 2023-2026, the Fairfield City Drug Action Strategy 2023-2026, the Strategy on Ageing 2023-2026, the Strategy for Young People in Fairfield City 2023-2026, the Reconciliation Action Plan 2023-2026, and the Fairfield City Culture and Creativity Plan 2023-2033.
- Offered a free cat microchipping day for 100 residents at Bonnyrigg Community Centre.
- Welcomed 1,800 new Australian citizenship recipients in ceremonies across the City.
- Increased Council's total social media followers to 31,438.
- Received 183,030 visits to Fairfield Showground.
- Received 148,968 visits to Fairfield City Open Libraries.
- Received 155,737 unique visits to Council's website.

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPDIAP2409	Disability Inclusion Action Plan Review Council's Policy templates to incorporate information on access and inclusion.	Manager Governance and Legal	\$-	✓	Council's policy templates have been reviewed to incorporate information on access and inclusion.
MPLS2401	Local Priority Grant 2023-2024 This is a non-competitive annual grant provided by the State Library of NSW. Project to be identified in consultation with the State Library of NSW.	Manager Libraries and Museum	\$65,000	▲	Council was successful in its grant application with the State Library NSW, which was slightly higher than anticipated. It is proposed to increase the budget by \$3,000 from Grant. Funds will be allocated to Library IT upgrades (hardware used to manage public PC bookings, people counters, printing and account top ups, extended hours access).
IN21664	Museum and Gallery Heritage Collection Identify and design storage for Council's heritage collection.	Manager Libraries and Museum	\$291,200	✗	This is a multi-year project. It is proposed to combine the remaining budget of \$41,200 from General fund with IN23968 to complete design and construction works. It is also proposed to discontinue this project and remove the allocated budget of \$250,000 from Grant, which was inadvertently duplicated against two projects.
IN23721	Spencer Street Public Domain - Minor Works Upgrade Replace bollards as well as review the design performance and street safety to support future Major Events (i.e. Culinary Carnivale) and ensure Council public domain is appropriate for pedestrian and outdoor dining purposes.	Manager Fairfield Place and Public Domain Planning	\$14,825	✓	Works completed with decorative bollards installed for vehicle impact and pedestrian areas in Spencer Street, Fairfield.
IN23769	Development of Culturally and Linguistically Diverse (CALD) Communications Strategy Develop a detailed CALD communications strategy to reach residents who are unable to communicate in English.	Manager Communications and Marketing	\$-	✓	Developed a draft Cultural and Linguistically Diverse Communication Strategy to assist Council in reaching residents who are unable to communicate in English. This is a sub-strategy to the overarching city wide Communication Strategy.
IN24769	Development of Culturally and Linguistically Diverse (CALD) Communications Strategy Develop a detailed CALD communications strategy to reach residents who are unable to communicate in English.	Manager Communications and Marketing	\$-	✓	Developed a draft Cultural and Linguistically Diverse Communication Strategy to assist Council in reaching residents who are unable to communicate in English. This is a sub-strategy to the overarching city wide Communication Strategy.
IN23897	Shade Sail - Prairiewood Leisure Centre Install an all-weather shade sail over the existing outdoor fitness area, including lighting and electrical to support existing programs such as boot camp etc.	Manager Showground, Leisure Centres and Golf Course	\$20,000	✓	Works completed with shade sail installed for the outdoor fitness area at the Prairiewood Leisure Centre.
IN23899	Library - Fit-out Council will apply for grant funding from the State Library of NSW. This year will include consultation and design. Year 1 of a 2 year project	Manager Libraries and Museum	\$20,000	✓	This is a multi-year project with key milestones achieved. It is proposed to consolidate the remaining budget of \$20,000 from General funds into project IN24899 - Library fit-outs.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📅 Postponed
! Delayed
💰 Budget Change
➕ New Project
↺ Carry Forward

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
IN23974	Replace RFID Reader at Libraries across the city Due to failing equipment.	Manager Libraries and Museum	\$-	+	It is proposed to re-introduce this as a new project with an associated budget of \$250,000 from General fund due to asset failure. This project was reported incorrectly, which was missed as part of the 2022-2023 carry forward list.
IN24308	Circuit Walking Paths in Parks Construct circuit walking paths as a cost effective way to assist the community in getting fit and healthy. The locations for this year will be Bosnjak Park and Avery Park.	Manager City Assets	\$160,000.00	▲	It is proposed to change the location from Bosnjak Park to Knight Park as detention basin works have already been scheduled at Bosnjak Park, which would have impacts to deliver the work.
IN24990	Villawood History Exhibition and Community Engagement Project Hold an exhibition about the history of Villawood as well as undertake community engagements at the Fairfield City Museum and Gallery.	Manager Libraries and Museum	\$-	+	It was adopted at the September 2023 Council Meeting, Service Committee Report (item 128) to introduce this as a new project with a budget of \$15,000 from Sponsorship.
IN24988	Here to Volunteer Program To promote and increase volunteering in the area. The program targets diverse community groups including those experiencing levels of disadvantage and marginalisation.	Manager Social Planning and Community Development	\$-	+	It was adopted at the June 2023 Council Meeting, Services Committee Report (item 80) to introduce a new project and accept grant funding of \$25,000 offered by the NSW Department of Communities and Justice.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
💰 Budget Change
+ New Project
 ↻ Carry Forward

2022/23-2025/26 DELIVERY PROGRAM INDICATORS

Service	Indicator measure	Result
Children and Family Services	% Residents satisfied with children and family service survey	●
	% Early Learning Centres whose overall quality rating meet or exceed the national quality standards	●
Communications and Marketing	# Community engagement promotions	●
	# News items reported by Council	●
	# Information items translated into community languages	●
	% Community feels Council communicates well with residents (Survey)	●
Community Compliance	# Community compliance matters investigated	●
	# Traffic related matters within school zones investigated	●
Community Facilities	# Visits at community centres	●
	% Casual hire satisfied with Council's facilities	●
	% Regular hire satisfied with Council's facilities (Annual survey)	●
	% Regular hirers satisfied with Council's Buses (Annual survey)	●
Leisure Centres	\$ Leisure centres subsidies provided to the community	●
	% Leisure centres customer satisfaction (Annual survey)	●
Library Services	% Libraries Customer satisfaction (Annual survey)	●
Museum and Gallery	% Community satisfaction with the Museum and Gallery (Annual survey)	●
Showground and Golf Course	Fairfield Showground markets customer satisfaction (Bi-annual survey rating quality/value of markets)	●
	# Events and activities hired / hosted at the showground	●
Social Planning and Community Development	% Cultural and community events or activities that makes residents feel part of their community (survey)	●
	# Programs and services delivered through grant funding	●
	% Residents that feel Council supports the health and wellbeing of our communities	●
	# Community safety education and awareness raising programs delivered	●
	% Annual satisfaction survey with partners	●
	\$ Financial support provided to community and social groups	●
	# Advocacy to support community issues	●
	% Satisfied with services in Council's youth facilities (Survey)	●
	% Satisfied with Council's services for the elderly	●
% Organisations who attend interagency networks that feel supported by Council (Annual survey)	●	

Key Trends

● is working towards the community's goals

● Is no change

● is working away from the community's goals

2023-2024 OPERATIONAL PLAN INDICATORS

Services	Indicator measure	Result
Children and Family Services	% Utilisation rate for childcare and long day care service	99%
	# Clients supported by projects delivered by Fairstart	282
	# Family Day Care registered educators	32
	# Compliance visits undertaken for Family Day Care	105
	# Children with additional learning needs enrolled at Early Childhood Education Centre service	129
Communications and Marketing	# New citizenship recipients	1,800
	# Publications produced	14
	# Graphic design and printing jobs completed on time	681
	# Total social media followers	31,438
	# Unique visits to website	155,737
Community Compliance	# Cats and dogs impounded	56
	# Cats and dogs returned/rehoused	57
	# Community compliance education programs	1
Community Facilities	# Community buses booked days	18 Bookings
	# Community Centres/Halls booked	2,285 Bookings
	# Sportsfields booked	3,252 Bookings
	# Tennis courts currently managed by Council	1,507 Bookings
Leisure Centres	# Average number of reportable safety incidents at each leisure centre	7.6
	# Visits at aquatic and dry recreation at leisure centres	261,327
	% Water quality compliance with health regulations	100%
Library Services	# Visits to Fairfield City Open Libraries	148,692
	# Active library memberships	143,678
	# Library programs delivered	45
Museum and Gallery	# Visitors to the Museum	3,155
	# Exhibitions held	3
Showground and Golf Course	# Visitors to the Showground	183,060
	# Reportable safety incidents at the Fairfield Showground	1
	% Occupancy at Fairfield Markets	78.5%
Social Planning and Community Development	# Cultural and community events or activities delivered and supported by Council	7
	\$ Grant funds received to deliver services and programs	\$102,682
	# People accessing Community Profile website	1,368
	# Health programs and activities provided	65
	# Initiatives to promote community safety	1
	# Capacity building programs or skills development opportunities delivered	18
	# Youth programs and events delivered	8
	# Senior programs and events delivered	7
# Initiatives that promote accessibility and inclusion	10	

THEME 2: PLACES AND INFRASTRUCTURE

Places and Infrastructure are the buildings, facilities, open space, town centres, roads, footpaths, public transport and all other built structures that the community use to meet their day to day and future needs. Place is more than just a location. It is about strengthening the connection between the community and a public space by preserving, restoring, and improving the historic character through place making. The availability of places and infrastructure in the community enables services to be provided and therefore contributes to the wellbeing of the community. The quality of places and infrastructure create a first impression for visitors to the City and helps shape the pride the community takes in their area.

Key Highlights

- Commenced the construction of the Entry Kiosk at Prairiewood Leisure Centre.
- Installed traffic calming devices at Emerson Street, Wetherill Park to assist in reducing speed.
- Completed the Bareena Park project in Canley Vale as a part of the Public Legacy Grant Program. The water-themed playground has an iconic 8-metre-tall Koi fish rope climb and slide, a learn-to-ride circuit track, mini soccer pitches, outdoor exercise equipment for older children and adults to keep fit, plus swings, carousels, rockers, seesaws and plenty of shade and picnic areas. The park is now officially open to the community.
- Completed the Fairfield Heights Park project in Fairfield Heights as a part of the Public Legacy Grant Program. The park is full of accessible play equipment with an ever-popular flying fox, toddler and kids' swings, a water play, a learn-to-ride circuit track, outdoor exercise equipment, plus shade and picnic areas. The park is now officially open to the community.
- Completed playground renewal and signage at several parks around the City including Curran Park, Tallowood Park, Handle Park, Prospect View Park, and Fitzgerald Park.
- Upgraded the playground and renewed the fitness equipment at Cabravale Memorial Park.
- Commenced the construction of the detention basin at Mimosa Road with site fencing and investigation works undertaken.
- Undertook 43 instances of graffiti removal on Council properties.
- Renewed over 3km of roads throughout the City.
- Renewed over 8km of footpaths throughout the City.
- Renewed over 11km of kerbs and gutters throughout the City

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPAMS2401	Asset Management Strategy Council's Building Maintenance Commitment Calendar to: - Copy across into Council's Asset Management System - Review and determine resourcing requirements and shortfalls including Business Operator	Manager City Assets	\$-	✓	Works completed as the commitment calendar has been reviewed and integrated into Council's WHS system - Safety Champion.
MPAMS2405	Civil Works Review costs of contracted works and internal services to create a tender panel and identify efficiencies of service delivery.	Manager City Assets	\$-	✓	Project completed with civil work costs reviewed and established internal panels for all service areas.
MPBP2401	Black Spot Program - Hassall Street and Widemere Street Installation of raised islands with associated signage and line marking on Hassall Street at the intersection of Widemere Street, Wetherill Park. Note: Council will apply for grant funding.	Manager Built Systems	\$100,000	✗	It is proposed that this project be discontinued due grant application being unsuccessful under the Black Spot Program Grant.
MPBP2402	Black Spot Program - Drummoyne Street and Humpries Road Installation of raised islands with associated signage and line marking on Drummoyne Street at the intersection of Humphries Road, St Johns Park. Note: Council will apply for grant funding.	Manager Built Systems	\$80,000	✗	It is proposed to discontinue this project due to internal review, which identified that the pedestrian islands at this location are not feasible.
MPBP2403	Black Spot Program - Marconi Road and Quarry Road Modification to the existing roundabout at the intersection of Marconi Road and Quarry Road, Bossley Park. Note: Council will apply for grant funding.	Manager Built Systems	\$120,000	✗	It is proposed that this project be discontinued due grant application being unsuccessful under the Black Spot Program Grant.
MPBAR2345	Building and Facilities Renewal Program - Fairfield School of Arts Replace 50% of doors and paint doors and internal walls. Replace exit and emergency lights.	Manager City Assets	\$103,633	✓	Works completed including replacement of lighting and repainting of internal walls and doors.
MPBAR2422	Building and Facilities Renewal Program - Cabravale Leisure Centre Energy efficiency lighting upgrades, photovoltaic solar and installation of new roof sheeting.	Manager City Assets	\$324,000	✗	It is proposed to discontinue this project due to complex detail, which will be considered for a future operational plan as further assessment and planning is required.
MPBAR2452	Building and Facilities Renewal Program - Girl Guides Replace double front doors, paint and replace guttering, paint internal walls, bathroom fittings and floor coverings and paint internally and externally.	Manager City Assets	\$220,000	✗	It is proposed to discontinue this project due to complex detail, which will be considered for a future operational plan as further assessment and planning is required.
MPBAR2458	Building and Facilities Renewal Program - Endeavour Middle Amenity Building - Upgrade Upgrade of toilets, new paint and roof.	Manager City Assets	\$-	+	Budget increased by \$233,900 from SRV Reserve to address rising inflation in construction material costs, which is being reallocated from savings within the Building and Facilities Renewal Program.
MPBAR2477	Building and Facilities Renewal Program - Fairfield Showground Function Centre Accessibility upgrades for the function centre bathrooms.	Manager City Assets	\$125,000	✗	It is proposed to discontinue this project due to complex detail, which will be considered for a future operational plan as further assessment and planning is required.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
💰 Budget Change
➕ New Project
↺ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPBAR2481	Building and Facilities Renewal Program - Fairfield Preschool Renew flooring, awning, and guttering.	Manager City Assets	\$20,000	✓	Works completed including upgrades to the flooring, awning and guttering at the Fairfield Preschool.
MPVCBU2332	Building and Facilities Renewal Program - Cabravale Leisure Centre Building management system and air-conditioning works. Replace 25% of ceilings and doors, and patch and paint internal walls, external walls and eaves. Replace vinyl floors in reception and common areas.	Manager City Assets	\$300,000	✓	Works completed with internal and external walls repainted, as well as vinyl flooring, ceiling and doors replaced.
MPVCBU2357	Building and Facilities Renewal Program - Irelands Bridge Reserve Amenity Buildings 1 and 2 Renovate roof, doors, bathrooms, kitchen, ceilings, light, paint and electrical.	Manager City Assets	\$650,000	✗	It is proposed to discontinue this project due to complex detail, which will be considered for a future operational plan as further assessment and planning is required.
MPVCBU2377	Building and Facilities Renewal Program - Villawood Seniors Hall Replace falling retaining wall.	Manager City Assets	\$61,004	✓	Works completed including the replacement of the retaining wall.
MPVCBU2378	Building and Facilities Renewal Program - Cabramatta Fisher St Carpark Repair and repaint the ceilings in office, replace existing damaged sheeting along the wall of the carpark and improve stormwater drainage in the carpark.	Manager City Assets	\$41,000	✓	Works completed including the repair and repainting of the office ceilings, damaged walls, and stormwater drainage.
MPVCBU2456	Building and Facilities Renewal Program - Edensor Park Community Centre Repair wall cracks in kitchen and foundation works.	Manager City Assets	\$170,000	✗	It is proposed to discontinue this project due to complex detail, which will be considered for a future operational plan as further assessment and planning is required.
MPVSG2356	Building and Facilities Renewal Program - Knight Park 3 Amenity Building Renovate roof, doors, bathrooms, kitchen, ceilings, light, paint and electrical.	Manager City Assets	\$300,000	✗	It is proposed to discontinue this project due to complex detail, which will be considered for a future operational plan as further assessment and planning is required.
MPBSR2406	Bus Shelter Renewal - 362 Smithfield Road Replace bus shelter.	Manager City Assets	\$15,000	📅	It is proposed to postpone this project and associated budget of \$15,000 from General fund into the 2024-2025 Operational Plan due to resourcing constraints.
MPBSR2407	Bus Shelter Renewal - 34 Tangerine Street Replace bus shelter.	Manager City Assets	\$15,000	📅	It is proposed to postpone this project and associated budget of \$15,000 from General fund into the 2024-2025 Operational Plan due to resourcing constraints.
MPBSR2408	Bus Shelter Renewal - Housman Street - Opposite house number 7 Housman Street Replace bus shelter.	Manager City Assets	\$15,000	📅	It is proposed to postpone this project and associated budget of \$15,000 from General fund into the 2024-2025 Operational Plan due to resourcing constraints.
MPBSR2409	Bus Shelter Renewal - 252 Polding Street replace bus shelter.	Manager City Assets	\$15,000	📅	It is proposed to postpone this project and associated budget of \$15,000 from General fund into the 2024-2025 Operational Plan due to resourcing constraints.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📅 Postponed
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\$ Budget Change
➕ New Project
↺ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPCPR2302	Terone Park Car Park - Restwell Road Repair failures and followed by two coat seal (1500m2)	Manager City Assets	\$28,166	✓	Works completed.
MPCPR2304	Lansvale Reserve Car Park - Knight Street Repair failures and followed by two coat seal (1480m2)	Manager City Assets	\$14,138	✓	Works completed.
MPCPR2306	King Park 1 Car Park - Humphries Road Repair failures and followed by two coat seal (300m2)	Manager City Assets	\$22,928	✓	Works completed.
MPCPR2307	Emerson Park/Mansfield Car Park Base preparation and allowed ay two coat seal (600m2)	Manager City Assets	\$26,824	✓	Works completed.
MPDR2309	Drainage Renewal Program - 231 Edensor Road Replace lintel opening (2.4m)	Manager City Assets	\$3,500	✓	Works completed.
MPDR2311	Drainage Renewal Program - Behind 11 Moorhouse Crescent in creek Replace galvanised grate.	Manager City Assets	\$3,500	✓	Works completed.
MPDR2312	Drainage Renewal Program - Rear of 64-72 Ware Street Replace 2.4m lintel and 2 galvanised grates.	Manager City Assets	\$3,500	✓	Works completed.
MPDR2331	Drainage Renewal Program - 11 Edel Place Replace concrete lid behind lintel.	Manager City Assets	\$2,250	✓	Works completed.
MPDR2332	Drainage Renewal Program - 25 Edel Place Replace concrete lid behind lintel.	Manager City Assets	\$2,250	✓	Works completed.
MPDR2336	Drainage Renewal Program - 17 Bramley Street Replace concrete lid behind lintel.	Manager City Assets	\$1,906	✓	Works completed.
MPDR2337	Drainage Renewal Program - 38 Rosina Street Replace lintel opening (1.2m)	Manager City Assets	\$2,764	✓	Works completed.
MPDR2415	Drainage Renewal Program - 7 Wright Street on Lynesta Avenue Replace 1 galvanised grate.	Manager City Assets	\$2,500	✓	Works completed.
MPDR2416	Drainage Renewal Program - 25 Lynesta Avenue Replace lintel opening (2.4m)	Manager City Assets	\$3,500	✓	Works completed.
MPDR2418	Drainage Renewal Program - 7 Wright Street Replace lintel opening (2.4m) and 2 galvanised grates.	Manager City Assets	\$3,500	✓	Works completed.
MPDR2426	Drainage Renewal Program - 60 Huntingdale Avenue Replace existing cast-insitu lintel with precast lintel (3.6m) and 2 galvanised grates.	Manager City Assets	\$6,000	✓	Works completed.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
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\$ Budget Change
⊕ New Project
↺ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPDR2429	Drainage Renewal Program - Oliphant Street - Prout Creek Repair eroded creek bank area and concrete walkway	Manager City Assets	\$-	+	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. Therefore, it is proposed to introduce a new project at rear of Oliphant Street (Prout Creek) with a budget of \$60,000 from General fund.
MPDR2430	Drainage Renewal Program - 2 Mountain Crescent Repair concrete stormwater pipe (11m)	Manager City Assets	\$-	+	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. Therefore, it is proposed to introduce a new project at 2 Mountain Crescent with a budget of \$25,000 from General fund.
MPFRP2365	Footpath Renewal Program - Camden Street Left side between The Boulevard and Eustace Street.	Manager City Assets	\$74,925	✓	Works completed.
MPFRP2404	Footpath Renewal Program - Lalich Avenue Left side from Stefanie Place to Larow Place (65m)	Manager City Assets	\$21,500	✓ ▲	An internal review and on-site condition assessment has identified that an increased scope of work is required. Construction works have since been completed. Therefore, it is proposed to change project description to Lalich Avenue - Left side from Stefanie Place to Janali Avenue (65m)
MPFRP2405	Footpath Renewal Program - Monash Place Right side from Elizabeth Drive to Hebblewhite Place (20m)	Manager City Assets	\$12,000	✓	Works completed.
MPFRP24107	Footpath Renewal Program - Lynesta Avenue Left side from Wright Street to Dyson Place (30m)	Manager City Assets	\$18,000	✓	Works completed.
MPFRP24115	Footpath Renewal Program - Thorney Road Both sides from Maud Street to Cumberland Highway (140m)	Manager City Assets	\$30,000	✓	Works completed.
MPFRP24124	Footpath Renewal Program - Jupiter Street Right side from Hollywood Drive to Venus Place (15m)	Manager City Assets	\$10,700	✓	Works completed.
MPFRP24127	Footpath Renewal Program - Hutchens Avenue Right side from Townview Road to cul-de-sac (55m)	Manager City Assets	\$16,000	✓	Works completed.
MPFRP24131	Footpath Renewal Program - Townview Road Right side from Brownlee Place to Verbrugghen Place (25m)	Manager City Assets	\$9,800	✓	Works completed.
MPFRP24132	Footpath Renewal Program - Townview Road Right side from Wallace Place to Oliphant Street (10m)	Manager City Assets	\$2,600	✓	Works completed.
MPFRP24133	Footpath Renewal Program - Townview Road Left side from Oliphant Street to Grainger Avenue (30m)	Manager City Assets	\$7,600	✓	Works completed.
MPFRP24136	Footpath Renewal Program - Corio Road Left side from Revingstone Street to Curran Street (20m)	Manager City Assets	\$8,500	✓	Works completed.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
💰 Budget Change
⊕ New Project
↺ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPFRP24137	Footpath Renewal Program - Corio Road Right side from Sears Place to Bradshaw Place (140m)	Manager City Assets	\$32,800	✓	Works completed.
MPFRP24141	Footpath Renewal Program - Sears Place Left side from Corio Road to cul-de-sac (20m)	Manager City Assets	\$8,500	✓	Works completed.
MPFRP24149	Footpath Renewal Program - Humphries Road Both sides from St Johns Road to Antonio Street (55m)	Manager City Assets	\$15,200	✓	Works completed.
MPFRP24150	Footpath Renewal Program - Humphries Road Left side from Antonio Street to Canley Vale Road (90m)	Manager City Assets	\$21,200	✓	Works completed.
MPFRP24158	Footpath Renewal Program - Kembla Street Both sides from Bulls Road to Humphries Road (160m)	Manager City Assets	\$13,500	✓ ▲	An internal review and on-site condition assessment has identified that an increased scope of work is required. Construction works have been completed since. It is proposed to change project description to Kembla Street - Both sides from Bulls Road to Humphries Road (160m)
MPFRP2424	Footpath Renewal Program - Kingfisher Avenue Right side from 40 Kingfisher Avenue to Ringtail Crescent (30m)	Manager City Assets	\$7,600	✓	Works completed.
MPFRP2444	Footpath Renewal Program - Eurabbie Street Left side from Sassafrass Lane to Bolivia Street (20m)	Manager City Assets	\$5,100	✓	Works completed.
MPFRP2447	Footpath Renewal Program - St Johns Road Both sides from Burdett Street to Salisbury Street (40m)	Manager City Assets	\$12,500	✓	Works completed.
MPFRP2449	Footpath Renewal Program - Curtin Street Both sides from Broomfield Street to Fairview Road (65m)	Manager City Assets	\$15,000	✓	Works completed.
MPFRP2450	Footpath Renewal Program - Jasmine Crescent Right side from Begonia Avenue to half cul-de-sac (60m)	Manager City Assets	\$13,800	✓	Works completed.
MPFRP2451	Footpath Renewal Program - Jasmine Crescent Left side from Begonia Avenue to Eve Street (40m)	Manager City Assets	\$9,200	✓	Works completed.
MPFRP2454	Footpath Renewal Program - Cabramatta Road West Road Right side from Humphries Road to Katinka Street (105m)	Manager City Assets	\$21,300	✓	Works completed.
MPFRP2462	Footpath Renewal Program - Sussex Street Left side from Church Street to Railway Parade (15m)	Manager City Assets	\$10,700	✓	Works completed.
MPFRP2470	Footpath Renewal Program - Mitchell Street Left side from Tomki Street to Barkley Street (50m)	Manager City Assets	\$11,200	✓	Works completed.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📅 Postponed
! Delayed
💰 Budget Change
➕ New Project
↺ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPFRP2471	Footpath Renewal Program - Mitchell Street Left side from Wilcock Street to Cooma Street (25m)	Manager City Assets	\$6,300	✓ ▲	An internal review and on-site condition assessment has identified that an increased scope of work is required. Construction works have been completed since. It is proposed to change Project Name and Description to Mitchell Street - Left side from Wilcock Street to Matthews Street (35m)
MPFRP2472	Footpath Renewal Program - Mitchell Street Left side from The Horsley Drive to Morse Street (70m)	Manager City Assets	\$19,100	✓	Works completed.
MPFRP2477	Footpath Renewal Program - Coonawarra Street Left side from Allambie Road to Saxonvale Crescent (20m)	Manager City Assets	\$13,700	✓	Works completed.
MPFRP2478	Footpath Renewal Program - Coonawarra Street Left side from Glen Elgin Crescent to Orlando Place (15m)	Manager City Assets	\$3,800	✓	Works completed.
MPKG23126	Adelong Close Both sides Bathurst Street to cul-de-sac (29m)	Manager City Assets	\$8,384	✓	Works completed.
MPKG2404	Kerb and Gutter Renewal - Kearney Place Both sides Philby Place to cul-de-sac (40m)	Manager City Assets	\$16,000	✓	Works completed.
MPKG2405	Kerb and Gutter Renewal - Mason Place Left side from Humphries Road to Cul-De-Sac (11m)	Manager City Assets	\$4,642	▲	An internal review and a re-assessment of asset conditions has identified that a change in scope of work is required. It is proposed to change project description to Villawood Road, Left side from Kamira Court to Villawood Place(16m)
MPKG2406	Kerb and Gutter Renewal - Monash Place Both sides Elizabeth Dr to Cul-De-Sac (22m)	Manager City Assets	\$9,284	✓	Works completed.
MPKG2407	Kerb and Gutter Renewal - Steele Place Both sides Monash Place to Cul-De-Sac (26m)	Manager City Assets	\$10,972	✓	Works completed.
MPKG2409	Kerb and Gutter Renewal - Mckell Close Both sides Kempt Street to Cul-De-Sac (40m)	Manager City Assets	\$16,000	✓	Works completed.
MPKG24102	Kerb and Gutter Renewal - Natchez Cres Left side from Cree Cres to Cherokee Ave (10m)	Manager City Assets	\$4,000	✓	Works completed.
MPKG24107	Kerb and Gutter Renewal - Cherrybrook Road Right side from Silverwater Road to Huntingdale Ave (30m)	Manager City Assets	\$12,660	✓	Works completed.
MPKG24115	Kerb and Gutter Renewal - Townview Road Right side from Wakelin Ave to Hoff St (25m)	Manager City Assets	\$10,275	✓	Works completed.
MPKG24116	Kerb and Gutter Renewal - Townview Road Right side from Verbrugge to Bainton Road (12m)	Manager City Assets	\$4,932	✓	Works completed.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📅 Postponed
! Delayed
💰 Budget Change
➕ New Project
↺ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPKG24117	Kerb and Gutter Renewal - Townview Road Right side from Wallace Pl to Oliphant St (31m)	Manager City Assets	\$12,741	✓	Works completed.
MPKG24119	Kerb and Gutter Renewal - Townview Road Right side from Grainger Ave to Hutchens Ave (20m)	Manager City Assets	\$8,220	✓	Works completed.
MPKG24129	Kerb and Gutter Renewal - Bourke Street Both sides Brenan Street to Lindsay Street (40m)	Manager City Assets	\$15,560	✓	Works completed.
MPKG24130	Kerb and Gutter Renewal - Dublin Street Both sides The Horsley Dr to Neville Street (30m)	Manager City Assets	\$12,660	✓	Works completed.
MPKG24136	Kerb and Gutter Renewal - Market Street Left side from Braeside Ave to Neville St (19m)	Manager City Assets	\$8,018	✓	Works completed.
MPKG2414	Kerb and Gutter Renewal - Channey Close Both sides Ringtail Crescent to Cul-De-Sac (13m)	Manager City Assets	\$5,486	✓	Works completed.
MPKG24140	Kerb and Gutter Renewal - The Boulevard Road Left side from Brenan Street to Clancy Street (34m)	Manager City Assets	\$14,348	✓	Works completed.
MPKG24144	Kerb and Gutter Renewal - Humphries Road including Roundabout Both sides St Johns Road to Antonio Street (20m)	Manager City Assets	\$8,440	✓	Works completed.
MPKG24161	Kerb and Gutter Renewal - Crane Place Both sides from Swinborne Cres to Cul-De-Sac (45m)	Manager City Assets	\$17,505	✓	Works completed.
MPKG24162	Kerb and Gutter Renewal - Gogol Place Right side from Swinborne Cres to Cul-De-Sac (26m)	Manager City Assets	\$10,972	✓	Works completed.
MPKG24163	Kerb and Gutter Renewal - Housman Street Both sides Arnold Street to Cul-De-Sac (37m)	Manager City Assets	\$15,614	✓	Works completed.
MPKG24166	Kerb and Gutter Renewal - Newbolt Street Both sides Marvell Road to Vidal Street (20m)	Manager City Assets	\$8,440	✓	Works completed.
MPKG2420	Kerb and Gutter Renewal - Mersey Close Both sides Castlereagh Street to Cul-De-Sac (25m)	Manager City Assets	\$10,761	✓	Works completed.
MPKG2434	Kerb and Gutter Renewal - Fisher Street Both sides Broomfield Street to Cumberland Street (112m)	Manager City Assets	\$47,000	✓	Works completed.
MPKG2437	Kerb and Gutter Renewal - Melville Avenue Both sides Longfield Street to Curtin Street (48m)	Manager City Assets	\$18,672	✓	Works completed.
MPKG2456	Kerb and Gutter Renewal - Haylen Place Both sides Timothy Place to Cul-De-Sac (25m)	Manager City Assets	\$10,761	✓	Works completed.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
💰 Budget Change
➕ New Project
↺ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPKG2459	Kerb and Gutter Renewal - Smart Street Both sides Sackville Street to Granville Street (51m)	Manager City Assets	\$19,839	✓	Works completed.
MPKG2474	Kerb and Gutter Renewal - Adam Street Both sides Smart Street to Polding Street (56m)	Manager City Assets	\$21,784	✓	Works completed.
MPKG2477	Kerb and Gutter Renewal - Campbell Street Left side from Landon Street to Tangerine Street (37m)	Manager City Assets	\$14,588	✓	Works completed.
MPRG2220	Kerb and Gutter Renewal - Felton Crescent From The Horsley Drive and driveway to house number 95-103 Construction of kerb and gutter and associated shoulder works (150m)	Manager City Assets	\$-	+	It is proposed to re-introduce this as a new project with a budget of \$570,000 (\$470,000 Grant fund and \$100,000 General fund), which was reported incorrectly as a completed project as part of the 2022-2023 Operational Plan.
MPVKG23132	Kerb and Gutter Renewal - Canterbury Road Both sides from St Johns Road to Hurstville Street (120m)	Manager City Assets	\$45,275	✓	Works completed.
MPVKG24101	Kerb and Gutter Renewal - Tripoli Road Both sides Mellick Street to Dead End (117m)	Manager City Assets	\$42,705	✓	Works completed.
MPVKG24108	Kerb and Gutter Renewal - Cherrybrook Road Both sides Haven Valley Way to Huntingdale Avenue (200m)	Manager City Assets	\$70,715	✓	Works completed.
MPVKG24111	Kerb and Gutter Renewal - Oliphant Street Both sides from Townview Road to Florey Crescent(150m)	Manager City Assets	\$53,550	✓	Works completed.
MPVKG24114	Kerb and Gutter Renewal - Townview Road Both sides from Reservoir Road to Garden Place(300m)	Manager City Assets	\$115,000	✓	Works completed.
MPVKG24120	Kerb and Gutter Renewal - Wakelin Avenue Both sides from Meldrum Avenue to Townview Road(200m)	Manager City Assets	\$70,000	✓	Works completed.
MPVKG24133	Kerb and Gutter Renewal - Green Avenue Both sides from The Boulevard to Brenan St(300m)	Manager City Assets	\$105,000	✓	Works completed.
MPVKG24141	Kerb and Gutter Renewal - Neville Street Both sides Bourke Street to Dublin Street(165m)	Manager City Assets	\$57,750	✓	Works completed.
MPVKG2426	Kerb and Gutter Renewal - Booyong Street Both sides Sussex Street to Brigalow Street(98m)	Manager City Assets	\$35,280	✓	Works completed.
MPVKG2458	Kerb and Gutter Renewal - Hubert Street Both sides Wenden Street to Sackville Street(113m)	Manager City Assets	\$40,500	✓	Works completed.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📅 Postponed
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\$ Budget Change
+ New Project
 ↻ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPVKG2472	Kerb and Gutter Renewal - Ware Street Both sides Sackville Street to Granville Street (222m)	Manager City Assets	\$79,920	✓	Works completed.
MPVKG2494	Kerb and Gutter Renewal - Lynesta Avenue Both sides from Wright Street to Corona Road(135m)	Manager City Assets	\$49,275	✓	Works completed.
MPNFC2218	New Footpath Construction Program - Newton Road Right side from 189 Newton Road to Cowpasture Road (520m)	Manager City Assets	\$100,000	✗	Design and investigation process has identified project cost estimates exceed the current budget and cannot be delivered this year. It proposed for this project to be discontinued and be considered for delivery in a future Delivery Program. Project funds will be reallocated within the New Footpath Construction Program to address shortfalls in rising construction costs.
MPNFC2219	New Footpath Construction Program - Wetherill Street Left side from Shakespeare Street to The Horsley Drive (440m)	Manager City Assets	\$212,033	✓	Works completed.
MPNFC2401	New Footpath Construction Program - Janali Avenue Right side from Lalich Avenue to 17 Janali Avenue (130m)	Manager City Assets	\$27,200	✓	Works completed.
MPNFC2402	New Footpath Construction Program - Kempt Street Left side from Thesiger Road to Half Cul-De-Sac (161m)	Manager City Assets	\$32,300	✓	Works completed.
MPNFC2404	New Footpath Construction Program - Antonietta Street Left side from Antonietta to Dead End (280m)	Manager City Assets	\$33,400	✓	Works completed.
MPNFC2405	New Footpath Construction Program - Grant Avenue Right side from South Cul-De-Sac to Intersection (50m)	Manager City Assets	\$8,900	✓	Works completed.
MPNFC2410	New Footpath Construction Program - Campbell Street Left side from Landon Street to Mitchell Street (600m)	Manager City Assets	\$101,400	✓	Works completed.
MPNFC2414	New Footpath Construction Program - Hamersley Street Left side from Cambewarra Street to Kimberley Crescent (50m)	Manager City Assets	\$10,300	✓	Works completed.
MPNFC2417	New Footpath Construction Program - Belvedere Street Right side from North Liverpool Road to Crayford Crescent End Loop (230m)	Manager City Assets	\$43,800	✓	Works completed.
MPNFC2418	New Footpath Construction Program - Crayford Crescent Left side from Bexley Street to Horton Street (230m)	Manager City Assets	\$43,500	✓	Works completed.
MPNFC2421	New Footpath Construction Program - Coori Place Laneway Between Coori Place and Simon Avenue (90m)	Manager City Assets	\$17,300	✓	Works completed.
MPNFC2430	New Footpath Construction Program - Lenton Avenue Right side from Lynesta Avenue to Cul-De-Sac (170m)	Manager City Assets	\$26,500	✓	Works completed.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
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💰 Budget Change
➕ New Project
↺ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPNFC2432	New Footpath Construction Program - Darvell Street Right side from Cartwright Street to Fellows Road (180m)	Manager City Assets	\$29,700	✓	Works completed.
MPNFC2433	New Footpath Construction Program - Barkly Street Right side from Darvell Street to Cul-De-Sac (100m)	Manager City Assets	\$19,600	✓	Works completed.
MPNFC2436	New Footpath Construction Program - Bowler Ave Right side from The Horsley Drive to dead end (120m)	Manager City Assets	\$-	+	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. Therefore, it is proposed to introduce a new project at Bowler Street - Right side from The Horsley Drive to dead end (120m) with a budget of \$35,000 from General fund.
MPNFC2437	New Footpath Construction Program - Restwell Road Left side from Tea Tree Place to Access Marconi (125m)	Manager City Assets	\$-	+	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. Therefore, it is proposed to introduce a new project at Restwell Road - Left side from Tea Tree Place to Access Marconi (125m) with a budget of \$30,000 from General fund.
MPNFC2438	New Footpath Construction Program - King Road Right side from Hamilton Road to Dalziel Street (71m)	Manager City Assets	\$-	+	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. Therefore, it is proposed to introduce a new project at King Road - Right side from Hamilton Road to Dalziel Street (71m) with a budget of \$35,000 from General fund.
MPOS2330	Open Space Asset Renewal - Tallowood Park Playground renewal including signage.	Manager City Assets	\$139,158	✓	Works completed.
MPOS2410	Practice Cricket Net Renewal Practice cricket net renewal. Location this year is Smithfield Park.	Manager City Assets	\$60,000	▲	A re-assessment of the asset conditions was undertaken, which identified additional works were required. It is proposed to increase the scope to replace the dual cricket nets (rather than the single cricket net) as well as increase the budget by \$60,000 from General fund. This change will improve cost efficiency over the long term.
MPOS2414	Open Space Asset Renewal - Water Bubblers Water bubblers at Prout Park.	Manager City Assets	\$5,000	✓	Works completed with water bubblers installed at Prout Park.
MPOS2432	Open Space Asset Renewal - Wewak Park Playground renewal including signage.	Manager City Assets	\$150,000	📄	It is proposed to postpone this project and its associated budget of \$150,000 from General fund for consideration in the Draft 2024-2025 Operational Plan as a higher priority project has been identified.
MPOS2434	Open Space Asset Renewal - Gemalla Park Playground equipment renewal including signage.	Manager City Assets	\$150,000	📄	It is proposed to postpone the project and its associated budget of \$150,000 from General fund into the Draft 2024-2025 Operational Plan as a higher priority project has been identified.
MPOS2438	Open Space Asset Renewal - Thesiger Park Playground renewal including signage.	Manager City Assets	\$150,000	📄	It is proposed to postpone the project and its associated budget of \$150,000 from General fund into the Draft 2024-2025 Operational Plan as a higher priority project has been identified.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
\$ Budget Change
⊕ New Project
↻ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPOS2540	Open Space Asset Renewal - Macarthur Park Playground renewal including signage.	Manager City Assets	\$-	+	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. It is proposed to bring forward a project into the 2023-2024 Operational Plan with a budget of \$150,000 from General fund.
MPOS2543	Open Space Asset Renewal - Garran Park Playground renewal including signage.	Manager City Assets	\$-	+	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. It is proposed to bring forward a project into the 2023-2024 Operational Plan with a budget of \$150,000 from General fund.
MPOS2544	Open Space Asset Renewal - Cawarra Park Playground renewal including signage.	Manager City Assets	\$-	+	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. It is proposed to bring forward a project into the 2023-2024 Operational Plan with a budget of \$150,000 from General fund.
MPVOS2324	Open Space Asset Renewal - Fitzgerald Park Playground equipment renewal including signage.	Manager City Assets	\$139,066	✓	Works completed.
MPVOS2327	Open Space Asset Renewal - Curran Park Playground renewal including signage.	Manager City Assets	\$136,926	✓	Works completed.
MPVOS2506	Open Space Asset Renewal - Futsal Court Lighting Renewal Location this year is Emerson Park.	Manager City Assets	\$80,000	✗	This is a multi-year project. It is proposed to discontinue this project and combine the remaining budget (\$80,000 from SRV Reserve) to project MPOVS2433, which will continue the upgrades to Emerson Futsal Court.
MPOSA2304	Open Space Land Acquisition and Embellishment Program - Open Space Land Acquisition and Embellishment 2 Frederick Street Fairfield	Manager Property Strategy and Services	\$-	📅	It is proposed to postpone this project into the Draft 2024-2025 Operational Plan as it is dependent upon sufficient Section 7.11 funds being available.
MPOSA2326	Open Space Land Acquisition and Embellishment Program - House Demolition - 105 Harris St, Fairfield Demolition of existing dwelling on site purchased under Open Space Land Acquisition	Manager Property Strategy and Services	\$43,604	✓	Project completed including the settlement of this property, which will be converted into open space. It is proposed that the remaining budget of \$30,000 from Section 7.11 be reallocated to MPOSA2402 for demolition works.
MPPM2404	Fairfield City Centre - 40km Hr Gateway Upgrade Using the Design Template created for Kenyon Street Gateway Concept revisit the Fairfield City Centre Gateway Program and develop detail concept designs for the City Centres gateway entrances.	Manager Fairfield Place and Public Domain Planning	\$-	✗	It is proposed that this project be postponed for consideration in the next Delivery Program due to significant reviews being undertaken in economic development strategies and plans.
IN22925	Infrastructure Contributions Reform Prepare a report on the impact of the NSW Government Infrastructure Contributions and Local Government Rates Reform.	Manager Strategic Land Use	\$10,000	✗	It is proposed that this project be discontinued due to Western Sydney Planning Partnership as the NSW Government did not release the Development Contribution Reform package as anticipated. Therefore, it is proposed the remaining budget of \$10,000 from Section 7.11 be returned.
IN23894	Leisure Centre Plant Rooms Install smoke alarms at Prairiewood and Fairfield Leisure Centres in order to meet regulatory standards.	Manager City Assets	\$59,516	✓	Works completed with smoke alarms installed at the Leisure Centres.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📅 Postponed
! Delayed
\$ Budget Change
+ New Project
 ↻ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
IN24923	Asset Valuation External valuation of Council's assets in line with Office of Local Government audit guidelines.	Manager City Assets	\$50,000	✓	Asset valuation of Council's assets have been reviewed and updated in line with Office of Local Government audit guidelines.
IN24992	Dam Safety - Surveillance Report Investigate, assess, evaluate, and prepare a Type 2 Surveillance Report for eleven Declared Dams in accordance with requirements as per Dams Safety Act 1978.	Manager City Assets	\$-	+	It is proposed to introduce this as a new project due to legislative requirements with an associated budget of \$80,000 from General funds.
IN24997	Strong Start Cadetship Grant Program - Student Planners Apply for and support the Strong Start Cadetship grant program, which is designed to grow new planners by offering grants to fund tuition fees and encourage more students into the field.	Manager Development Planning	\$-	+	It is proposed to introduce this as a new project due to successful grant application, which would support financial tuitions for new student planners.
SP24628-2	Endeavour Sports Hub - Stage 2 Deliver the Endeavour Sports Hub. Stage 2 includes refurbishment of netball courts, installation of multi-use fustal courts, and lighting upgrades.	Manager Major Projects and Planning	\$-	✗	This is a multi-year project. It is proposed to discontinue this project as work will be undertaken under project SP23628-2, which will continue to deliver works at the Endeavour Sports Hub.
MPRBR2205	Road Bridge Renewal - Railway Street Bridge To repaint steel girders and beams located under the bridge	Manager City Assets	\$17,923	✓	Works completed.
MPRBR2206	Road Bridge Renewal - Broughton Street Bridge To repaint existing balustrades along the fences on either sides, steel girders and beams located under the bridge	Manager City Assets	\$10,000	✓	Works completed.
MPRBR2207	Road Bridge Renewal - Kay Street Bridge To replace existing balustrades if affected with corrosion and repaint existing balustrades along the fences on either sides, steel girders and beams located under the bridge	Manager City Assets	\$30,417	✓	Works completed.
MPRBR2406	Road Bridge Renewal - Polding Street North Bridge To install pedestrian fence (40m) along both sides and road safety barriers (40m) to the current standards.	Manager City Assets	\$85,000	✗	It is proposed to discontinue this project as works involved are located on a shared boundary with Cumberland City Council. This requires a coordinated approach to be delivered effectively.
MPRBR2410	Road Bridge Renewal - Horsley Park Reserve (near Soccer ground) Footbridge To replace timber deck	Manager City Assets	\$80,000	✓	Works completed, however due to savings identified it is proposed for the project budget to be reduced by \$70,000 from General fund to be reallocated to other projects within the Road Bridge Renewal Program.
MPHH2301	Roads and Transport Program Deliver heavy patching works for regional and local roads across the city.	Manager City Assets	\$1,646,394	✓	Heavy patching milestones at targeted locations have been met. Remaining work will be completed under project MPHH2401 (Roads and Transport Program).
MPRR2373	Roads and Transport Program - Davis Road From Widemere Road To House Number 33/33A, Base replacement and asphalt overlay (420m)	Manager City Assets	\$205,186	✓	Works completed.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
\$ Budget Change
+ New Project
 ↻ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPPRR2374	Roads and Transport Program - Muir Place, From Davis Road To Cul-De-Sac, Repair pavement failures and resurfacing with hot mix asphalt (187m)	Manager City Assets	\$220,000	✓	Works completed.
MPPRR2376	Roads and Transport Program - Orchardleigh Street From Railway Street To House Number 16, Repair pavement failures, mill off and resurfacing with hot mix asphalt (300m)	Manager City Assets	\$26,046	✓	Works completed.
MPPRR2378	Roads and Transport Program - Pavement Investigation for Road Renewal Program 2022-2023	Manager City Assets	\$53,861	✓	Works completed.
MPPRR24128	Roads and Transport Program - Fairfield Street Access Road (Off Ramp) Including on-street car park in front of shops, From The Horsley Drive to Fairfield Street, Repair pavement failures and resurfacing with hot mix asphalt (120m)	Manager City Assets	\$-	+	An internal review and a re-assessment of asset conditions has identified a new location that requires renewal works. Therefore, it is proposed for a new project to be introduced with a budget of \$160,000 from General fund.
MPTFR2303	Traffic Facilities Renewal - Mimosa Road From Restwell Road to Mulligan Street Raised Pedestrian Crossing With Kerb Blisters Replace pedestrian threshold (35m2)	Manager City Assets	\$40,000	✗	This is a multi-year project. It is proposed to discontinue this project and combine the remaining budget (\$40,000 from General fund) to project MPTFR2429, which will continue these construction works.
IN24308	Circuit Walking Paths in Parks Construct circuit walking paths as a cost effective way to assist the community in getting fit and healthy. The locations for this year will be Bosnjak Park and Avery Park.	Manager City Assets	\$160,000	▲	It is proposed to change the location from Bosnjak Park to Knight Park as detention basin works have already been scheduled at Bosnjak Park, which would have impacts to deliver the work.
MPPRR2408	Road Bridge Renewal - Brisbane Road Bridge Repainting steel balustrades	Manager City Assets	\$20,000	▲	An internal review and on-site condition assessment has identified that an increased scope of work is required. Therefore, it is proposed to change project description to "Brisbane Road Bridge and Canley Vale Road (Theodore Serovich) Bridge - Repainting steel balustrades."
MPPRR24121	Roads and Transport Renewal - Sweethaven Road From Edensor Road To Booralla Road - Repair pavement failures and resurfacing with hot mix asphalt (405m)	Manager City Assets	\$160,000	▲	An internal review and on-site condition assessment has identified that the works at Sweethaven Rd were undertaken under project MPPRRP2408. It is proposed to change the scope and location of the project to "King Rd, From Norfolk Ave to Lavendar Place, Repair pavement failures and resurfacing with hot mix asphalt (239m)."
MPBAR2465	Building and Facility Renewal - Replace roof top toilet, kitchen exhaust fan and air conditioning at: - Fairfield Leisure Centre - Fairfield Family Day Care - Fairfield Youth and Community Centre - Cabravale Leisure Centre	Manager City Assets	\$117,000	▲	It is proposed that the scope change to include additional locations such as Prairiewood Hall and Bonnyrigg South Hall to address HVAC plant issues. Therefore it is proposed to increase the budget by \$200,000 from General fund, which is being reallocated from an existing project MPBAR2452.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
💰 Budget Change
➕ New Project
↻ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPFRP24152	Footpath Renewal Program - Runcorn Street Both sides from Canberra Street to Nundah Street(150m)	Manager City Assets	\$38,000	▲	An internal review and on-site condition assessment has identified that an increased scope of work is required. It is proposed to change project description to "Runcorn Street - Both sides from Canberra Street to Yeronga Close (150m)."
MPFRP24129	Footpath Renewal Program - Rose Avenue Left side from Brier Place to Meadows Road (45m)	Manager City Assets	\$17,000	▲	An internal review and on-site condition assessment has identified that an increased scope of work is required. It is proposed to change project description to "Rose Avenue - Left side from Thorn Place to Meadows Road (45m)."
MPFRP24123	Footpath Renewal Program - Huntingdale Avenue Both sides from Araluen Road to Haven Valley Way (160m)	Manager City Assets	\$48,000	▲	An internal review and a re-assessment of asset conditions has identified that a change in scope of work is required. It is proposed to change project description to "Sartor Crescent Reserve - From Sartor Cres to Belfield Road (160sqm)."
MPFRP24117	Footpath Renewal Program - Cherokee Avenue Left side from Natchez Crescent to Sioux Close (25m)	Manager City Assets	\$6,300	▲	An internal review and a re-assessment of asset conditions has identified that a change in scope of work is required. It is proposed to change project description to "Cherokee Avenue - Right side from Natchez Crescent to Ninevah Crescent (25m)."
MPFRP2496	Footpath Renewal Program - Sackville Street Both sides from Macquarie Street to Churchill Street (75m)	Manager City Assets	\$25,600	▲	An internal review and a re-assessment of asset conditions has identified that a change in scope of work is required. It is proposed to change project description to "Mandarin Street - Left side from Lisbon Street to Fairfield Street (75m)."
MPFRP2491	Footpath Renewal Program - Upfield Street Left side from Morant Street to cul-de-sac (10m)	Manager City Assets	\$6,000	▲	An internal review and on-site condition assessment has identified that an increased scope of work is required. It is proposed to change project description to "Upfield Street - Both sides from Morant Street to cul-de-sac (50m)."
MPFRP2480	Footpath Renewal Program - Duardo Street Right side from Romano Close to Moffitt Crescent (30m)	Manager City Assets	\$11,100	▲	An internal review and a re-assessment of asset conditions has identified that a change in scope of work is required. It is proposed to change project description to "Duardo Street - Left side from Romano Close to Moffitt Crescent (30m)."
MPFRP2463	Footpath Renewal Program - Derby Street Both sides from Canley Vale Road to Derby Street laneway (35m)	Manager City Assets	\$7,900	▲	An internal review and a re-assessment of asset conditions has identified that a change in scope of work is required. It is proposed to change project description to "Wilga Street - Left side from Fairlight Ave to Fairlight Ave (35m)."
MPFRP2436	Footpath Renewal Program - Roland Street Both sides from Cootha Close to Perry Street (110m)	Manager City Assets	\$25,800	▲	An internal review and on-site condition assessment has identified that an increased scope of work is required. It is proposed to change project description to "Roland Street - Both sides from Cootha Close to Tolmer Street (110m)."
MPFRP2434	Footpath Renewal Program - Ringtail Crescent Left side from Kingfisher Avenue to Channey Close (45m)	Manager City Assets	\$17,000	▲	An internal review and a re-assessment of asset conditions has identified that a change in scope of work is required. It is proposed to change project description to "Paterson Crescent - Left side from Kendall St to Kendall St (65m)."

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
💰 Budget Change
➕ New Project
↻ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPFRP2416	Footpath Renewal Program - Bossley Road Left side from Turquoise Crescent to Topaz Place (20m)	Manager City Assets	\$5,100	▲	An internal review and a re-assessment of asset conditions has identified that a change in scope of work is required. It is proposed to change project description to "Bossley Road - Left side from Falklands Avenue to Topaz Place (20m)."
MPFRP2409	Footpath Renewal Program - Palisade Crescent Left side from Bunker Parade to Humphries Road (175m)	Manager City Assets	\$32,400	▲	An internal review and a re-assessment of asset conditions has identified that a change in scope of work is required. It is proposed to change the project description to "Coonawarra Street - Left side from Orlando Place to Edensor Road (175m)."
MPFRP2402	Footpath Renewal Program - Amaroo Street Reserve Amaroo Street Reserve from bridge to bridge concrete cycleway (23sqm)	Manager City Assets	\$5,470	▲	An internal review and a re-assessment of asset conditions has identified that a change in scope of work is required. It is proposed to change project description to "Shawnee Street - Left side from Pueblo Street to Powhatan Street (20m)."
MPVSG2353	Building and Facility Renewal - Avenel Street Reserve - Toilet Block Eurokit fit-out including replacing switchboard, lights, ceilings, guttering, roof cover and bathroom fittings.	Manager Major Projects and Planning	\$150,000	▲	It was identified that a Eurokit exeloo fit-would not be suitable for this building. Therefore, it is proposed to change scope to purchase a stand alone unit and demolish the existing building.
MPBAR2316	Building and Facility Renewal - Bonnyrigg Heights Early Learning Centre Paint internally and point cracks in brick wall	Manager City Assets	\$70,001	▲	An internal re-assessment of asset condition at this location identified a change in scope to replace the retaining as priority. It is proposed to increase the budget by \$50,000 from General fund to address the increase in scope.
MPBAR2311	Building and Facility Renewal - Depot - Office Fit Outs Energy efficiency lighting upgrades and photovoltaic solar.	Manager City Assets	\$188,000	▲	It is proposed to increase the scope to address fire safety systems issues identified during a recent system check as well as the budget by \$22,000 from General fund to undertake the additional works required.
MPRR2494	Roads and Transport Renewal - Murrumburrah Street, From Kilcarn Place To Chapman Place Repair pavement failures and resurfacing with hot mix asphalt (82m)	Manager City Assets	\$51,000	▲	An internal review and on-site condition assessment has identified that an increased scope of work is required. It is proposed to change project description to "Murrumburrah Street, From Kilcarn Place To Strzelecki Close, Repair pavement failures and resurfacing with hot mix asphalt (150m)."
MPRR2475	Roads and Transport Renewal - Barton Street From Murray Street to Alexander Street, Repair pavement failures and resurfacing with hot mix asphalt (219m)	Manager City Assets	\$127,808	▲	An internal review and on-site condition assessment has identified that an increased scope of work is required. It is proposed to change project description to "Barton Street, From The Horsley Drive To Alexander Street, Repair pavement failures and resurfacing with hot mix asphalt (332m)."
MPRR2442	Roads and Transport Renewal - Sackville Street From The Avenue To Delamere Street - Replacement and asphalt overlay (140m).	Manager City Assets	\$137,000	▲	The project location has existing works being undertaken by an external party and therefore these works cannot proceed. It is proposed to change the location to "Sackville Street, From The Avenue to Cathcart Street (182m)."

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPRR24116	Roads and Transport Renewal - Sackville Street From Bridge to Cardwell Street, repair pavement failures and resurfacing with hot mix asphalt (200m)	Manager City Assets	\$110,000	▲	This project location is subject to ongoing works by Sydney Water, which will delay delivery of some components of the project. It is proposed to split the project across 2 years with first year focused on repairing pavement failures as well as kerb and gutter replacement, and second year focused on road Resurfacing, which will be funded from the Roads and Transport Program in 2024-2025.
MPKG24164	Kerb and Gutter Renewal - Locke Street Both sides Macaulay Street to Vidal Street (39m)	Manager City Assets	\$15,171	▲	An internal review and on-site condition assessment has identified that a change in scope of work is required. It is proposed to change project description to Lackey Street, at intersection of Harold Street (25m).
MPVKG24127	Kerb and Gutter Renewal - Benelong Avenue Both sides Dublin Street to Bourke Street (139m)	Manager City Assets	\$50,735	▲	An internal review and on-site condition assessment has identified that a change in scope of work is required. It is proposed to change project description to "Hillcrest Avenue, Both sides from Woodville Rd to Denison St (90m)."
MPKG24124	Kerb and Gutter Renewal - Telford Place Right side from Garment Pl to Cul-De-Sac (38m)	Manager City Assets	\$14,782	▲	An internal review and on-site condition assessment has identified that a change in scope of work is required. It is proposed to change project description to "Prairie Vale Road, Left side from Mulligan Street to Aberdeen Street (20m)."
MPKG2496	Kerb and Gutter Renewal - Musgrave Cres Left side from Ainslie Street to Hamersley Street (40m)	Manager City Assets	\$15,755	▲	An internal review and on-site condition assessment has identified that a change in scope of work is required. It is proposed to change project description to "Thorney Road, Right side from Maud Street to Zarlee Street (40m)."
MPVKG2486	Kerb and Gutter Renewal - Sackville Street Both sides from Station Street to Wrentmore Street (150m)	Manager City Assets	\$54,750	▲	An internal review and on-site condition assessment has identified that a change in scope of work is required. It is proposed to change project description to "Grant Avenue, Both sides from Intersection to North Cul-de-sac (20m)."
MPOSR2415	Open Space Asset Renewal - Park Shelter Replacement Park shelter replacement at McBurney Park, Horsley Park Reserve and Lansvale Park.	Manager City Assets	\$40,000	▲	It is proposed to change the project description due to a review of the scope of works which has identified that the shelters be upgraded rather than replaced as they are in reasonable condition.
MPOSR2437	Open Space Asset Renewal - Dundas Park Playground renewal including signage.	Manager City Assets	\$150,000	▲	It is proposed to change location and project description from Dundas Park to Welcome Park due to a higher priority for playground replacement at Welcome Park
MPVOS2426	Open Space Asset Renewal - Hilwa Park Playground equipment renewal including signage.	Manager City Assets	\$150,000	▲	It is proposed to change the site location to Busby Park due to existing private development works being undertaken next to Hilwa Park.
MPVCBU2363	Building and Facility Renewal - Fairfield Family Day Care Extend existing storage room, roof and internal works. Fix kitchen and laundry issues, painting, and blinds.	Manager City Assets	\$280,000	▲	An internal review and on-site condition assessment has identified that a change in scope of work is required. It is proposed to change project description to "Childrens Services Fair Start and Playground - Upgrade kitchen, laundry, blinds and paintwork as well as improve storage facility."

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
💰 Budget Change
➕ New Project
↻ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPBAR2205	Building and Facility Renewal - Child Care Centre Greenfield Park Refurbish outdoor environment and replace soft fall and synthetic grass. Year 2 of a 2 year program	Manager City Assets	\$230,969	▲	Due to resource constraints it is proposed is to split the project over 2 years (defer \$110,000 from Grant) and change site location to Childrens Services Fair Start and Playgrounds (Outdoor Upgrade). During the first year council will focus on drainage works, while the second year will deliver on the outdoor refurbishment.
MPCI2402	Intersection and Road Reserve Beautification Program Provide beautification of established and new intersections including replanting at all 22 locations. Locations include: <ul style="list-style-type: none"> Railway Parade, Fairfield/Canley Vale Fairfield Street, David Carty Reserve, Fairfield River Avenue and Woodville Road, Villawood Cabramatta Road/Church Street, Cabramatta North Liverpool Road/ Meadows Road, Mt Pritchard Cumberland Hwy/ Kenyons Bridge, Wetherill Park Lily Street/The Horsley Drive, Wetherill Park Smithfield Road / Canley Vale Road, Prairiewood Smithfield Road / Mimosa Road Junction (garden bed with& pedestrian fence and planter boxes), Greenfield Park Smithfield Road / Edensor Road, Greenfield Park Melbourne road / Edensor Road (round about), Greenfield Park St Johns Park / Bartley Street (Planter Box), Cabramatta Bareena Street / Vale Street (Planter Box), Cabramatta Vale Street / Chancery Street (Planter Box), Cabramatta Restwell Road / Sweethaven Road, Bossley Park Restwell Road / Club Marconi Carpark, Bossley Park Prairievale Road / Sweethaven road (Planter Box) Bossley Park Polding Street / Marlborough Street (Planter Box); Fairfield Heights Polding Street / Granville Street (Planter Box); Fairfield Heights 6 sites along Cowpasture Road, Wetherill Park to Edensor Park 	Manager City Assets	\$350,000	▲	An internal review was undertaken to determine suitable sites across the City. As result, it is proposed that the following locations be included as the new sites to be delivered for the 2023-2024 Operational Plan: <ul style="list-style-type: none"> Corner of Shakespeare Street and Wetherill Street, Wetherill Park Corner of Edensor Road and Boomerang Road, Edensor Park (Roundabout) Corner of Normanby Street and Tangerine Street, Fairfield East (Roundabout)
IN24802	Open Space Pathway Networks Create links between various sites within Open Spaces to join existing pathway networks together to create loops or formalise access within the parks network. The location for this year is Dwyer Park.	Manager City Assets	\$60,000	▲	An internal review and on-site condition assessment has identified that a change in scope of work is required. It is proposed to change project location to Bonsjak Park and Knight Park.
MPCI2404-1	Open Space Fitness Equipment Install fitness equipment at parks throughout Fairfield City. This year will Rosford Park and Cook Park.	Manager City Assets	\$250,000	▲	Proposing to change scope/location of works to Endeavour and Dashmere Parks to align with other works in same location at Endeavour and a higher priority at Dashmere.
IN24865	Community Facility Tables and Chairs Deliver new tables and chairs for Community Facilities (including Fairfield Showground) that are light weight and easily moved to reduce to risk of injury and damage. Locations this year are Bonnyrigg and Prairiewood.	Manager City Assets	\$60,000	▲	Tables and chairs have been ordered and awaiting delivery. However, it is proposed to change locations to Wetherill Park and Edensor Park, due to higher utilisation at these facilities.

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
IN23865	Community Facility Tables and Chairs Deliver new tables and chairs for Community Facilities (including Fairfield Showground) that are light weight and easily moved to reduce to risk of injury and damage. Locations this year are Wetherill Park and Edensor Park.	Manager City Assets	\$80,000	▲	Tables and chairs have been ordered and awaiting delivery. However, it is proposed to change locations to Bonnyrigg and Prairiewood, due to higher utilisation at these facilities.
MPCI2406	Town Centre Minor Upgrades - Fairfield Heights Decorative bollards alongside community space - The Boulevard	Manager Fairfield Place and Public Domain Planning	\$60,000	▲	Due to extensive community consultations, it is proposed to change the scope of work include street trees and planter boxes instead of bollard installation.
IN24553	Exeloo Program Progressive replacement of disused or near end of life public toilets with 24/7 access Exeloo's. The location for this year is Adams Park.	Manager City Assets	\$350,000	▲	It is proposed to change site location from Adams Park to Carrawood Park and Avenel St Toilet Block as these locations have a higher priority for Exeloo's.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
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\$ Budget Change
⊕ New Project
↻ Carry Forward

2022/23-2025/26 DELIVERY PROGRAM INDICATORS

Service	Indicator measure	Result
Asset Management - Civil and Built	% Asset maintenance/ renewal backlog across all Council Asset Management Plans	●
	% Roads in satisfactory condition and above (Annual)	●
	% Community facilities in satisfactory condition and above (Annual)	●
Asset Management - Open Space	% Regular hire are satisfied with sportsfields (Annual Survey)	●
	% Residents satisfied with parks and play/fitness equipment (Annual Survey)	●
	% Open Space Renewal projects completed/capitalised	●
	\$ Value of successful grant funding applications	●
Building Control and Compliance	# Dwellings approved	●
	# Annual Fire Safety Statements Submitted (400 per quarter)	●
	% Swimming Pool fencing complying with the legislative requirements after 3 inspections	●
	# Secondary Dwellings approved	●
	# Other ancillary Residential Developments approved	●
City Connect Bus	# People using city connect bus	●
Design Management	% Civil, Urban and Landscaping designs completed within 20 working days.	●
Development Planning	# Development approvals (industrial, residential and commercial)	●
Infrastructure Construction and Maintenance	% Renewal Program completed within agreed timeframe	●
	% New Capital Work completed within agreed timeframe	●
Land Information Services	% New property records created and addresses issued within 15 days	●
Major Projects	% Major projects on schedule	●
	% Major programs on schedule	●
	% Major projects and contracts completed with less than 10% cost variation	●
Parks and Gardens Operations	% Community satisfied with maintenance of reserves and open space	●
Strategic Land Use Planning	# Development Control Plan reviews	●
	# Planning proposals reviewed	●
	# Community engagement activities delivered for major planning projects	●
	# Heritage items that are retained	●
	% Heritage items receiving rate relief	●
Traffic and Transport	# Road safety initiatives delivered (speed humps, speed radars, etc)	●
	% Initiatives with demonstrable improvement in local traffic conditions	●

Key Trends

● is working towards the community's goals

● Is no change

● is working away from the community's goals

2023-2024 OPERATIONAL PLAN INDICATORS

Service	Indicator measure	Result
Asset Management - Civil and Built	% Asset handover completed for new assets every 12 months	1.4%
	\$ Value of Asset handover completed for new assets every 12 months	\$933,040
	% Asset handover completed for renewal assets every 12 months	5.9%
	\$ Value of Asset handover completed for renewal assets every 12 months	\$2,953,244
Asset Management - Open Space	# Graffiti removals undertaken	43
	# Asset condition inspections undertaken (Conquest data).	600
	# Trees requests pruned / removed on Council land undertaken	153
	# Private trees approved for removal	19
	# Private tree applications for removal rejected	7
	# Customer request for open space asset maintenance	137
Building Control and Compliance	% Development applications determined within 40 days (70%)	69%
	# Construction Certificates determined	3
	% Complying Development Certificates determined within agreed timeframe (100%)	100%
	# Inspections undertaken for compliance of swimming pool fencing	35
City Connect Bus	% City Connect bus service running on time	98%
Design Management	% Surveying projects completed within the quoted timeframes.	97%
Development Planning	% Development applications determined within 40 days	33%
	% Construction Certificates determined within 40 days	67%
Infrastructure Construction and Maintenance	% Road and Transport Asset maintenance undertaken within service level	100%
	% Stormwater Drainage Asset maintenance undertaken within service level	94%
	% Building and Facility Asset maintenance undertaken within service level	96%
Land Information Services	# Internal mapping requests completed	7
Major Projects	# Request for Tender Contracts awarded	0
	# Request for Quotation Contracts awarded	0
Parks and Gardens Operations	% Mowing, landscaping, sportsfield maintenance completed to the required service levels	80
	% Landscaping sites and gardens maintained to the service levels	75

Service	Indicator measure	Result
Strategic Land Use Planning	% Planning proposals reported to Council within 3 months of lodgement or 6 months of Council initiated proposals	1%
	% Emerging Development Control Plan issues reported to Council within 6 months of being identified	0%
	% Zoning Certificates (Section 149 and 149(2)) not issued within 5 working days	0%
	# Heritage programs completed each year	2
	# Strategies, plans and policies reviewed and updated	0
	# Affordable housing stock in Fairfield City	0
	# Meetings participated in as part of State Government working groups	8
	# Community feedback on the quality of new developments	0
	# New technology and initiatives considered in regards to Fairfield LEP and DCP updates	0
	# Feedback provided in Council's City Life quarterly publication	0
	# Land already zoned for higher density housing that is not yet developed	TBA
	# Recorded Secondary dwellings	110
Traffic and Transport	# Road safety education programs	0
	# Community engagement provided on traffic improvements	2
	# Public transport advocacy initiatives	2
	# Traffic flow improvements projects delivered	2
	# Integrated traffic signal initiatives on regional and arterial roads	1

THEME 3: ENVIRONMENTAL SUSTAINABILITY

The local environment and natural resources define the City and contribute to the community's wellbeing. In turn the activities undertaken throughout the city impact the quality and viability of many species and finite resources. Increasing awareness of environmental challenges such as climate change and water shortages has increased the pressure for protection and management of our bushland, local wildlife and waterways as well as improved design and operation of the built environment. Environmental sustainability is important at the local and global level, and for the health and wellbeing of future generations.

Key Highlights

- Held National Tree Planting Day where 117 community members helped plant 7,000 native plants propagated by volunteers from the Fairfield Community Nursery.
- Removed over 90 tonnes of litter and rubbish from gross pollutant traps and within several creeks at various locations including Orphan School Creek, Green Valley Creek and Prospect Creek. Additionally, 2 booms were installed to manage litter at Stockdale Wetland, Abbotsbury.
- Delivered Environmental Education Programs such as the Backyard Habitat Workshop, for 12 residents and 7 volunteers. Attendees enjoyed an informative presentation put on by the Australian Wildlife Sanctuary, 5 residents attended a guided walk along Orphan School Creek, and 12 residents attended a Weed Identification and Control workshop at Nalawala Community Hall.
- Dedicated over 530 hours to active patrol for illegal dumping.
- Conducted over 2,500 hours of bush regeneration along 70 hectares of the City's creek line and bushland reserves under the Creek Care program.
- Completed 3,600 km of street sweeping with three trucks across the City.
- Collected over 1,490 tonnes of material from council clean ups.
- Delivered two free household asbestos collection events to 22 participants.
- Completed the Fairfield Golf Course detention basin, which will improve flood mitigation along this basin.
- Held the annual Clean-Up Drop Off event with 1,211 attendees dropping off over 95 tonnes of bulky waste and 297 mattresses.
- Planted 10,725 native plants comprising of trees, grass, and shrub across the city.

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPBWR2202	Asbestos Collection Events Two free collection events will be organised during 2021/2022 for legacy loosed asbestos from residential houses.	Operations Manager City Services	\$2,877	✓	Project completed with the free household asbestos collection program delivered to 22 participants within the Fairfield City.
MPBWR2206	Litter Prevention Project The project is to install signages within parks and reserves and near playgrounds to promote the use and locations of litterbins to keep the space clean.	Operations Manager City Services	\$20,000	✓	The project was completed with 98 stencils placed across 6 parks to assist with litter prevention and awareness.
MPESP2320	Rural Area Culvert Upgrades - Selkirk Ave Horsley Park Repairs to stormwater drainage culverts, including new table drain works required at the bend in Cecil Rd/Lincoln Rd Horsley Park	Manager Catchment Planning	\$400,000	✗	This is a multi-year project. It is proposed to discontinue this project and combine the remaining budget (\$400,000 from General fund) to project MPESP2412, which will continue the upgrades to Rural Culvert - Selkirk Ave.
MPESP2322	Fairfield Golf Course- Construction Renewal of detention basin.	Manager Catchment Planning	\$300,000	✗	The Fairfield Golf Course Detention Basin upgrade is currently being undertaken under MPFMP2208 project. Therefore this project is no longer required and it is proposed to be discontinued this project with the remaining funds being returned.
MPFMP2208	Flood detention basin upgrade, Fairfield Golf Course - Construction Construct basin upgrade works. Year 3 of a 3 year program.	Manager Catchment Planning	\$2,142,325	✓	Upgrade to the detention basin at Fairfield Golf Course has been completed, which will improve flood mitigation along this basin.
MPFMP2301	Central Catchment Floodplain Risk Management Study and Plan Develop a Floodplain Risk Management Study and Plan to identify, assess and recommend measure to reduce flood risk. Year 2 of a 3 year program	Manager Catchment Planning	\$10,000	✗	This is year a multi-year project. It is proposed to discontinue this project and combine the remaining budget of \$10,000 from General Fund to project MPFMP2401 Central Catchment Floodplain Risk Management Study and Plan.
MPFMP2310	Flood Detention Basin Upgrade, Emerson Reserve - Design Concept design and modelling of basin upgrade works for Emerson Reserve. Year 2 of a 4 year program	Manager Catchment Planning	\$65,000	📄	This a multi year project, which is reliant on the completion of MPFMP2210. Therefore it is proposed to postpone this project and its associated budget for consideration into the Draft 2024-2025 Operational Plan.
MPFMP2330	Flood Detention Basin Upgrade, Knight Park - Design Data collection for basin upgrade works for Knight Park. Year 1 of a 4 year program	Manager Catchment Planning	\$15,000	📄	It is proposed to postpone this project and its associated budget of \$10,000 from Grant and \$5,000 from General fund for consideration in the Draft 2024-2025 Operational Plan due to resourcing constraints.
MPFMP2331	Flood Detention Basin Upgrade, Hassall Street - Design Data collection for basin upgrade works for Hassall Street. Year 1 of a 4 year program	Manager Catchment Planning	\$15,000	📄	It is proposed to postpone this project and its associated budget of \$10,000 from Grant and \$5,000 from General fund for consideration in the Draft 2024-2025 Operational Plan as it is dependent upon the completion of project MPFMP2205 (Prospect Creek and Georges River Flood Study).
MPFMP2332	Flood Detention Basin Upgrade, Rosford Reserve - Design Data collection for basin upgrade works for Rosford Reserve. Year 1 of a 4 year program	Manager Catchment Planning	\$15,000	📄	It is proposed to postpone this project and its associated budget of \$10,000 from Grant and \$5,000 from General fund for consideration in the Draft 2024-2025 Operational Plan as it is dependent upon the completion of project MPFMP2205 (Prospect Creek and Georges River Flood Study).

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
\$ Budget Change
⊕ New Project
↻ Carry Forward

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPFMP2333	Flood detention basin upgrade, Mimosa Road - Construction Construct basin upgrade works. Year 1 of a 2 year program	Manager Catchment Planning	\$39,208	✓	This is a multi-year project with key milestones achieved. It is proposed to reallocate the remaining budget of \$39,208 from General funds into project MPFMP2433 - Mimosa Street Flood Detention Basin.
SSWM2410	Organise and delivery Spring Clean Drop Off Event.	Operations Manager City Services	\$-	+	It is proposed to introduce this as a new project with an associated budget of \$100,000 from General fund in order to deliver an additional Spring Clean Drop Off Event in Autumn 2024.
IN23922	Dam Safety Reports and Inspections Prepare a safety report on the declared dams in the Fairfield Local Government Area.	Manager Catchment Planning	\$20,000	✗	This is a multi-year project. It is proposed to discontinue this project and combine the remaining budget \$20,000 from General Fund to project IN24922, which will continue to develop the risk reports required under the Dam Safety regulations.
IN24902	Annual Clean-Up Drop Off Provide a collection event for the community to drop off their bulky waste.	Operations Manager City Services	\$105,000	✓	The Annual Clean-Up Drop Off event was held in September 2023, with 1,121 attendees dropping off over 95 tonnes of bulky waste and 297 mattresses.
IN24991	Waste Management Review of waste management contract.	Operations Manager City Services	\$-	+	It was adopted at the August 2023 Council Meeting - Outcome Supplementary Report (item 82) and (item 127) to introduce this as a new project.
IN24995-1	Domestic Waste Reserve - Distributing Bins Expand and accommodate waste truck services at the depot as well as distribution of waste bins across the city.	Operations Manager City Services	\$-	+	It is proposed to introduce this as a new project with an associated budget of \$524,260 from the Garbage Services Future Options Reserve to improve and distribute bins across the City.
IN24995-2	Domestic Waste Reserve - Service roll out Support the roll out of the waste services.	Operations Manager City Services	\$-	+	It is proposed to introduce this as a new project with an associated budget of \$565,740 from the Garbage Services Future Options Reserve to support the roll out of project IN24995-1 (Domestic Waste Reserve - Distributing Bins) including staff and resources.
MPSLP2308	Prospect Creek Bank Stabilisation - Design Detailed design of stabilisation works. Year 2 of a 4 year program	Manager Catchment Planning	\$100,000	📄	It is proposed to postpone this project and its associated budget of \$100,000 from the Stormwater Levy Reserve for consideration in the Draft 2024-2025 Operational Plan as it is dependent upon the completion of rectification works to address erosion of the cycleway.
MPSLP2318	Dam Safety Report Prepare safety reports on the declared dams in the Fairfield Local Government Area.	Manager Catchment Planning	\$4,640	✗	This is a multi-year project. It is proposed to discontinue this project and combine the remaining budget of \$4,640 from Stormwater Levy Reserve to project MPSLP2418, which will continue to develop the risk reports required under the Dam Safety regulations.
MPSLP2408	Prospect Creek Bank Stabilisation -Design Final detailed design, design report and approvals of stabilisation works. Year 4 of a 4 year program	Manager Catchment Planning	\$30,000	📄	It is proposed to postpone this project and its associated budget of \$30,000 from the Stormwater Levy Reserve for consideration in the Draft 2024-2025 Operational Plan as it is dependent upon the completion of rectification works to address erosion of the cycleway.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
\$ Budget Change
➕ New Project
↻ Carry Forward

2022/23-2025/26 DELIVERY PROGRAM INDICATORS

Service	Indicator measure	Result
Catchment Planning	% Floodplain risk management initiatives completed (90%)	●
	% Monitored waterways with acceptable aesthetic quality (80%)	●
	% Stormwater management initiatives completed (90%)	●
	% Required dam safety reports completed (90%)	●
Emergency Management	# Emergency events support provided on request	●
Environmental and Public Health	% Food premises inspected that met compliance	●
	% Environmental and public health investigations initiated within the agreed timeframe	●
Natural Resources Management	# Rubbish collected from gross pollutant traps and creek cleaning activities	●
	# Hours worked on Bush Regeneration Program	●
	# area of bush regeneration sites maintained	●
	# Community partnership strengthened	●
	% Satisfied with environmental and sustainability education programs	●
	% Implementing environmental practices as a result of the education program.	●
Street and Public Amenities Cleaning	# km swept by street sweeping trucks	●
	# cubic metre collected from litter picking on main streets	●
	# Requests for litter removal	●
Waste Management	# Tonnes of material collected from Council clean-ups	●
	% Recycling recovery rate	●
	# Successful prosecutions on littering and illegal dumping	●
	# Mobile CCTV monitored hotspots	●
	% Contamination Rates	●

Key Trends

● is working towards the community's goals

● Is no change

● is working away from the community's goals

2023-2024 OPERATIONAL PLAN INDICATORS

Service	Indicator measure	Result
Catchment Planning	# Stormwater and floodplain education programs conducted (1)	0
	# Floodplain Risk Management Studies and Plans completed	0
	# Projects implemented as part of Council's stormwater programs (3)	16
Emergency Management	# Actions undertaken as part of the Fairfield Local Emergency Management Plan	0
Environmental and Public Health	# Food premises inspected	55
	# Environmental audits undertaken at industrial and commercial premises	0
	# Investigations undertaken by Environmental Management for pollution matters	160
	# Development applications reviewed regarding environmental impacts	115
	# Investigations undertaken by Community Health for environmental and public health related matters	80
	# Other public health regulated premises/activities inspected	60
Natural Resources Management	# Volunteer hours participating at community nursery	772
	# Volunteer hours maintaining bushland and creeks	40.5
	# Native plants produced by the community nursery	3,640
	# Native plants comprising of trees, grass, shrub planted in the city	10,725
	# Educational environmental sustainability activities undertaken	5
	# People attending educational activities.	175
	# People participating in National Tree Day	117
Street and Public Amenities Cleaning	# Requests on street and public amenities cleaning	201
	% Street and public amenities cleaning requests attending to within agreed timeframe	97%
Waste Management	% Complaints on waste management resolved with Service Level Agreement	98%
	# Hours patrolling for illegal dumping incidents	532
	# Reported illegal dumping incidents identified	611

THEME 4: STRONG AND RESILIENT ECONOMY

The businesses and industries in Fairfield City and the surrounding areas provide goods and services as well as local employment opportunities. The shopping centres provide a range of products, services and meeting places, and represent the identity of their suburb. The Smithfield-Wetherill Park industrial area is one of the largest industrial estates in Australia and therefore a major employer, traffic generator and economic powerhouse. Higher than average levels of unemployment, especially youth unemployment, place increased importance on access to education and training.

Key Highlights

- Held the Fairfield Food forum at Cabra-Vale Diggers Club to build partnerships between the community and retailers. The forum focused on food and beverage manufacturers from Fairfield City.
- Held the annual Cabramatta Moon Festival at Cabramatta Town Centre. The one-day festival in Cabramatta town centre was attended by 80,000 members of the community, and provided a day of entertainment, food and market stalls, musical performances and carnival games.
- Delivered 14 business programs and workshops with a total of 349 attendees at the Community Business Hub such as Preparing a Business Plan, Establishing a Non-for-Profit Organisation, Preparing a Contractor Agreement, Legal and Mediation Services, a Women's Tax Clinic, Avoiding Business Failure and Understanding Interest Rates.
- Received 5,974 visits to the Community Business Hub (Fairfield City HQ).
- Achieved a 100% occupancy rate of Council's commercially leased or licensed properties.
- Assisted 617 businesses with enquiries, approvals, and applications this quarter.

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPME2401	Major Events Program - Graphic Design, Marketing and Promotions Content Communicate effectively, efficiently and inform the community of the major events programs in the City. Continue to provide high quality marketing and promotional collateral to keep the community informed about major events program.	Manager Cabravale Place and Major Events	\$-	✓	Marketing and promotional content for the Cabramatta Moon Festival has been reviewed, which identified continuous improvement such as planning for various forms of in-kind sponsorship from media partners and promoting events on Council's website, supplemented by social media posts.
MPME2402	Major Events Program - Waste Management Waste management and facility services at all major events.	Manager Cabravale Place and Major Events	\$-	✓	Waste management strategies were implemented according to all major plans. A proposal to explore the activation of the park in 2024 as an additional break out zone will necessitate facilitating additional waste management services.
MPME2403	Major Events Program - Research and Report Review events and ensure that Council is providing best practice events that meet our community needs.	Manager Cabravale Place and Major Events	\$-	✓	An event evaluation report has been prepared for the consideration of the October 2023 Outcomes Committee meeting. The preparation of a Council policy on stalls is a key action to provide a transparency for prospective stallholders about the application and decision-making process.
MPPM2403	Prospect Creek Heritage Walk (Fairfield Park to Lansdowne Bridge) - Discover Fairfield Project Create a master plan to advance the delivery of a heritage tourist walk from Fairfield Station to Lansdowne Bridge (Carramar Station)	Manager Fairfield Place and Public Domain Planning	\$-	📄	It is proposed that this project be postponed for consideration in the next Delivery Program due to significant reviews being undertaken in economic development strategies and plans.
MPPM2406	Fairfield City Centre - Dale Street Master Plan Develop a Streetscape Master Plan using the Fairfield City Centre Public Domain Plan that reimagines Dale Street as an active pedestrian orientated public domain.	Manager Fairfield Place and Public Domain Planning	\$-	📄	It is proposed that this project be postponed for consideration in the next Delivery Program due to significant reviews being undertaken in economic development strategies and plans.
IN23935	Town Centre Street Trees Plant appropriate feature species in prominent locations in the town centres of Cabramatta, Fairfield, Canley Vale, Canley Heights, Fairfield Heights, Carramar, Smithfield, Yennora and Villawood.	Manager City Assets	\$53,365	✓	This is a multi-year project with key milestones achieved. It is proposed to reallocate the remaining budget of \$53,365 from General funds into project IN24935 - Town Centre Street Trees.
IN24996	Voluntary House Raising Property Sales Sale of properties with proceeds to be returned into the Voluntary House Raising Reserve.	Manager Property Strategy and Services	\$-	+	It was adopted at the July 2023 Council Meeting - Service Committee Report (item 101) to introduce a new project with a budget of \$65,000 from Voluntary House Raising Reserve.
SSPSSS2403	Car Park Pay Station - Renewal Replace the pay station at Fisher Street Car Park, which will include Tap and Go payment option.	Manager Property Strategy and Services	\$-	+	It is proposed to introduce this as a new project with a budget of \$48,000 from Infrastructure and Car Park Reserve to replace the Fisher Street Car Park Pay Station, which is due for renewal.

✓ Completed
➔ Progressing
✗ Discontinued
▲ Scope Change
📄 Postponed
! Delayed
\$ Budget Change
⊕ New Project
↻ Carry Forward

2022/23-2025/26 DELIVERY PROGRAM INDICATORS

Service	Indicator measure	Result
Community Business Hub (Fairfield City HQ)	% Customer satisfaction with Community Business Hub program (survey)	●
	% Customer satisfaction with the Community Business Hub (survey)	●
Economic Development	# Businesses and employments centre promoted and/or marketed	●
	# Advocacy to encourage variety of employment and people participating in affordable educational training through business communication initiatives	●
	# Business Forums delivered/promoted	●
	# Key strategic economic development partnerships are sustained and/or strengthened	●
Major Events	% Satisfied with major events (annual)	●
Place Management	# Place activations delivered	●
	# Contributions to public domain improvements	●
	# Key strategic Place partnerships are sustained and/or strengthened	●
	# Fabulous Fairfield Awards	●
Property Strategy and Services	% Property Development projects meeting agreed milestones	●

Key Trends

● is working towards the community's goals

● Is no change

● is working away from the community's goals

2023-2024 OPERATIONAL PLAN INDICATORS

Service	Indicator measure	Result
Community Business Hub (Fairfield City HQ)	# Visits to the community business hub	5,974
	# Meeting room, suite and desk hires at the Community Business Hub	1,467 bookings
	# Business programs facilitated at the Community Business Hub	14
	# Referrals to business advisers	31
Economic Development	# Businesses provided with assistance	617
	# Business communication initiatives.	1,061
Major Events	# Major events delivered	1
	# Community members attending major events	80,000
	# Council engagements conducted at major events	4
Place Management	# Nominated plan, strategies, policies and procedures completed	300
	# Promotional place management activities delivered each year	29
Property Strategy and Services	% Property Development projects including contracts completed with less than 10% cost variation	100%
	% Occupancy rate of Council's commercially leased or licensed properties	100%








THEME 5: GOOD GOVERNANCE AND LEADERSHIP


In a democracy, the community wants their leaders to listen to them, represent their views with integrity and strive to achieve for the good of the community. Decision making, especially in the public sector, must be transparent, objective and accountable. Good governance and leadership ensures the community has access to information and is able to participate in the development of policies and decisions that affect them. The Fairfield community expects a high standard of ethics, justice and honesty to be reflected in the actions and behaviour of individuals, organisations, businesses and governments.

Key Highlights

- Made a submission to the NSW Legislative Council Inquiry into current and future public transport needs in Western Sydney. The submission outlined challenges arising from accommodating current and future housing targets set by the State Government for Fairfield City such as deficiencies in public transport services and increased traffic congestion. It also brought to light the significant impacts on the community arising from the high cost of tolls, vehicle running costs and excessive commuting times.
- Developed the 2024 Community Engagement Strategy. The purpose of the strategy is to outline how Council will engage with the community and relevant stakeholders in the development and review of Council policies, strategies, plans or programs.
- Completed the Continuous Improvement Pathway Program for identified risk areas as allocated by Council's insurance provider, responding to self-assessment questions in the areas of Business Continuity, Building Assets and Playgrounds.
- Completed the ICT Network Security - Intrusion Detection and Prevention project, which upgraded intrusion monitoring and web firewalls to ensure network security continues to be current against cybersecurity threats.
- Replaced 18 items of plant and equipment for maintenance of parks and gardens including crew cab trucks, out front mowers, tractors, small hand mowers, hedge trimmers and a chainsaw.
- Donated a total of one thousand dollars (\$1000) from the Mayoral Donations Fund to Cancer Council towards the Fairfield Relay for Life being held at Fairfield Showground, and to Fairfield City Art Society Inc., towards the 30th Fairfield Prize Annual Exhibition 2023 held at Club Marconi.
- Donated \$500 from the Community Volunteer Fund to the Wetherill Park Knitting Group towards the purchase of resources for the Wrap with Love Project.
- Donated a total of five thousand, five hundred dollars (\$5,500) from the Mayoral Community Benefit Fund to the Assyrian Students' Association of Australia towards their Annual Youth Party, Hands of Hope to assist in their fund-raising efforts to provide support for Ronald McDonald House, Cobreloa Club towards the Chilean Independence Day Festival held on Sunday 24 September 2023 at Fairfield Park, Ladies Like to Lunch for the Pink Ribbon Luncheon Event being held at Novella on the Park in Abbotsbury, Philippine Australian Sports and Culture Inc. towards the Grand Philippine Fiesta Kultura Festival being held on Sunday 1 October 2023 at Fairfield Showground, and to the Armenian Relief Society Arax Chapter towards their bus trips which provides Community connection to the elderly.
- Continued to implement the digitisation of historical Council records which will improve Council's accessibility through its corporate systems.
- Collected almost 96% of rates on time.
- Carried out 9 CCTV inspections across the city to continue to monitor community safety.

Projects and Major Programs Report by Exception

ID No.	Name	Responsible Officer	23/24 Budget	Status	Comments
MPFORM2305	Insurance and Risk Management Services Review Review performance and options for consideration on the Insurance and Risk Management Services Tender.	Manager Human Resources	\$-		It is proposed to postpone this project into the Draft 2024-2025 Operational Plan as it is expected to be delivered in the 2024/25 financial year.
MPFORM2404	Continuous Improvement Pathway Implement the Continuous Improvement Pathway Program for identified risk areas as allocated by Council's insurance provider.	Manager Human Resources	\$-		Project completed as Council has responded to all 3 continuous improvement pathway self-assessment questions in the areas of Business Continuity, Building Assets and Playgrounds to the insurer.
MPFORM2405	Property Fire Protection Inspection and Risk Report Identify and evaluate through Council's Property Insurer certain potential hazards and conditions at Council's main facilities in order to help lower both the frequency and severity of losses and minimise the possibility of costly interruptions to Council businesses.	Manager Human Resources	\$-		Project completed with loss-prevention inspections at multiple Council sites conducted. Recommendations identified from these inspections have also been actioned and/or responded to.
MPICT2311	ICT Network Security - Intrusion Detection and Prevention Enhance network security through Segmentation, Intrusion Detection and Prevention system software. File Monitoring and Web Application Access Firewall hardware.	Chief Information Officer	\$37,883		Project completed with intrusion monitoring and web firewalls upgraded to ensure network security continues to be current against cybersecurity threats.
MPICT2404	ICT Cyber Security Enhancement Access and authentication, privileged user management, privileged user password management and multifactor authentication.	Chief Information Officer	\$-		Project completed with systems installed for privileged user management and multifactor authentication.
MPPPER2201	Parks and Gardens Plant and Equipment Replacement of plant and equipment that is used for maintenance of parks and gardens.	Manager Construction and Maintenance	\$196,937		Project completed with 18 items of plant and equipment delivered for maintenance of parks and gardens including crew cab trucks, out front mowers, tractors, small hand mowers, hedge trimmers and a chainsaw.
IN24994	MyQ Software Development Implement a software interface that allows Council Officers to interact in real time with corporate systems such as Peoplesoft Work Order Management System and Authority CRM system.	Chief Information Officer	\$-		It is proposed to introduce this as a new project with an associated budget of \$200,000 from General fund to improve efficiency in reporting and service delivery in real time.

 Completed
  Progressing
  Discontinued
  Scope Change
  Postponed
  Delayed
  Budget Change
  New Project
  Carry Forward

2022/23-2025/26 DELIVERY PROGRAM INDICATORS

Service	Indicator measure	Result
Business Continuity and Insurance	# Insurance claims closed	●
	% Fairfield Opportunity and Risk Management – Major Program projects implemented annually	●
Business Improvement	# Proof of concepts implemented, and implementation feasibility reports undertaken	●
Corporate Planning	# External stakeholders engaged about the community's priorities	●
	# Plans and reports developed for the community	●
	# Submissions received during exhibition on Council's Corporate Plans.	●
Customer Service Administration Centre	% Customers satisfied with service received at front counter and call centre (annual survey)	●
Financial Sustainability	% Long Term Financial Plan indicators (OLG Financial Benchmarks) on target.	●
Governance	% Codes, Plans and policies that affect the community have been placed on public exhibition prior to adoption	●
	# Code of Conduct breaches	●
	# Documents impacting the community translated into other languages	●
	# Public forum questions presented at Council meetings and responded to by Council	●
Human Resources	# Work experience opportunities provided to the community at Council	●
	% Workforce Management Plan's actions completed on time	●
	% Staff assessed as capable and above in the annual performance review	●
Information and Communication Technology	% Service levels met for helpdesk/desktop support	●
	# CCTV Requests received from NSW Police	●
Internal Audit	% Completed audits as determined by the Audit, Risk and Improvement Committee (ARIC)	●
Procurement	% Purchasing and tendering compliance with policy and legislative requirements	●
	% Internal Reviews findings overdue	●
	# Continuous improvement actions implemented.	●
	# Documents managed under the quality management system.	●
Records and Information Management	% Requests for information (Government Information Public Access Act) processed within the specified timeframe for both informal and formal applications	●
	% Electronic Document and Records Management System requests for support completed within 5 working days	●
Sustainable Resource Centre	# Tonnes internal and external materials diverted from landfill	●
	# Tonnes internal and external materials distributed from the Sustainable Resource Centre	●

Key Trends

● is working towards the community's goals

● Is no change

● is working away from the community's goals

2022- 2023 OPERATIONAL PLAN INDICATORS

Service	Indicator measure	Result
Business Continuity and Insurance	# Insurance claims notified	53
	# Fairfield Opportunity and Risk Management – Major Program projects implemented	2
Business Improvement	# Business improvement solutions identified and reviewed	4
Corporate Planning and Improvements	# Flyers/Summary Plans and Reports developed	0
	# Internal stakeholders engaged.	70
	# Proposed recommendation adopted by Council based on public submissions received during public exhibition	66
Customer Service Administration Centre	% Call abandonment rate	5.9%
	% Customer Service Centre enquiries managed at the first point of contact	91.5%
Financial Sustainability	# Average employee leave entitlements per capita	247.50
	# Breaches on the overdraft limits	0
	% Variance to investment return to bank bill index benchmark for past 12 months	0.67%
	Achieving unqualified external audit opinion	N/A
	% Rates not collected on time	4.68%
Fleet and Stores Management	\$ Saved in fleet management.	\$0
Governance	% Governance projects completed within time.	N/A
	# Governance policies reviewed annually.	1
	# Statutory reports developed and submitted.	1
	# Training sessions on Code of Conduct delivered to Council Officials.	8
Human Resources	% WHS compliance audits completed	100%
	% Continuous WHS Improvement Inspections completed	100%
	% Satisfaction rating with service delivery of training courses	94%
	% Lost Time Injury Frequency rate	8.35%
Information and Communication Technology	# Requests for CCTV advice for internal and external stakeholders	91
	# CCTV inspection carried out	9
	# Hours the Infrastructure and core systems are not available during business hours	1
	# Issues requested through service desk	136
	# Technology solutions implemented	0
	# internal reviews of quality management system undertaken	3
	# Internal review findings identified	17
	% Overdue documents in the quality management system (QMS)	6%
Internal Audit	% Closed audit actions completed within target date.	100%
Procurement	% Tender process completed and entered to contract within 2 months of award date	100%
Records and Information Management	# Informal information (GIPA) requests received	307
	% Documents registered within 3 days of receipt	98%
	# Electronic Document and Records Management System training sessions	20
	# Electronic Document and Records Management System requests for support	1,154
	# Formal information (GIPA) requests received	19
Sustainable Resource Centre	# Tonnes CO2 emission saved	1,077

SECTION 4

QUARTERLY BUDGET REVIEW STATEMENT – QUARTER ENDED SEPTEMBER 2023

Introduction

The Quarterly Budget Review Statement report provides Council's financial position for the three months ended 30 September 2023. It includes:

Item 1. Statement by the Responsible Accounting Officer on Council's Financial Position

Item 2. Income and Expenditure Budget Review

Item 3. Capital Budget Review

Item 4. Cash and Investment Budget Review

Item 5. First Quarter 2023/24 Budget Review

Item 6. Key Performance Indicators Budget Review

Item 7. Contracts and Other Expenses Budget Review

Item 1. Statement by the Responsible Accounting Officer

The purpose of the Responsible Accounting Officer (RAO) considering council's financial position in relation to the original estimate of income and expenditure (original budget) is to assess whether or not council's projected result as at the end of each quarter has any likely impact on council's estimated financial position as determined in its Operational Plan. The RAO provides assurance of a satisfactory financial position and any remedial action if unsatisfactory.

The following statement is made in accordance with Clause 203(2) of the Local Government (General) regulations 2021.

"It is my opinion that the Quarterly Budget Review Statement for Fairfield City Council for the quarter ended 30 September 2023 indicates that Council's projected financial position as at this date, is satisfactory, having regard to the projected estimates of income and expenditure and the budgeted income and expenditure.

Signed:

Date: 23 November 2023

Lachlan Gunn

Chief Financial Officer

Responsible Accounting Officer

Item 2. Income and Expenditure Budget Review

Background to the purpose of the Budget Review Statement

The Local Government (General) Regulation 2021 requires a Budget Review Statement (BRS) to be submitted no later than 2 months after the end of each quarter, and for it to include a revised estimate of the income and expenditure for that year. The primary purpose of the BRS is to assess Council's current financial position in light of its year to date performance compared to budget, and to propose changes where new information is received that results in permanent changes to assumptions used in the original budget. The incorporation of current information into the budget on a quarterly basis acts to form a 'rolling forecast' that better reflects Council's full year financial position.

Overall Position

Council's operating position is presented by identifying the revenue and expense elements of the financial statements and is compared to the adopted budget for the 2023/24 financial year.

Operating Result

Council's operating result before capital items for the 3 months ended 30 September 2023 was a surplus of \$1.648m compared to a budget deficit of \$4.045m, and a surplus of \$2.680m for the comparable period last year.




The better than budget result is primarily due to the following:

- User charges and Fees - the combined impacts of high attendances at Council's recreational water park (Aquatopia), and a budget phasing issue. Unseasonably hot temperatures in September resulted in record numbers of visitors to Aquatopia in the first 8 days of operation this year. The budget had not allowed for the strong start to the season for aquatic attractions and an increase in gym attendances relative to the prior year.
- Interest on Investment income – the budget assumed that interest rates had peaked during the 2022/23 financial year and would reduce during the current year in accordance with guidance from economists at the time the budget was adopted. However, rather than reduce, the RBA increased the cash rate by 0.25% in November 2023, and are forecast to increase it again prior to 30 June 2024. This has been reflected in rates achieved on Council's investments during the quarter.
- Employee costs - savings compared to budget due to a combination of staffing levels being carefully managed in response to service demands, short-term vacancies from resignations and retirements, and staff taking increased leave.
- Materials & Services – savings in contract work external and consultancy costs.
- Depreciation - savings due to timing of capital works and a financial benefit arising from a review of the useful life of building components in conjunction with Council's revaluation of buildings as at 30th June 2023.

Abovementioned favourable variances were partly offset by a shortfall to budget in:

- Other Revenue - revenue from the Sustainable Resource Centre (SRC) was impacted by a reduction in demolition activity, which reduced the volume of material available for recycling.
- Operating Grants - lower than budget due to 100% of the 2023/24 Financial Assistance Grants (FAG's) being prepaid in June 2023. The current years prepayment was received shortly before yearend, and after the budget had been adopted.
- Capital grants - less than budget due to a combination of funds being received later than expected and because accounting standards require revenue from capital grants to be brought to account when the performance obligations have been fulfilled.

Council's year to date financial results are as follows:

FAIRFIELD CITY COUNCIL	Favourable Variance	
INCOME AND EXPENDITURE STATEMENT	Unfavourable variance between 0 and 10%	
3 month period ended - 30 September 2023	Unfavourable variance greater than 10%	

	YTD ACT (\$'000)	YTD BUD (\$'000)	YTD VARIANCE (\$'000)	YTD VARIANCE Fav/Unfav (%)
Income from Continuing operations				
Ordinary Rates	22,789	23,254	(465)	-2.0
Domestic Waste	8,537	8,393	144	1.7
Drainage Stormwater Levy	386	382	3	0.9
User Charges and Fees	4,984	3,756	1,228	32.7
Interest & Investment Income	2,150	1,244	906	72.8
Other Revenue	3,847	4,612	(765)	-16.6
Grant & Contribution Operations	3,292	4,056	(764)	-18.8
Grant & Contribution Capital	4,648	18,527	(13,879)	-74.9
Other Income	2,128	1,799	328	18.3
Net Gain From Disposal Of Assets	463	0	463	-100.0
Total Income from continuing operations	53,222	66,023	(12,801)	-19.4
Expenses from Continuing operations				
Employee Costs	21,671	22,340	669	3.0
Materials & Services	10,188	12,837	2,649	20.6
Debt Servicing Costs	82	60	(22)	-36.4
Depreciation, Amortisation & Impairment	9,047	10,126	1,080	10.7
Other Expenses	5,938	6,177	239	3.9
Total Expenses from continuing operations	46,926	51,540	4,614	9.0
Operating Surplus/(Deficit) from continuing operations	6,296	14,482	(8,186)	
Net Operating Surplus/(Deficit) before capital grants and contributions	1,648	(4,045)	5,693	

Income from Continuing Operations

Total income for the 3 months ended 30 September 2023 is \$53.222m against a budget of \$66.023m. The budget shortfall is primarily driven by a shortfall in capital grants (\$13.879m) due to the timing of works. Operating income excluding capital grants was \$1.079m above budget due to increased revenue from interest on investments and User charges and fees. This was partially offset by below budget revenue from the SRC and from Financial Assistance Grants.

The major variances to budget are as follows:

User Charges and Fees

Actual	Budget	Variance
\$4.984m	\$3.756m	\$1.228m

User Charges and Fees are higher than budget and the comparative period in the prior year. The favourable variance was primarily due to the combined impacts of high attendances at Council's recreational water park (Aquatopia), and a budget phasing issue. Unseasonably hot temperatures in September resulted in record numbers of visitors to Aquatopia in the first 8 days of operation this year. The first quarters budget had not allowed for the strong start to the season for aquatic attractions and an increase in gym attendances relative to the prior year.

The favourable variance this quarter is considered to be a timing issue with the recognition of budget revenue, therefore, no Q1 budget adjustment is proposed.

Interest & Investment Income

Actual	Budget	Variance
\$2.150	\$1.244m	\$0.906m

Interest and investment income exceeded budget because the budget assumed interest rates had peaked during the 2022/23 financial year and would reduce during the current year in accordance with guidance from economists at the time the budget was adopted. However, rather than reduce, the RBA increased the cash rate by 0.25% in November 2023, and are forecast to increase it again prior to 30 June 2024. This has been reflected in rates achieved on Council's investments during the quarter.

The favourable variance is considered to be a permanent budget difference arising from a change in RBA strategy in response to sustained inflationary pressures in the Australian economy. Therefore, it is proposed that a Q1 adjustment be made to increase the annual budget.

Other Revenue

Actual	Budget	Variance
\$3.847m	\$4.612m	(\$0.765m)

Other revenue is below budget primarily due to a reduction in demolition material for recycling by the Sustainable Resource Centre (SRC).

No Q1 budget adjustment is proposed because its considered too early in the financial year to assess whether this will have an impact on the fullyear budget.

Grant & Contribution – Operation

Actual	Budget	Variance
\$3.292m	\$4.056m	(\$0.764m)

Operating Grants are below budget largely due to 100% of the 2023/24 Financial Assistance Grants (FAG's) being prepaid in June 2023 (75% prepaid June 2022). The prepayment of the current years FAG was received shortly before yearend, and after the budget had been adopted. Therefore, this is a permanent budget difference arising from a change in funding allocations by the NSW Grants Commission. As a result it is proposed that a Q1 adjustment be made to reduce the annual budget.

The NSW Grants Commission had indicated at the beginning of the previous financial year that the FAG prepayment would most likely revert to the historical average of 50% for the current financial year. Whilst this did not occur during the 2022/23 financial year, it is assumed that this will be the case this financial year.

Grant & Contribution – Capital

Actual	Budget	Variance
\$4.648m	\$18,527m	(\$13,879m)

The unfavourable variance relates to grant funding budgeted but not yet received as expected by September, and funding received but not yet brought to account as revenue because the performance obligations under the grants had not been met as of 30 September 2023. As a result \$3.838m was categorised as grants and contributions received in advance (a liability) in the balance sheet at year end. A significant amount of the budgeted funding not received relates to WestInvest Grant funding that is being withheld by the NSW Government pending finalisation of the deeds.

The major variances are as follows:

- Heavy Patching RLRPP (*Project MPH2301*) – there was a Q1 variance of \$1.646m, but all budgeted funds for this project were brought to account as at 30 June 2023 following advice from the Audit Office of NSW that the ‘capital asset’ exemption in AASB 1058 does not apply to this grant. As a result budgeted capital funding for 2023-24 of \$4.429m was brought to account in the previous financial year. This accounting issue was identified during the yearend audit, which was after the budget was adopted.
- Endeavour Sports Hub (Project IN628-1) - \$0.93m brought to account as revenue against budget of \$4.240m for this project. This is a WestInvest funded project.
- Targeted Asset Renewal (Project EAF2301) - no funds received against budget of \$2.072m for this project.
- Local Rd & Community Infrastructure Program - \$0.163m received against budget of \$1.072m for this project.
- Regional Multi/Sporting Complex– Project SP560 - no funds received against budget of \$1.642m for this project. This is a WestInvest funded project.
- Avenel Park Construction– Project SP760- no funds received against budget of \$1.642m for this project. This is a WestInvest funded project.
- *Section 7.11 and 7.12 contributions* - \$1.980m received against the budget of \$1.436m.

Grant providers largely control the issuance and timing of grants. Variances can be budget timing differences between expected grant fund income, and the actual receipt of that income.

No Q1 adjustment is proposed because it is considered prudent to wait until funding arrangements are resolved so that Council can determine adjustments with confidence.

Other Income

Actual	Budget	Variance
\$2.127m	\$1.799m	\$0.328m

Other income is above budget mainly due to full occupancy of our rental and facilities properties.

Expenses from Continuing Operations

Total expenditure to end of September 2023 is \$46.926m against a budget of \$51.540m. The budget variance is largely due to below budget expenditure on materials & contracts and depreciation.

The major variances to budget are as follows:

Employee Costs

Actual	Budget	Variance
\$21.671m	\$22.340m	\$0.669m

Employee costs are \$0.430m (2.0%) higher than the prior year, but \$0.669m (3.44%) below budget.

Employee costs include a 4.5% award increase in salaries and wages and a 0.5% increase in the Superannuation Guarantee Levy (SGL) effective 1 July 2023. The increase relative to the prior year is due to the award and SGL increases, but the magnitude of the increase was mitigated by staffing levels being carefully managed in line with service demands.

The saving to budget is due to a combination of staffing levels being aligned to service demands, short-term vacancies from resignations and retirements, and staff taking increased leave.

The following Employee Costs table indicates budget variances by major expense types:

EMPLOYEE COSTS	YTD September 2023		
	\$000's		
	Actual	Budget	Variance
Full Salaries & Wages Budget allocated		18,111	
Less: Additional Budget Savings assigned and achieved		-724	
Salaries & Wages (Net of savings)	14,805	17,387	2,582
Overtime	910	805	-105
Superannuation	1,887	2,150	263
Workers Compensation	113	205	92
Temporary Contract Labour	1,151	749	-402
Movement in employee provisions	3,036	1,554	-1,482
Other	-334	-596	-262
Training Cost	103	86	-17
Total Employee Cost	21,671	22,340	669

The major reasons for the above employee cost variances as at 30 September 2023 are:

- Salaries and wages: short-term vacancies arising from resignations and retirements have required some roles to be filled by temporary contract labour until replacements are recruited. Current labour market shortages have also extended the time it takes to recruit some replacement roles.
- Temporary Contract Labour: increased spend to budget and last year due to above budget leave taken during the period, illness and resignations. Offset by saving in salaries and wages.
- Movement in Employee Provisions: above budget spend because this includes both leave taken and movements in employee entitlements. Annual leave and Long Service Leave taken is significantly higher than budget because staff are taking increased leave and some long-standing staff with significant leave balances have retired.
- Other: most of the variance is due to below budget capitalisation of employee costs to projects.

Leave Liability

The benefit of Council's strong culture has been high staff retention and experienced employees accumulating lengthy periods of service. This has resulted in several employees with large annual leave and long service leave balances, accrued in previous years by more mature employees. In recent years, proactive action was taken by Council to reduce large leave balances and to mitigate the risk of this occurring in the future. However, any leave reduction initiative needs to be carefully managed in order to minimise disruption to Council's services.

Leave management initiatives include active application of Council's Annual Leave Policy (i.e. maximum accrued annual leave of 8 weeks), Long Service Leave Policy (i.e. maintain leave within the parameters of the Local Government (State) Award), and a compulsory Christmas 2023/New Year 2024 close down being in place (total of 8 working days).

Proactive management of employee entitlements has resulted in total entitlement hours decreasing by 7,422 hours compared to the corresponding period in the prior year. Accrued annual leave hours as at 30 September 2023 are 5% lower than the same time in the prior year (2022: 137,666 hours; 2023: 130,224 hours), whilst accrued long service leave hours also decreased by 5% compared to the prior year (2022: 181,247hours: 2023: 171,456 hours).

Council achieved a 5% overall reduction in annual leave and LSL entitlements hours compared to the prior year. This was facilitated by Council's development and deployment of leave management plans for staff members with large leave balances.

The Sick Leave value is a result of the Attendance Productivity Payment Enterprise Agreement 2013. The value was preserved in 2013 as Preserved Paid Out Sick Leave (PPOS�). The balance of outstanding hours continues to reduce as amounts are paid out as per options stipulated in the PPOS� 2013.

The outstanding leave recorded at end of September 2023 is as outlined hereunder:

Annual Leave	Hours	% Reduction/ Increment
June 2017	128,856	-1%
June 2018	126,301	-2%
June 2019	128,424	2%
June 2020	138,742	8%
June 2021	143,505	3%
June 2022	132,252	-8%
June 2023	127,327	-4%
September 2023	130,244	2%

Long Service Leave	Hours	% Reduction/ Increment
June 2017	256,159	-11%
June 2018	230,322	-10%
June 2019	214,198	-7%
June 2020	204,051	-5%
June 2021	192,646	-6%
June 2022	186,643	-3%
June 2023	176,327	-6%
September 2023	171,456	-3%

Sick Leave	Cost \$	% Reduction/ Increment
June 2017	966,581	-10%
June 2018	718,298	-26%
June 2019	718,998	-0%
June 2020	435,061	-39%
June 2021	441,587	2%
June 2022	357,052	-19%
June 2023	311,984	-14%
September 2023	263,489	-18%

Note: All values sourced from Payroll Branch

Materials & Contracts

Actual	Budget	Variance
\$10.188m	\$12.837m	\$2.649m

The favourable variance arises from savings in contract work external costs (\$0.964m) and consultancy costs (\$1.375m). This is considered to be largely a permanent difference, therefore it is proposed that a Q1 adjustment be made to reduce the annual budget.

Borrowing Costs

Actual	Budget	Variance
\$0.082m	\$0.060m	(\$0.22m)

Borrowing costs are in line with Budget.

Depreciation

Actual	Budget	Variance
\$9.047m	\$10.126m	\$1.079m

The favourable variance is due to the timing of completion of capital works and a financial benefit arising from the review of useful lives of building components in conjunction with Council's revaluation of buildings as at 30th June 2023. Council's proactive maintenance program has extended the useful life of its buildings. Therefore, useful lives of building components were revised based on practical experience, condition assessments and IPWEA Guidelines.

The favourable variance is considered to be a permanent budget difference arising from the finalisation of the 30 June 2023 building revaluation during the yearend audit. The budget was prepared prior to the yearend audit, therefore, it is proposed that a Q1 adjustment be made to reduce the annual budget.

Other Expenses

Actual	Budget	Variance
\$5.938m	\$6.177m	\$0.239m

The favourable budget variance is primarily due to below budget Waste Disposal Charges. This is a combination of a reduction in the disposal rate for recycled waste and a reduction in domestic waste disposal tonnes.

Quarter 1 Budget Adjustments

An important part of the quarterly report is to prepare an assessment of Council's full year predicted financial situation. In this way, the quarterly report provides a revision of the budget to incorporate new information and acts as a 'rolling forecast' to adjust the budgeted full year financial position.

In order to provide Council with a more accurate assessment of this predicted financial position a detailed analysis and assessment of the financial results year-to-date is included within this report. This report provides detailed analysis of the variances between budgeted and actual financial performance, with the commentary incorporating insights into the reasons behind these differences.

Quarterly budget adjustments are proposed when matters are identified that will result in an overall variance or permanent change to the expected budget position. The adjustments are based on new information that was not available or considered at the time the budget was prepared. It is important that the permanent adjustments are identified in the quarterly report in order to ensure that Council's revised budget reflects the most recent information available.

There is no need to make adjustments where variances between actual and budgeted results are considered to be 'timing differences'. Timing differences arise where there is a difference between the month the budget is predicted, and the actual month that this item is incurred. Therefore, these timing differences are expected to reconcile to original budget levels by the end of the financial year, and do not need to be adjusted.

A review of proposed Q1 changes to the full year budget are contained within the table on the following page titled 'Income and Expenditure Statement'. The Q1 adjustments proposed within this report are driven by actual revenue achieved during the first 3 months, savings realised, prior year experience, operational requirements, or amendments required in order to recognize new grant funding arrangements.

A full list of the Quarter 1 budget adjustments are noted below at 'Item 5'. First Quarter 2023 – 24 Budget Review Adjustments'.

Income and expenditure Statement

Each quarterly report includes a full year rolling forecast with the statement of income and expenditure on the following page providing a full reconciliation between the original budget at the start of the financial year and the revised budget at the end of the current financial year.

Income & Expenditure Statement

FAIRFIELD CITY COUNCIL

Budget review for the 3 month period ended 30 September, 2023

Favourable Variance

Unfavourable variance between 0 and 10%

Unfavourable variance greater than 10%

	Full Financial Year 2023-2024						3 month period ended - 30 September 2023			
	Original Budget 2023-2024 \$000's	Approved Changes		2023-2024 Revised Budget \$000's	Proposed Changes \$000's	Forecast 2023-2024 \$000's	Ytd Actual \$000's	Ytd Budget \$000's	Ytd Variance \$000's	Ytd Variance (%)
		Carry Forwards \$000's	Council Report \$000's							
Income from Continuing Operations										
Ordinary Rates	93,165		0	93,165	0	93,165	22,789	23,254	(465)	-2.0
Domestic Waste	33,615		0	33,615	0	33,615	8,537	8,393	144	1.7
Drainage Stormwater Levy	1,530		0	1,530	0	1,530	386	382	3	0.9
User Charges and Fees	22,806		15	22,821	0	22,821	4,984	3,756	1,228	32.7
Interest & Investment Income	5,085		0	5,085	1,500	6,585	2,150	1,244	906	72.8
Other Revenue	18,184		0	18,184	0	18,184	3,847	4,612	(765)	-16.6
Grant & Contribution - Operations	20,674	604	25	21,303	(3,464)	17,839	3,292	4,056	(764)	-18.8
Grant & Contribution - Capital	58,211	10,982	140	69,333	(190)	69,143	4,648	18,527	(13,879)	-74.9
Other Income	8,128		0	8,128	0	8,128	2,128	1,799	328	18.3
Net Gain From Disposal Of Assets	425		0	425	0	425	463	0	463	-100.0
Total Income from continuing operations	261,823	11,586	180	273,589	(2,154)	271,435	53,222	66,023	(12,801)	-19.4
Expenses from Continuing Operations										
Employee Costs	89,924	89	0	90,013	225	90,238	21,671	22,340	669	3.0
Materials & Contracts	47,321	2,021	40	49,382	(960)	48,422	10,188	12,837	2,649	20.6
Debt Servicing Costs	222		0	222	0	222	82	60	(22)	-36.4
Depreciation, Amortisation & Impairment	40,522		0	40,522	(2,000)	38,522	9,047	10,126	1,080	10.7
Other Expenses	24,598	43	0	24,641	0	24,641	5,938	6,177	239	3.9
Total Expenses from continuing operations	202,587	2,152	40	204,779	(2,735)	202,044	46,926	51,540	4,614	9.0
Operating Surplus/(Deficit)	59,236	9,434	140	68,810	581	69,391	6,296	14,482	(8,186)	
Less: Grant & Contribution - Capital	58,211	10,982	140	69,333	(190)	69,143	4,648	18,527	(13,879)	
Net Operating Surplus/(Deficit) before capital income	1,025	(1,548)	0	(523)	771	248	1,648	(4,045)	5,693	

*Quarterly Budget Review Statement

Item 3. Capital Budget Review

The following Capital Budget Review Statement shows:

- I. Actual capital expenditure as at end of September 2023 of \$15.405m
- II. Revised 2023/2024 budget at the end of the current financial year is \$156.074m and is inclusive of 2022/23 projects carried over into the current financial year plus the current quarter budget adjustments.

Capital Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget review for the 3 month period ended 30 September, 2023

	Full Financial Year 2023-2024						3 month period ended 30 September 2023		
	Original Budget Year To June 2024 \$000's	Approved Changes		2023-2024 Revised Budget \$000's	Proposed Changes \$000's	Forecast 2023-2024 \$000's	Ytd Actual 2024 \$000's	Ytd Budget 2024 \$000's	Variance 2024 \$000's
		Carry Forwards \$000's	Council Report \$000's						
Capital Funding									
Rates & Other Untied Funding	33,717	15,991	2,108	51,816	173	51,990	8,540	33,404	24,864
Capital Grants & Contributions:									
- Capital Grants	52,711	10,982	140	63,833	190	64,023	2,589	923	(1,665)
- Capital Contributions	5,500	0	0	5,500	0	5,500	0	0	0
Reserves:									
- Transfers S7.11 & S7.12	6,630	622	630	7,882	(32)	7,850	2,105	1,629	(477)
- Transfers Stormwater Levy	1,533	1,333	0	2,866	(130)	2,736	423	1,536	1,113
- Transfers Town Centres	1,005	264	0	1,269	0	1,269	6	47	41
- Transfers Other reserves	9,928	6,052	6,065	22,045	(943)	21,102	1,131	7,108	5,978
- Transfers Grants	0	1,604	0	1,604	0	1,604	0	1,604	1,604
Receipts from Sale of Assets:									
- Land & Buildings	0	0	0	0	0	0	0	0	0
- Plant & Equipment	0	0	0	0	0	0	368	0	(368)
New Loans:									
-	0	0	0	0	0	0	243	244	1
Total Capital Funding	111,024	36,848	8,943	156,815	(741)	156,074	15,405	46,496	31,091
Capital Expenditure									
Asset Purchases	4,920	1,492	6,000	12,412	738	13,150	4,087	2,492	(1,594)
WIP - Infrastructure Assets	105,127	35,356	2,943	143,426	(1,479)	141,947	11,075	43,759	32,684
Loans - Principal Repayments	976	0		976	0	976	243	244	1
Total Capital Expenditure	111,024	36,848	8,943	156,815	(741)	156,074	15,405	46,496	31,091

*Quarterly Budget Review Statement

Note: Refer to next page for commentary

Note:

The YTD actual capital expenditure reflects the current position (as per supplier invoices received and processed) whilst the Revised Budget reflects what is expected as the full year result as at the end of the financial year. It is noted that Council has carried forward projects (\$39.000m) that were still in progress at 2022/23 year-end, of which some were substantially complete but could not be closed because final creditor's invoices had not yet been received by year-end and some projects were cancelled, whilst others were delivered below budget. The total carry forward projects amount of \$39.000m are comprised of \$36.848m of capital and \$2.152m of non-capital projects.

Detailed listings of all carry forward projects were appended to Outcomes Supplementary Report 82, dated 22 August 2023, titled "2022-2023 Carry Forward Listing of Projects and Major Programs for Inclusion in the 2023-2024 Operational Plan".

Item 4. Cash and Investment Budget Review

The table below shows the original budgeted cash and investment position, the revised position, and the actual position as at the end of the year.

Cash and Investment Budget Review Statement

FAIRFIELD CITY COUNCIL

Budget Review as at 30 September, 2023

	Projected Balances as at 30 September, 2023						YTD Actual 30 September 2024 \$000's
	Original Forecast To June 2024 \$000's	Approved Changes		2023-2024 Revised Budget \$000's	Proposed Changes \$000's	Forecast 2023-2024 \$000's	
		Carry Forwards \$000's	Council Report \$000's				
Unrestricted							
Unrestricted Cash and Investments	20,850	(16,650)	0	4,200	0	4,200	40,756
Total Unrestricted	20,850	(16,650)	0	4,200	0	4,200	40,756
Externally Restricted							
Transfer To/From Grants	17,269	(2,105)	0	15,164	0	15,164	17,269
Domestic Waste	64,962	(1,388)	(6,000)	57,574	(475)	57,099	64,314
Section 7.11 & Section 7.12	16,689	(731)	(630)	15,329	32	15,360	15,318
Stormwater Levy	1,822	(1,558)	0	264	125	389	2,701
Special Rate Variation Reserve	5,814	(3,168)	0	2,647	591	3,238	5,413
Other Contributions	266	0	0	266	(65)	201	202
Total Externally Restricted	106,823	(8,950)	(6,630)	91,243	208	91,450	105,218
Internally Restricted							
Internally Restricted	33,196	(1,813)	0	31,383	602	31,985	30,443
Total Internally Restricted	33,196	(1,813)	0	31,383	602	31,985	30,443
Total Restricted	140,019	(10,764)	(6,630)	122,626	810	123,436	135,661
Total Cash & Investments	160,869	(27,414)	(6,630)	126,825	810	127,635	176,417
Available Cash & Investments	54,047	(18,464)	0	35,583	602	36,185	71,199

*Quarterly Budget Review Statement

Note: Refer to next page for commentary.

Note:

The year to date actual 30 September 2023 figures reflect the cash position at that date.

The first column in the previous table indicates Council's original forecast unrestricted cash position was \$20.850m by the end of the financial year. This balance took into consideration the income and expenditure from the original budget, as well as the \$111.024m of capital expenditure from the original budget. However, the inclusion of Carry Forward projects of \$39.000m (\$36.848m capital and \$2.152m non-capital), plus all changes approved by Council, has resulted in the revised unrestricted cash forecast as at 30 September 2023 of \$4.200m. This forecast was prepared on the basis that all projects will be delivered on time and there will be no carry forward projects as at 30 June 2024, which historically, is not the case.

Council believes that this is a prudent financial position and that it has reasonably anticipated the operational impacts on cash reserves based on information currently available. However, Council will continue to monitor income and expenditure, and review the timing of its capital works in order to prioritise those works that will be completed by 30 June 2024, and ensure that works are performed within Council's funding limits

Item 5. First Quarter 2023 Budget Review Adjustments

TABLE 1

BUDGET ADJUSTMENTS – REVIEWING FUNDING ALLOCATION (WITH NO OVERALL BUDGET INCREASES)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	SECTION 7.11	GRANT	SRV RESERVE	STORMWATER LEVY RESERVE	GARBAGE RESERVE	TOWN CENTRE RESERVE	SRC PLANT RESERVE	TOTAL	REPORT COMMENTS
MPOSA2326	House Demolition - 105 Harris St, Fairfield Demolition of existing dwelling on site purchased under Open Space Land Acquisition	43,604		(30,000)							13,604	Project completed including the settlement of this property, which will be converted into open space. It is proposed that the remaining budget of \$30,000 from Section 7.11 be reallocated to MPOSA2402 for demolition works.
MPOSA2402	Open Space Property Demolition Demolish properties on acquired land ready for open space.	120,000		30,000							150,000	Budget is being increase by \$30,000 from Section 7.11, which is be reallocated from an existing project MPOSA2326 to assist with house demolition of 4 properties on acquired land.
MPBP2401	Hassall Street and Widemere Street Installation of raised islands with associated signage and line marking on Hassall Street at the intersection of Widemere Street, Wetherill Park. <i>Note: Council will apply for grant funding.</i>	100,000			(100,000)						-	It is proposed that this project be discontinued and the associated budget be removed due to the grant application being unsuccessful under the Black Spot Program Grant.
MPBP2403	Black Spot Program – Marconi Road and Quarry Road Modification to the existing roundabout at the intersection of Marconi Road and Quarry Road, Bossley Park. <i>Note: Council will apply for grant funding.</i>	120,000			(120,000)						-	It is proposed that this project be discontinued and the associated budget be removed due to the grant application being unsuccessful under the Black Spot Program Grant.
MPVOS2506	Futsal Court Lighting Renewal, Futsal court lighting renewal. Location this year is Emerson Park.	80,000				(80,000)					-	This is a multi-year project. It is proposed to discontinue this project and combine the remaining budget (\$80,000 from SRV Reserve) to project MPOVS2433, which will continue the upgrades to Emerson Futsal Court.
MPVOS2433	Emerson Park Futsal Courts Convert existing tennis courts into futsal courts by resurfacing courts as well as floodlight and fencing renewal.	400,000				80,000					480,000	Budget be increased by \$80,000 from SRV Reserve, which is being reallocated from an existing project MPVOS2506.
SP24628-1	Endeavour Sports Hub – Stage 1 Deliver the Endeavour Park Sports Hub. Stage 1 includes upgrade of sports fields, lighting upgrades, amenities improvements and substation installation.	14,056,834	(2,248,248)								11,808,586	It is proposed to reallocate the budget \$2,248,248 from General funds into SP24913 due to an inadvertent error identified in the Carry Forward List.

BUDGET ADJUSTMENTS – REVIEWING FUNDING ALLOCATION (WITH NO OVERALL BUDGET INCREASES)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	SECTION 7.11	GRANT	SRV RESERVE	STORMWATER LEVY RESERVE	GARBAGE RESERVE	TOWN CENTRE RESERVE	SRC PLANT RESERVE	TOTAL	REPORT COMMENTS
MPNFC2218	New Footpath Construction - Newton Road Right side from 189 Newton Road to Cowpasture Road (520m)	100,000	(100,000)								-	Design and investigation process has identified project cost estimates exceed the current budget and cannot be delivered this year. It proposed for this project to be discontinued and be considered for delivery in a future Delivery Program. It is proposed that project funds of \$100,000 from General funds be reallocated within the New Footpath Construction Program to address shortfalls in rising construction costs.
MPNFC2438	New Footpath Construction - King Road - Right side from Hamilton Road to Dalziel Street (71m)	-	35,000								35,000	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. Therefore, It is proposed to introduce a new project at "King Road - Right side from Hamilton Road to Dalziel Street (71m)" with a budget of \$35,000 from General fund.
MPNFC2437	New Footpath Construction Restwell Road - Left side from Tea Tree Place to Access Marconi (125m)	-	30,000								30,000	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. Therefore, It is proposed to introduce a new project at "Restwell Road - Left side from Tea Tree Place to Access Marconi (125m)" with a budget of \$30,000 from General fund.
MPNFC2436	New Footpath Construction Bowler Ave - Right side from The Horsley Drive to dead end (120m)	-	35,000								35,000	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. Therefore, It is proposed to introduce a new project at "Bowler Street - Right side from The Horsley Drive to dead end (120m)" with a budget of \$35,000 from General fund.
MPOSR2432	Open Space Asset Renewal Wewak Park , Playground renewal including signage.	150,000	(150,000)								-	It is proposed to postpone this project and its associated budget of \$150,000 from General fund into the Draft 2024-2025 Operational Plan as a higher priority project has been identified.
MPOSR2434	Open Space Asset Renewal Gemalla Park , Playground equipment renewal including signage.	150,000	(150,000)								-	It is proposed to postpone this project and its associated budget of \$150,000 from General fund into the Draft 2024-2025 Operational Plan as a higher priority project has been identified.
MPOSR2438	Open Space Asset Renewal Thesiger Park , Playground renewal including signage.	150,000	(150,000)								-	It is proposed to postpone this project and its associated budget of \$150,000 from General fund into the Draft 2024-2025 Operational Plan as a higher priority project has been identified.
MPOSR2544	Open Space Asset Renewal -Cawarra Park , Playground renewal including signage.	-	150,000								150,000	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. It is proposed to bring forward a project into the 2023-2024 Operational Plan with a budget of \$150,000 from General fund.

BUDGET ADJUSTMENTS – REVIEWING FUNDING ALLOCATION (WITH NO OVERALL BUDGET INCREASES)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	SECTION 7.11	GRANT	SRV RESERVE	STORMWATER LEVY RESERVE	GARBAGE RESERVE	TOWN CENTRE RESERVE	SRC PLANT RESERVE	TOTAL	REPORT COMMENTS
MPOSR2543	Open Space Asset Renewal -Garran Park , Playground renewal including signage.	-	150,000								150,000	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. It is proposed to bring forward a project into the 2023-2024 Operational Plan with a budget of \$150,000 from General fund.
MPOSR2540	Open Space Asset Renewal -Macarthur Park , Playground renewal including signage.	-	150,000								150,000	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. It is proposed to bring forward a project into the 2023-2024 Operational Plan with a budget of \$150,000 from General fund.
MPOSR2435	Open Space Asset Renewal -Adams Park , Playground renewal including signage.	150,000	(75,000)		75,000						150,000	It was adopted at February 2023 Council Meeting, Service Committee Report (Item 17) to accept \$75,000 from grant funding offered by NSW Department of Planning and Environment Grant into this project and return \$75,000 to General funds.
MPDR2430	Drainage Renewal - 2 Mountain Crescent Repair concrete stormwater pipe (11m)	-	25,000								25,000	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. Therefore, it is proposed to introduce a new project at 2 Mountain Crescent with a budget of \$25,000 from General fund.
MPDR2429	Drainage Renewal - Oliphant Street - Prout Creek Repair eroded creek bank area and concrete walkway	-	60,000								60,000	An internal review of asset conditions was undertaken, which identified urgent renewal works required for this operational plan. Therefore, it is proposed to introduce a new project at Rear of Oliphant Street (Prout Creek) with a budget of \$60,000 from General fund.
MPDR2207	Drainage Renewal - The Horsley Drive Between rear of Castlereagh Street house number 53 to house number 73 Southern side of Embankment To modify the embankment and provide a suitable retaining wall to control the erosion (200m)	337,388	(25,000)								312,388	It is proposed for budget to be reduced by \$25,000 from General fund to reflect anticipated cost savings, which may be reallocated to address any shortfalls within the Drainage Renewal Program.
MPDR2401	Drainage Renewal - Open Channels Renewal - City Wide Joint sealing and weep hole repair.	100,000	(41,237)								58,763	It is proposed for budget to be reduced by \$41,237 from General fund to reflect anticipated cost savings, which may be reallocated to address any shortfalls within the Drainage Renewal Program.
MPBSR2406	Bus Shelter Renewal - 362 Smithfield Road Replace bus shelter.	15,000	(15,000)								-	It is proposed to postpone this project and associated budget of \$15,000 from General fund into the 2024-2025 Operational Plan due to resourcing constraints.

BUDGET ADJUSTMENTS – REVIEWING FUNDING ALLOCATION (WITH NO OVERALL BUDGET INCREASES)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	SECTION 7.11	GRANT	SRV RESERVE	STORMWATER LEVY RESERVE	GARBAGE RESERVE	TOWN CENTRE RESERVE	SRC PLANT RESERVE	TOTAL	REPORT COMMENTS
MPBSR2407	Bus Shelter Renewal - 34 Tangerine Street Replace bus shelter.	15,000	(15,000)									It is proposed to postpone this project and associated budget of \$15,000 from General fund into the 2024-2025 Operational Plan due to resourcing constraints.
MPBSR2408	Bus Shelter Renewal - Housman Street - Opposite house number 7 Housman Street Replace bus shelter.	15,000	(15,000)									It is proposed to postpone this project and associated budget of \$15,000 from General fund into the 2024-2025 Operational Plan due to resourcing constraints.
MPBSR2409	Bus Shelter Renewal - 252 Polding Street replace bus shelter.	15,000	(15,000)									It is proposed to postpone this project and associated budget of \$15,000 from General funds into the 2024-2025 Operational Plan due to resourcing constraints.
MPESP2320	Rural Area Culvert Upgrades - Selkirk Ave Horsley Park Repairs to stormwater drainage culverts, including new table drain works required at the bend in Cecil Rd/Lincoln Rd Horsley Park	400,000	(400,000)									This is a multi-year project. It is proposed to discontinue this project and combine the remaining budget (\$400,000 from General fund) to project MPESP2412, which will continue the upgrades to Rural Culvert - Selkirk Ave.
MPESP2412	Rural Area Culvert Upgrades, Selkirk Avenue - Construction Construction of Selkirk Avenue upgrades.	300,000	400,000								700,000	Budget increased by \$400,000 from General fund, which is being reallocated from existing project MPESP2320.
MPESP2322	Fairfield Golf Course- Construction Renewal of detention basin.	300,000	(300,000)									The Fairfield Golf Course Detention Basin upgrade is currently being undertaken under MPFMP2208 project. Therefore, this project is no longer required and it is proposed to discontinue this project and return the budget of \$300,000 to General fund.
MPFMP2333	Flood detention basin upgrade, Mimoso Road - Construction Construct basin upgrade works. <i>Year 1 of a 2 year program</i>	39,208	(30,740)								8,468	This is a multi-year project with key milestones achieved. It is proposed to reallocate the remaining budget of \$30,740 from General funds into project MPFMP2433 - Mimoso Street Flood Detention Basin.
MPFMP2301	Central Catchment Floodplain Risk Management Study and Plan Develop a Floodplain Risk Management Study and Plan to identify, assess and recommend measure to reduce flood risk. <i>Year 2 of a 3 year program</i>	10,000	(10,000)									This is year a multi-year project. It is proposed to discontinue this project and combine the remaining budget of \$10,000 from General fund to project MPFMP2401 Central Catchment Floodplain Risk Management Study and Plan.
MPFMP2401	Central Catchment Floodplain Risk Management Study and Plan Develop a Floodplain Risk Management Study and Plan to identify, assess and recommend measure to reduce flood risk. <i>Year 3 of a 3 year program</i>	10,000	3,334		6,666						20,000	Budget be increase by \$10,000 (\$3,334 from General fund and \$6,666 from Grant fund), which is being reallocated from an existing project MPFMP2301.

BUDGET ADJUSTMENTS – REVIEWING FUNDING ALLOCATION (WITH NO OVERALL BUDGET INCREASES)

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MPFMP2310	Flood Detention Basin Upgrade, Emerson Reserve - Design Concept design and modelling of basin upgrade works for Emerson Reserve. <i>Year 2 of a 4 year program</i>	65,000	(65,000)								-	This a multi-year project, which is reliant on the completion of MPFMP2210. Therefore it is proposed to postpone this project and its associated budget of \$65,000 from General fund for consideration in to the 2024-2025 Operational Plan.
MPFMP2330	Flood Detention Basin Upgrade, Knight Park - Design Data collection for basin upgrade works for Knight Park. <i>Year 1 of a 4 year program</i>	15,000	(5,000)		(10,000)						-	It is proposed to postpone this project and its associated budget of \$10,000 from Grant funds and \$5,000 from General fund into the Draft 2024-2025 Operational Plan due to resourcing constraints.
MPFMP2331	Flood Detention Basin Upgrade, Hassall Street - Design Data collection for basin upgrade works for Hassall Street. <i>Year 1 of a 4 year program</i>	15,000	(5,000)		(10,000)						-	It is proposed to postpone this project and its associated budget of \$10,000 from Grants fund and \$5,000 from General fund into the Draft 2024-2025 Operational Plan as it is dependent upon the completion of project MPFMP2205 (Prospect Creek and Georges River Flood Study).
MPFMP2332	Flood Detention Basin Upgrade, Rosford Reserve - Design Data collection for basin upgrade works for Rosford Reserve. <i>Year 1 of a 4 year program</i>	15,000	(5,000)		(10,000)						-	It is proposed to postpone this project and its associated budget of \$10,000 from Grants fund and \$5,000 from General fund into the Draft 2024-2025 Operational Plan as it is dependent upon the completion of project MPFMP2205 (Prospect Creek and Georges River Flood Study).
MPFMP2433	Flood detention basin upgrade, Mimosa Road - Construction Construct basin upgrade works. <i>Year 2 of a 2 year program</i>	3,585,000	15,370		15,370						3,615,740	It is proposed to consolidate this project with MPFMP2333 as well as reallocate the remaining budget of \$30,740 (\$15,370 from General fund and \$15,370 from Grant fund) for operational improvements and cost efficiency.
MPTFR2303	Traffic Facility Renewal - Mimosa Road From Restwell Road to Mulligan Street. Raised Pedestrian Crossing With Kerb Blisters. Replace pedestrian threshold (35m2)	40,000	(40,000)								-	This is a multi-year project. It is proposed to discontinue this project and combine the remaining budget of \$40,000 from General fund to project MPTFR2429, which will continue construction work to raise a pedestrian crossing with kerb blisters.
MPTFR2404	Traffic Facility Renewal - Railway Parade, from Bartley Street To Pevensy Street - Median - Replacement of concrete median islands (60m2)	30,000	(20,000)								10,000	It is proposed that the budget for this project be reduced by \$20,000 from General fund to reflect anticipated cost savings, which may be reallocated to address any shortfalls within the Traffic Facility Renewal Program.
MPTFR2415	Traffic Facility Renewal - Thorney Road, From Maud Street To Zarlee Street, Raised Pedestrian Crossing With Kerb Blisters And Median - Replacement of kerb to provide gutter bridge and asphalt resurfacing for pedestrian crossing (50 m2)	60,000	15,000								75,000	It is proposed that the budget for this project be increased by \$15,000 from General fund, to address shortfalls identified due to the rising construction costs.

BUDGET ADJUSTMENTS – REVIEWING FUNDING ALLOCATION (WITH NO OVERALL BUDGET INCREASES)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	SECTION 7.11	GRANT	SRV RESERVE	STORMWATER LEVY RESERVE	GARBAGE RESERVE	TOWN CENTRE RESERVE	SRC PLANT RESERVE	TOTAL	REPORT COMMENTS
MPTFR2429	Traffic Facility Renewal - Mimosa Road, From Restwell Road to Mulligan Street Raised Pedestrian Crossing With Kerb Blisters - to provide gutter bridge and replace complete pedestrian threshold (35m2)	80,000	44,500								124,500	It is proposed that the budget be increased by \$44,500 from General fund, comprised of \$40,000 being reallocated from MPTFR2303 and an additional \$4,500 from General fund to address the rising construction costs.
MPSLP2408	Prospect Creek Bank Stabilisation -Design Final detailed design, design report and approvals of stabilisation works. Year 4 of a 4 year program	30,000					(30,000)				-	It is proposed to postpone this project and its associated budget of \$30,000 from the Stormwater Levy Reserve into the Draft 2024-2025 Operational Plan as it is dependent upon the completion of rectification works to address erosion of the cycleway.
MPSLP2403	Water Quality Monitoring Monitor and analyse the water quality at a minimum of 15 sample testing locations across the City.	55,000					5,000				60,000	It is proposed to increase the budget by \$5,000 from Stormwater Levy Reserve due to higher than anticipated fee proposal from the consultant.
MPSLP2318	Dam Safety Report Prepare safety reports on the declared dams in the Fairfield Local Government Area.	4,640					(4,640)				-	This is a multi-year project. It is proposed to discontinue this project and combine the remaining budget \$4,640 from Stormwater Levy Reserve to project MPSLP2418, which will continue the develop the risk reports required under the Dam Safety regulations.
MPRR24128	Roads and Transport - Fairfield Street Access Road (Off Ramp) including on-street car park in front of shops, From The Horsley Drive to Fairfield Street, Repair pavement failures and resurfacing with hot mix asphalt (120m)	-	160,000								160,000	An internal review and a re-assessment of asset conditions has identified a new location that requires renewal works. Therefore, it is proposed for a new project to be introduced with a budget of \$160,000 General funds.
MPLRCI2403	Roads and Transport - Newton Road From Cowpasture Road To Toohey Road, Repair pavement failures and resurfacing with hot mix asphalt (330m)	250,000	75,000		25,000						350,000	A re-assessment of the asset conditions identified additional works were required to complete the works. Therefore, it is proposed to increase the budget by \$100,000 (\$25,000 Grant and \$75,000 General fund).
MPRR2416	Roads and Transport - Lyell Street,From Kosciusko Street To Polding Street,Repair pavement failures and resurfacing with hot mix asphalt (317m)	179,874	(87,832)								92,042	It is proposed for budget to be reduced by \$87,832 from General fund to reflect anticipated cost savings, which may be reallocated to address any shortfalls within the Roads and Transport Renewal Program.
MPRR2419	Roads and Transport - Wheller Street,From Roland Street To Roland Street,Repair pavement failures and resurfacing with hot mix asphalt (487m)	230,660	(70,660)								160,000	It is proposed for budget to be reduced by \$70,660 from General fund to reflect anticipated cost savings, which may be reallocated to address any shortfalls within the Roads and Transport Renewal Program.
MPRR2423	Roads and Transport - Coventry Road,From Cabramatta Road To Gilbert Street,Repair pavement failures and resurfacing with hot mix asphalt (286m)	175,000	(44,000)								131,000	It is proposed for budget to be reduced by \$44,000 from General fund to reflect anticipated cost savings, which may be reallocated to address any shortfalls within the Roads and Transport Renewal Program.

BUDGET ADJUSTMENTS – REVIEWING FUNDING ALLOCATION (WITH NO OVERALL BUDGET INCREASES)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	SECTION 7.11	GRANT	SRV RESERVE	STORMWATER LEVY RESERVE	GARBAGE RESERVE	TOWN CENTRE RESERVE	SRC PLANT RESERVE	TOTAL	REPORT COMMENTS
MPRR24117	Roads and Transport - Canley Vale Road, From Gladstone Street To Ascot Street, Base replacement and asphalt over lay (219m)	296,000	(296,000)		256,000						256,000	Council's submission with the Road Block Grant was successful. Therefore, it is proposed for funding type be changed from General fund to Grant and the budget be reduced by \$40,000 to align with the amount awarded.
MPRR2462	Roads and Transport - Tripoli Road, From Mellick Street To Dead End, Repair pavement failures and resurfacing with hot mix asphalt (360m)	197,000	(65,000)								132,000	It is proposed to reduce the project budget by \$65,000 from General fund to reflect the anticipated cost savings, which may be reallocated to address any shortfalls within the Roads and Transport Renewal Program.
MPRR2466	Roads and Transport - Cherrybrook Road, From Haven Valley Way To Huntingdale Avenue, Repair pavement failures and resurfacing with hot mix asphalt (483m)	183,300	(104,034)								79,266	It is proposed to reduce the project budget by \$104,034 from General fund to reflect the anticipated cost savings, which may be reallocated to address any shortfalls within the Roads and Transport Renewal Program.
MPRRP2406	Roads and Transport - Neville Street, From Justin Street To O'Connell Street, To provide sub soil drainage, cement stabilisation or repair pavement failures, mill off and resurfacing with hot mix asphalt (343m)	197,708	117,292								315,000	An internal review and on-site condition assessment has identified that an increased scope of work is required. Therefore, it is proposed for the project budget to be increased by \$117,292 from General fund.
MPRR24103	Roads and Transport - The Horsley Drive, From Gipps Street To Dublin Street, Repair pavement failures and resurfacing with hot mix asphalt (600m)	392,480	392,480		(392,480)						392,480	Council's submission for Grant was unsuccessful. An internal review and a re-assessment of asset conditions has identified renewal works are still required. It is proposed to change funding type from Grant to General fund. It is also proposed to change the site location to "The Horsley Drive, From Gipps Street To Bourke Street, Repair pavement failures and resurfacing with hot mix asphalt (600m)".
MPRR2450	Roads and Transport - Hughes Street, From Coventry Road To Cumberland Highway, Repair pavement failures and resurfacing with hot mix asphalt (229m).	353,262	(195,966)								157,296	It is proposed for budget to be reduced by \$195,966 from General fund to reflect the anticipated cost savings, which may be reallocated to address any shortfalls within the Roads and Transport Renewal Program.
MPRRP2408	Roads and Transport - Sweethaven Road, From Edensor Road To Booralla Road, Repair pavement failures and resurfacing with hot mix asphalt (405m)	293,500	293,500		(293,500)						293,500	Council's submission for Grant was unsuccessful. An internal review and a re-assessment of asset conditions has identified renewal works are still required. It is proposed to change funding type from Grant to General fund.
MPRR24122	Roads and Transport - Railway Parade, From Bartley Street To Pevensy Street, Repair pavement failures and resurfacing with hot mix asphalt (170m)	230,000	230,000		(230,000)						230,000	The grant application for this project was unsuccessful, however due to potential cost savings identified within the Roads and Transport Program, it is proposed that the funding type be change from Grant to General funds for this project to be completed.

BUDGET ADJUSTMENTS – REVIEWING FUNDING ALLOCATION (WITH NO OVERALL BUDGET INCREASES)

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MPRR24124	Roads and Transport - Box Road, From Winburndale Road To Welcome Street, Repair pavement failures and resurfacing with hot mix asphalt (238m)	175,000	(79,000)								96,000	Pre-construction estimates have identified potential cost savings. It is proposed to reduce the budget by \$79,000 from General fund and be reallocated to other projects within the Roads and Transport Program.
MPLRCI2402	Roads and Transport - Humphries Road including roundabout at Avoca Road, From Kembla Street To Avoca Road, Repair pavement failures and resurfacing with hot mix asphalt (380m)	425,000			(25,000)						400,000	Pre-construction estimates have identified potential cost savings. It is proposed to reduce the budget by \$25,000 from Grant and be reallocated to other projects within the Roads and Transport Program.
MPRBR2410	Roads and Transport - Horsley Park Reserve(near Soccer ground) Footbridge - To replace timber deck	80,000	(70,000)								10,000	Works completed, however due to savings identified it is proposed that the project budget be reduced by \$70,000 from General fund and be reallocated to other projects within the Road Bridge Renewal Program.
MPRBR2406	Roads and Transport - Polding Street North Bridge - To install pedestrian fence(40m) along both sides and road safety barriers (40m) to the current standards.	85,000	(85,000)								-	It is proposed to discontinue this project and for the associated budget of \$85,000 be returned to General fund as works involved are located on a sharded boundary with Cumberland City Council. This requires a coordinated approach to be delivered effectively.
MPCPER2401	Construction and Maintenance Plant and Equipment , Replacement of plant and equipment that is used for the construction of roads.	757,829	(624,729)								133,100	An internal review on plant, fleet and equipment renewal was undertaken, which identified a reduction of \$624,729 from General fund for this program.
MPPPER2301	Parks and Gardens Plant and Equipment , Replacement of plant and equipment that is used for maintenance of parks and gardens.	763,284	311,416								1,074,700	An internal review on plant, fleet and equipment renewal was undertaken, which identified an increase to the budget of \$311,416 from General fund for this program to address parks and gardens service needs.
MPPPER2401	Parks and Gardens Plant and Equipment , Replacement of plant and equipment that is used for maintenance of parks and gardens.	439,413	(17,470)								421,944	An internal review on plant, fleet and equipment renewal was undertaken, which identified a reduction of \$17,470 from General fund for this program.
MPWPER2401	Waste Service Plant Replacement , Replacement of plant and equipment, including garbage and recycling trucks, used to collect community waste.	2,108,368						(615,008)			1,493,360	An internal review on plant, fleet and equipment renewal was undertaken, which identified a reduction of \$615,008 from Garbage Services Plant Reserve for this program.
MPSPER2301	Sustainable Resource Centre , Replacement of plant and equipment that is used in the recycling of concrete and road materials to sell and use construction activities.	1,180,000								(725,920)	454,080	An internal review on plant, fleet and equipment renewal was undertaken, which identified a reduction of \$725,920 from Sustainable Resource Centre Plant Reserve for this program.

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MPSPER2401	Sustainable Resource Centre, Replacement of plant and equipment that is used in the recycling of concrete and road materials to sell and use construction activities.	202,000								(174,500)	27,500	An internal review on plant, fleet and equipment renewal was undertaken, which identified a reduction of \$174,500 from Sustainable Resource Centre Plant Reserve for this program.
MPBPER2401	Building Trades, Replacement of plant and equipment that is used by building trades.	100,582	(23,582)								77,000	An internal review on plant, fleet and equipment renewal was undertaken, which identified a reduction of \$23,582 from General fund for this program.
MPWSPR2301	Work Shop, Replacement of plant and equipment that is used in the work shop.	66,250	(9,600)								56,650	An internal review on plant, fleet and equipment renewal was undertaken, which identified a reduction of \$9,600 from General fund for this program.
MPWSPR2401	Work Shop, Replacement of plant and equipment that is used in the work shop.	26,500	(11,705)								14,795	An internal review on plant, fleet and equipment renewal was undertaken, which identified a reduction of \$11,705 from General fund for this program.
MPCPER2201	Construction and Maintenance Plant and Equipment Replacement of plant and equipment that is used for the construction of roads, and trade equipment to maintain buildings.	636,120	(351,660)								284,460	An internal review on plant, fleet and equipment renewal was undertaken, which identified a reduction of \$351,660 from General fund for this program.
IN23935	Town Centre Street Trees Plant appropriate feature species in prominent locations in the town centres of Cabramatta, Fairfield, Canley Vale, Canley Heights, Fairfield Heights, Carramar, Smithfield, Yennora and Villawood.	53,365							(32,820)		20,545	This is a multi-year project with key milestones achieved. It is proposed to reallocate the remaining budget of \$32,820 from Town Centre Reserve into project IN24935 - Town Centre Street Trees.
IN24935	Town Centre Street Trees Plant appropriate feature species in prominent locations in the town centres of Cabramatta, Fairfield, Canley Vale, Canley Heights, Fairfield Heights, Carramar, Smithfield, Yennora and Villawood.	80,000							32,820		112,820	Budget be increase by \$32,820 from Town Centre Reserve, which is being reallocated from an existing project IN23935.
IN23922	Dam Safety Reports and Inspections Prepare a safety report on the declared dams in the Fairfield Local Government Area.	20,000	(20,000)								-	This is a multi-year project. It is proposed to discontinue this project and combine the remaining budget of \$20,000 from General fund to project IN24922, which will continue the develop the risk reports required under the Dam Safety regulations.
IN24922	Dam Safety Requirements, Prepare a safety report on the declared dams in the Fairfield Local Government Area.	20,000	20,000								40,000	Budget to be increased by \$20,000 from General fund, which is being reallocated from an existing project IN23922.

BUDGET ADJUSTMENTS – REVIEWING FUNDING ALLOCATION (WITH NO OVERALL BUDGET INCREASES)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	SECTION 7.11	GRANT	SRV RESERVE	STORMWATER LEVY RESERVE	GARBAGE RESERVE	TOWN CENTRE RESERVE	SRC PLANT RESERVE	TOTAL	REPORT COMMENTS
IN23899	Library - Fit-out Council will apply for grant funding from the State Library of NSW. This year will include consultation and design. Year 1 of a 2 year project	20,000	(20,000)									- This is a multi-year project with key milestones achieved. It is proposed to consolidate the remaining budget of \$20,000 from General funds into project IN24899 - Library fit-outs.
IN21664	Museum and Gallery Heritage Collection Identify and design storage for Council's heritage collection.	291,200	(41,200)		(250,000)							- This is a multi-year project. It is proposed to combine the remaining budget (\$41,200 from General fund) with IN23968 to complete design and construction works. It is also proposed to discontinue this project and remove the allocated budget of \$250,000 from grant, which was inadvertently duplicated against two projects.
IN24899	Wetherill Park Library - Fit-out Council will apply for grant funding from the State Library of NSW. This year will include applying for grant funding and construction. Year 2 of a 2 year project	400,000	(55,000)								345,000	- Due to grant application requirements and shortfalls with other library-based projects it is proposed to reallocate \$75,000 from General funds to IN23968 and receive \$20,000 from General fund, which is being reallocated from project IN23899.
IN23968	Fairfield City Museum and Gallery - Heritage Collection - Stage 1 Construct the storage facility for the Museum and Gallery's Art and Heritage Collection.	250,000	116,200								366,200	- Budget be increase by \$116,200 from General fund, which is being reallocated from existing projects IN24899 (\$75,000) and IN21664 (\$41,200).
MPVCBU2357	Irelands Bridge Reserve Amenity Buildings 1 and 2 Renovate roof, doors, bathrooms, kitchen, ceilings, light, paint and electrical.	650,000				(650,000)						- It is proposed to discontinue this project due to complex detail, which will be considered for a future operational plan as further assessment and planning is required. However due to shortfalls within the building and facilities renewal program it is proposed that the budget of \$650,000 from SRV Reserve be reallocated to priority projects as identified within this report.
MPBAR2422	Cabravale Leisure Centre Energy efficiency lighting upgrades, photovoltaic solar and installation of new roof sheeting.	324,000	(324,000)									- It is proposed to discontinue this project due to complex detail, which will be considered for a future operational plan as further assessment and planning is required. However due to shortfalls within the building and facilities renewal program it is proposed that the budget of \$324,000 from General fund be reallocated to priority projects as identified within this report.

BUDGET ADJUSTMENTS – REVIEWING FUNDING ALLOCATION (WITH NO OVERALL BUDGET INCREASES)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	SECTION 7.11	GRANT	SRV RESERVE	STORMWATER LEVY RESERVE	GARBAGE RESERVE	TOWN CENTRE RESERVE	SRC PLANT RESERVE	TOTAL	REPORT COMMENTS
MPBAR2452	Girl Guides Replace double front doors, paint and replace guttering, paint internal walls, bathroom fittings and floor coverings and paint internally and externally.	220,000	(220,000)								-	It is proposed to discontinue this project due to complex detail, which will be considered for a future operational plan as further assessment and planning is required. However due to shortfalls within the building and facilities renewal program it is proposed that the budget of \$220,000 from General fund be reallocated to priority projects as identified within this report.
MPBAR2477	Fairfield Showground Function Centre Accessibility upgrades for the function centre bathrooms.	125,000	(125,000)								-	It is proposed to discontinue this project due to complex detail, which will be considered for a future operational plan as further assessment and planning is required. However due to shortfalls within the building and facilities renewal program it is proposed that the budget of \$125,000 from General fund be reallocated to priority projects as identified within this report.
MPVSG2356	Knight Park 3 Amenity Building Renovate roof, doors, bathrooms, kitchen, ceilings, light, paint and electrical.	300,000				(300,000)					-	It is proposed to discontinue this project due to complex detail, which will be considered for a future operational plan as further assessment and planning is required. However due to shortfalls within the building and facilities renewal program it is proposed that the budget of \$300,000 from SRV Reserve be reallocated to priority projects as identified within this report.
MPVCBU2456	Edensor Park Community Centre Repair wall cracks in kitchen and foundation works.	170,000				(170,000)					-	It is proposed to discontinue this project due to complex detail, which will be considered for a future operational plan as further assessment and planning is required. However due to shortfalls within the building and facilities renewal program it is proposed that the budget of \$170,000 from SRV Reserve be reallocated to priority projects as identified within this report.
MPBAR2458	Endeavour Middle Amenity Building - Upgrade Upgrade of toilets, new paint and roof.	-				233,900					233,900	Budget increased by \$233,900 from SRV Reserve to address rising inflation in construction material costs, which is being reallocated from savings within the Building and Facilities Renewal Program.
MPVSG2328	Fairfield Golf Course - Machinery Shed 1 Replace switchboard meter box.	10,000	10,000								20,000	It is proposed to increase the budget by \$10,000 from General fund due to rising inflation with construction material costs.
MPBAR2451	Villawood Seniors Centre Hall Upgrade switchboard and paint internally. Replace tables, chairs and electrical appliances, paint hall ceiling.	105,000	45,000								150,000	A re-assessment of the asset conditions was undertaken, which identified additional works were required to the flooring in the main hall. Therefore, it is proposed to increase the budget by \$45,000 from General fund.

BUDGET ADJUSTMENTS – REVIEWING FUNDING ALLOCATION (WITH NO OVERALL BUDGET INCREASES)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	SECTION 7.11	GRANT	SRV RESERVE	STORMWATER LEVY RESERVE	GARBAGE RESERVE	TOWN CENTRE RESERVE	SRC PLANT RESERVE	TOTAL	REPORT COMMENTS
MPVCBU2208	Fairfield City Museum and Gallery – Stage 2 Remove and patch rendered brick walls to Heritage Building, paint and reseal, and remove damaged walls, replaster and paint, as well as upgrade disability access into buildings, replace air-conditioning unit in the exhibition building, install electrical box under floor, remove existing hood covers and replace with one over external door only, install sub-floor ventilation, and install energy efficiency lighting upgrades and photovoltaic solar.	311,900	38,100								350,000	It is proposed that the budget for this project be increased by \$38,100 from General fund, to address shortfalls identified due to the rising construction costs.
MPVCBU2370	Fairfield Leisure Centre - Cottage, Replace switchboard, kitchen and guttering, and paint internally.	109,400	30,000								139,400	It is proposed to increase the budget by \$30,000 from General funds due to the inflation of construction material costs increasing.
MPVSG2351	Avenel Park Tennis Renovate roof, doors, kitchen, ceilings, light and electrical.	200,000				150,000					350,000	It is proposed to increase the budget by \$150,000 from the SRV Reserve to address shortfalls identified due to increasing construction costs.
MPBAR2352	The Boulevard Amenity Building (Middle) Renovate roof, bathrooms, kitchen, lights and electrical, and remove any asbestos found.	50,000				300,000					350,000	It is proposed to increase the budget by \$300,000 from the SRV Reserve to address shortfalls identified due to increasing construction costs.
MPBAR2402	Electrical Switchboards Replacement of various switchboards in the Fairfield LGA.	25,000	75,000								100,000	It is proposed to increase the budget by \$75,000 from General fund due to rising inflation with construction material costs.
MPVCBU2445	Bushido Judo Club Replace 25% of wall cladding, bathroom fixtures, kitchen fixtures, internal doors, patch and paint walls inside and out.	200,000				(27,000)					173,000	Construction estimates have identified potential cost savings. It is proposed to reduce the budget by \$27,000 from SRV Reserve and be reallocated to other projects within the Building and Facilities Renewal Program to address any shortfalls.
MPBAR2519	Ettinger House - Heritage Item Renovations including fix floor boards, windows, guttering, doors 50%, paint ceilings, walls and external brickwork patch.	200,000				100,000					300,000	It is proposed to increase the budget by \$100,000 from SRV Reserve to allow for heritage speciality costs, which was not anticipated in the initial scope of work.
MPBAR2560	Springfield Park - Amenity Building Replace doors and paint.	50,000	15,000								65,000	It is proposed to increase the budget by \$15,000 from General fund due to rising inflation with construction material costs.

BUDGET ADJUSTMENTS – REVIEWING FUNDING ALLOCATION (WITH NO OVERALL BUDGET INCREASES)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	SECTION 7.11	GRANT	SRV RESERVE	STORMWATER LEVY RESERVE	GARBAGE RESERVE	TOWN CENTRE RESERVE	SRC PLANT RESERVE	TOTAL	REPORT COMMENTS
MPVCBU2453	Fairfield Youth and Community Centre Build a fire hydrant pump room to increase pressure in the hydrants.	100,000				(88,000)					12,000	Issues with fire hydrants in that location were resolved via an engineered solution under maintenance with minor works remaining. It is proposed that the budget of \$88,000 from SRV Reserve be returned and reallocated to other Building and Facilities Renewal Program to address any shortfalls.
MPVCBU2455	Administration Roof Repairs Replace roofing above the foyer to address leaks.	180,000				60,000					240,000	Due to a new roof condition report, additional leaks have been identified, which requires a change to the scope works. Therefore, it is proposed to increase the budget by \$60,000 from SRV Reserve in order to address the works identified.
MPVSG2464	Brenan Park Tennis Amenity Building Upgrade of bathroom, roof, guttering and outdoor furniture.	280,000	60,000								340,000	It is proposed to increase the budget by \$60,000 from General fund to address the rising construction and material costs currently experienced on the market.
TOTAL			(3,879,471)	-	(146,964)	(391,100)	(29,640)	(615,008)	-	(900,420)		

TABLE 2

BUDGET ADJUSTMENTS – INCREASED COST, COMPLEX DESIGNS AND GRANT APPLICATIONS (WITH OVERALL MAJOR BUDGET IMPACTS)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	GRANT	STORMWATER LEVY RESERVE	GARBAGE RESERVE	TOWN CENTRE RESERVE	INFRASTRUCTURE AND CAR PARK RESERVE	TOTAL	REPORT COMMENTS
IN24995-2	Domestic Waste Reserve - Service roll out Support the roll out of the waste services.	-				565,740			565,740	It is proposed to introduce this as a new project with an associated budget of \$565,740 from the Garbage Services Future Options Reserve to support the roll out of project IN24995-1 (Domestic Waste Reserve - Distributing Bins) including staff and resources.
IN24995-1	Domestic Waste Reserve - Distributing Bins Expand and accommodate waste truck services at the depot as well as distribution of waste bins across the city.	-				524,260			524,260	It is proposed to introduce this as a new project with an associated budget of \$524,260 from the Garbage Services Future Options Reserve to improve and distribute bins across the City.
MPOSR2411	Open Space Asset Renewal - Irrigation Systems Update irrigation systems to improve water efficiencies. Location this year is Hartleys Oval.	120,000	200,000						320,000	It is proposed to increase the budget by \$200,000 from General fund to address the irrigation system effectively at Hartleys Oval, which was underestimated in the initial scope of works.
MPVOS2413	Open Space Asset Renewal - Floodlight Upgrade Floodlight renewal at Powhatan Park.	200,000	50,000						250,000	It is proposed to increase the budget by \$50,000 from General fund to address the floodlighting effectively at Powhatan Park, which was underestimated in the initial scope of works.
MPOSR2410	Open Space Asset Renewal - Practice Cricket Net Practice cricket net renewal. Location this year is Smithfield Park.	60,000	60,000						120,000	A re-assessment of the asset conditions was undertaken, which identified additional works were required. It is proposed to increase the scope to replace the dual cricket nets (rather than the single cricket net) as well as increase the budget by \$60,000 from General fund. This change will improve cost efficiency over the long term.
SSWM2410	Spring Clean Drop Off Event Organise and delivery Spring Clean Drop Off Event.	-	110,000						110,000	It is proposed to introduce this as a new project with an associated budget of \$100,000 from General fund in order to deliver an additional Spring Clean Drop Off Event in Autumn 2024.
MPSPCD2404	Western Sydney City Deal Health Alliance Membership Implement joint initiatives as identified by the regional Health Alliance with Western Sydney City Deal partners and Western Parkland Councils to improve health outcomes.	-	13,000						13,000	It is proposed to increase the budget from by \$13,000 from General fund due to increase in membership with the Western Sydney City Deal Health Alliance.
MPSLP2308	Prospect Creek Bank Stabilisation - Design, Detailed design of stabilisation works. Year 2 of a 4 year program	100,000			(100,000)				-	It is proposed to postpone this project and its associated budget of \$100,000 from the Stormwater Levy Reserve into the Draft 2024-2025 Operational Plan as it is dependent upon the completion of rectification works to address erosion of the cycleway.

BUDGET ADJUSTMENTS – INCREASED COST, COMPLEX DESIGNS AND GRANT APPLICATIONS (WITH OVERALL MAJOR BUDGET IMPACTS)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	GRANT	STORMWATER LEVY RESERVE	GARBAGE RESERVE	TOWN CENTRE RESERVE	INFRASTRUCTURE AND CAR PARK RESERVE	TOTAL	REPORT COMMENTS
MPSLP2418	Dam Safety Report Prepare safety reports on the declared dams in the Fairfield Local Government Area.	20,000	115,000		4,640				139,640	It is also proposed to increase the budget by \$115,000 to undertake Risk Reports in line with the consultant's fee proposal. In addition the budget will also be increased by \$4,640 Stormwater Levy Reserve, which is being reallocated from an existing project MPSLP2318.
MPRBR2201	Various Road Bridges - Box Culvert and Pipe Culverts Concrete patching repair works at sub-structure and super structure.	263,617	55,000						318,617	It is proposed that the budget for this project be increased by \$55,000 from General fund, to address shortfalls identified due to the rising construction costs.
MPRBR2302	Roads and Transport - Sackville Street Bridge To install safety barriers to the current standards (140m).	73,732	25,000						98,732	Detailed design estimate has been completed, which has identified a shortfall in the budget. Therefore, it is proposed that the budget be increased by \$25,000 from General fund.
MPRBR2308	Roads and Transport - Victory Street Foot Bridge To replace timber deck and handrails.	80,000	45,000						125,000	Detailed design estimate has been completed, which has identified a shortfall in the budget. Therefore, it is proposed that the budget be increased by \$45,000 from General fund.
MPRBG2404	Roads and Transport - Humphries Road including Roundabout, From St Johns Road To Antonio Street, Repair pavement failures and resurfacing with hot mix asphalt (195m)	160,000	40,000						200,000	It is proposed that the project budget be increased by \$40,000 from General fund due to the rising construction material costs.
MPLRCI2404	Roads and Transport - Roundabout at the intersection of St Johns Road and Gladstone Street Repair pavement failures followed by mill and resheet with hot mix asphalt (50m)	80,000	12,700						92,700	Preliminary construction cost estimates are higher than anticipated due to rising construction costs. Therefore, it is proposed for the project budget to be increased by \$12,700 from General fund, which is being reallocated from other projects within the Roads and Transport Program.
IN23974	Replace RFID Reader at Libraries across the city. Due to failing equipment.	-	250,000						250,000	It is proposed to re-introduce this as a new project with an associated budget of \$250,000 from General fund due to asset failure. This project was reported incorrectly, which was missed as part of the 2022-2023 carry forward list.
SSPSS2403	Car Park Pay Station - Renewal Replace the pay station at Fisher Street Car Park, which will include Tap and Go payment option.	-						48,000	48,000	It is proposed to introduce this as a new project with a budget of \$48,000 from Infrastructure and Car Park Reserve to replace the Fisher Street Car Park Pay Station, which is due for renewal.
IN24992	Dam Safety - Surveillance Report Investigate, assess, evaluate, and prepare a Type 2 Surveillance Report for eleven Declared Dams in accordance with requirements as per Dams Safety Act 1978.	-	80,000						80,000	It is proposed to introduce this as a new project due to legislative requirements with an associated budget of \$80,000 from General funds.

BUDGET ADJUSTMENTS – INCREASED COST, COMPLEX DESIGNS AND GRANT APPLICATIONS (WITH OVERALL MAJOR BUDGET IMPACTS)

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	GRANT	STORMWATER LEVY RESERVE	GARBAGE RESERVE	TOWN CENTRE RESERVE	INFRASTRUCTURE AND CAR PARK RESERVE	TOTAL	REPORT COMMENTS
IN24983	Clock Tower Upgrade - The Crescent Plaza Upgrade the Clock Tower at The Crescent Plaza.	-					250,000		250,000	Detailed design estimate has been completed, which has identified a shortfall in the budget. Therefore, it is proposed that the budget be increased by \$250,000 from Town Centre Reserve.
IN24987	Basketball Courts – Terone Park Develop new multi-purpose sports courts to allow for both basketball or netball activities, which includes the installation of lighting at Terone Park.	-	150,000						150,000	Detailed design estimate has been completed, which has identified the budget required for this project. The scope will include lighting upgrades, court resurface and line marking, new posts, backboards and rings. Therefore, it is proposed that the budget be increased by \$150,000 from General fund.
IN24994	MyQ Software Development Implement a software interface that allows Council Officers to interact in real time with corporate systems such as Peoplesoft Work Order Management System and Authority CRM system.	-	200,000						200,000	It is proposed to introduce this as a new project with an associated budget of \$200,000 from General fund to improve efficiency in reporting and service delivery in real time.
IN24932	Cleaning of Tennis Courts High pressure cleaning of four tennis courts and buildings annually.	4,000	30,000						34,000	It is proposed to increase the budget by \$30,000 from General funds in order to implement more sites across the City. The cleaning of amenity buildings such as guttering, and roof would assist in extending the life of the asset.
IN23977	Youth Opportunities Program Grant One Pot at a Time- project aimed at fostering intergenerational understanding young people from CALD backgrounds and their families.	8,571		32,858					41,429	It is proposed to increase the budget by \$32,858 from Grant due to an error identified from the Carry Forward List.
MPRG2220	Roads and Transport - Felton Crescent From The Horsley Drive and driveway to house number 95-103 Construction of kerb and gutter and associated shoulder works (150m)	-	100,000	470,000					570,000	It is proposed to re-introduce this as a new project with a budget of \$570,000 (\$470,000 Grant fund and \$100,000 General fund), which was reported incorrectly as a completed project as part of the 2022-2023 Operational Plan.
MPRR2168	Roads and Transport - Arundel Road, from house number 63 to Burley Road Repair of pavement failures, resealing with spray seal (900m) and incorporate culvert widening and road safety barriers.	-	126,140						126,140	It is proposed to increase the budget by \$126,140 from General due to an error identified from the Carry Forward List.
IN24997	Strong Start Cadetship Grant Program - Student Planners Apply for and support the Strong Start Cadetship grant program, which is designed to grow new planners by offering grants to fund tuition fees and encourage more students into the field.	-		25,000					25,000	It is proposed to introduce this as a new project due to successful grant application, which would support financial tuitions for new student planners.
	TOTAL		1,661,840	502,858	(95,360)	1,090,000	250,000	48,000		

TABLE 3

PROJECT BUDGET ADJUSTMENTS – ALREADY ADOPTED BY COUNCIL

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	SECTION 7.11	GRANT	SPONSORSHIP	GARBAGE RESERVE	VOLUNTEER HOUSING RAISING	TOTAL	REPORT COMMENTS
MPBAR2205	Child Care Centre Greenfield Park Refurbish outdoor environment and replace soft fall and synthetic grass. Year 2 of a 2 year program	230,969			(110,000)				120,969	Due to resource constraints it is proposed is to split the project over 2 years (with \$110,000 from Grant fund be deferred to the second year) and change site location to Children Services Fair Start and Playgrounds (Outdoor Upgrade). During the first-year council will focus on drainage works, while the second year will deliver on the outdoor refurbishment.
MPBAR2311	Depot - Office Fit Outs Energy efficiency lighting upgrades and photovoltaic solar.	188,000	22,000						210,000	It is proposed to increase the scope to address fire safety systems issues identified during a recent system check as well as the budget by \$22,000 from General fund to undertake the additional works required.
MPBAR2316	Bonnyrigg Heights Early Learning Centre Paint internally and point cracks in brick wall	70,001	50,000						120,001	An internal re-assessment of asset condition at this location identified a change in scope to replace the retaining as priority. It is proposed to increase the budget by \$50,000 from General fund to address the increase in scope.
MPSG2403	Emerson Park - Tennis Amenity Building Repoint brickwork internal wall, replace kitchen and shelving, remove asbestos ceiling internal rear rooms and paint internally.	150,000	40,000						190,000	It is proposed to increase the budget by \$40,000 from General fund due to rising inflation with construction material costs.
MPBAR2465	Building and Facility Asset Renewal Replace roof top toilet, kitchen exhaust fan and air conditioning at: - Fairfield Leisure Centre - Fairfield Family Day Care - Fairfield Youth and Community Centre - Cabravale Leisure Centre	117,000	200,000						317,000	It is proposed that the scope change to include additional locations such as Prairiewood Hall and Bonnyrigg South Hall to address HVAC plant issues. Therefore, it is proposed to increase the budget by \$200,000 from General fund, which is being reallocated from an existing project MPBAR2452.
MPLPER2405	Fairfield Leisure Centre – Refurbishment and Plant Upgrade Works to include demolition, replacement of concourse, gutter upgrade to wet deck, pool inlet and return pipe replacement, pool tiling, levelling of raised ends, general pool fittings and connection of waste water to sewer. Year 4 of a 4 year program	1,995,000	500,000						2,495,000	It was adopted at the August 2023 Outcome Report (item 85) to increase the budget by \$500,000 from General fund due to scope increase and additional repairs required of the pool and balance tanks.
MPLS2401	Local Priority Grant 2023-2024, This is a non-competitive annual grant provided by the State Library of NSW. Project to be identified in consultation with the State Library of NSW.	65,000			3,000				68,000	Council was successful in its grant application with the State Library NSW, which was slightly higher than anticipated. It is proposed to increase the budget by \$3,000 from Grant fund. Funds will be allocated to Library IT upgrades (hardware used to manage public PC bookings, people counters, printing and account top ups, extended hours access).
MPOSR2329	Open Space Asset Renewal Rosford Park, Playground renewal including signage.	132,296	130,000						262,296	It was adopted at the September 2023 Council Meeting, Outcomes Committee Report (item 85) to increase the budget by \$130,000 from General funds for site remediation.

PROJECT BUDGET ADJUSTMENTS – ALREADY ADOPTED BY COUNCIL

PROJECT ID	PROJECT DESCRIPTION	CURRENT BUDGET	GENERAL	SECTION 7.11	GRANT	SPONSORSHIP	GARBAGE RESERVE	VOLUNTEER HOUSING RAISING	TOTAL	REPORT COMMENTS
IN24996	Voluntary House Raising Property Sales Sale of properties with proceeds to be returned into the Voluntary House Raising Reserve.	-						65,000	65,000	It was adopted at the July 2023 Council Meeting -Service Committee Report (item 101) to introduce a new project with a budget of \$65,000 from Voluntary House Raising Reserve.
IN24990	Villawood History Exhibition and Community Engagement Project Hold an exhibition about the history of Villawood as well as undertake community engagements at the Fairfield City Museum and Gallery.	-				15,000			15,000	It was adopted at the September 2023 Council Meeting, Service Committee Report (item 128) to introduce this as a new project with a budget of \$15,000 from sponsorship.
IN24991	Waste Management Review of waste management contract.	-					6,000,000		6,000,000	It was adopted at the August 2023 Council Meeting - Outcome Supplementary Report (item 82) and at the August 2023 Council Meeting (item 127) to introduce this as a new project with a budget of \$6,000,000 from Garbage Reserve.
SP24913	Regional Indoor Multicultural and Sporting Complex Develop detailed design and construct the Regional Indoor Multicultural and Sporting Complex at Fairfield Showground.	17,715,881	1,618,248	630,000					19,964,129	It was adopted at the September 2023 Council Meeting, Outcomes Committee Report (item 85) to change the funding type of \$630,000 from General fund to Developer Contributions. There is also a budget increase \$2,248,248 from General funds, which is being reallocated from SP24628-1.
IN23971	Signalised Crossing Design	25,000			65,000				90,000	It was adopted at August 2023 Council Meeting -Services Committee Report (item 110) to increase the budget by \$65,000 from Grant.
IN24988	Here to Volunteer Program- to promote and increase volunteering in the area. The program targets diverse community groups including those experiencing levels of disadvantage and marginalisation.	-			25,000				25,000	It was adopted at the June 2023 Council Meeting, Services Committee Report (item 80) to introduce a new project and accept grant funding of \$25,000 offered by the NSW Department of Communities and Justice.
	TOTAL		2,560,248	630,000	(17,000)	15,000	6,000,000	65,000		

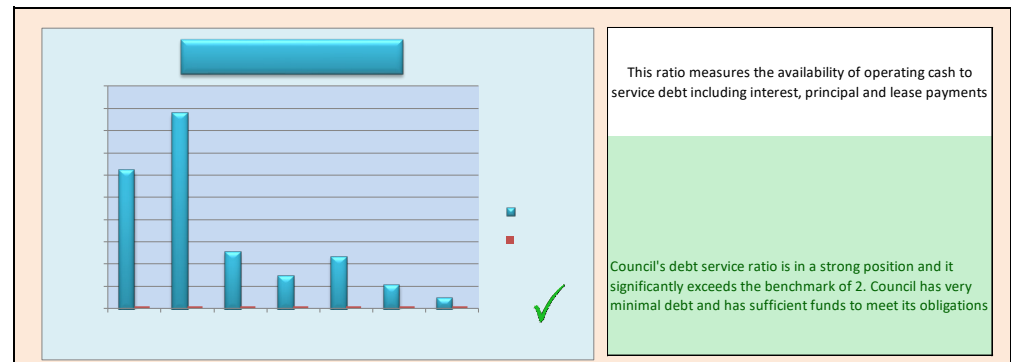
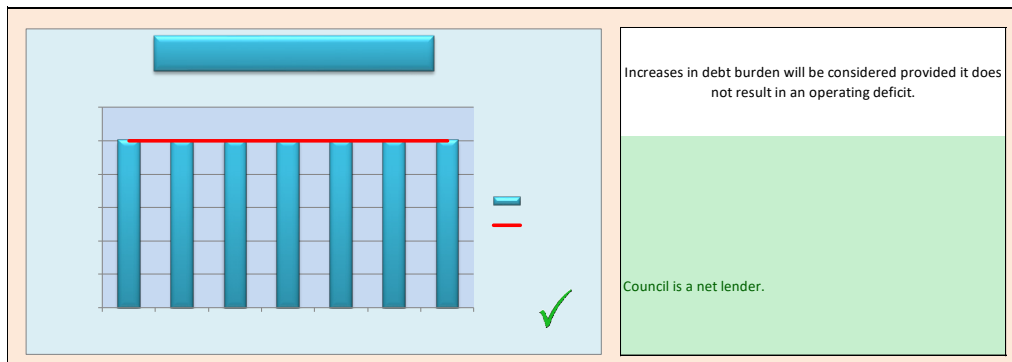
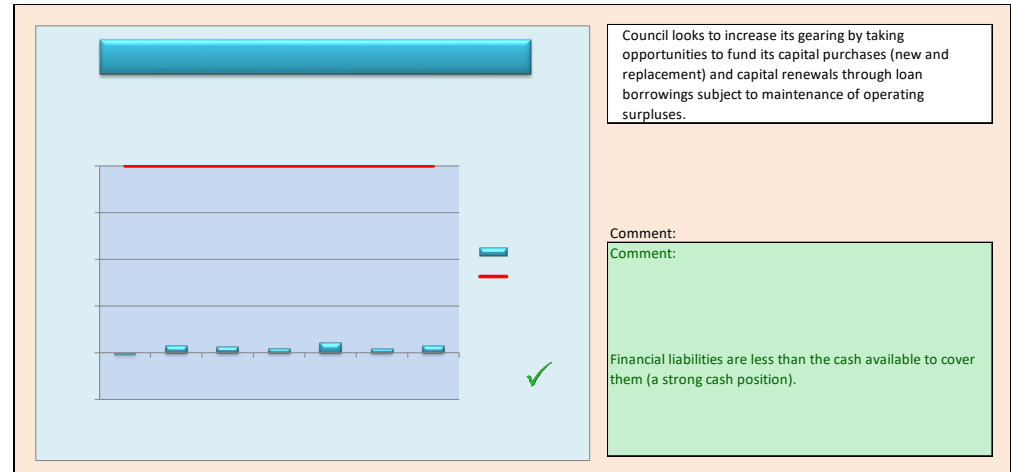
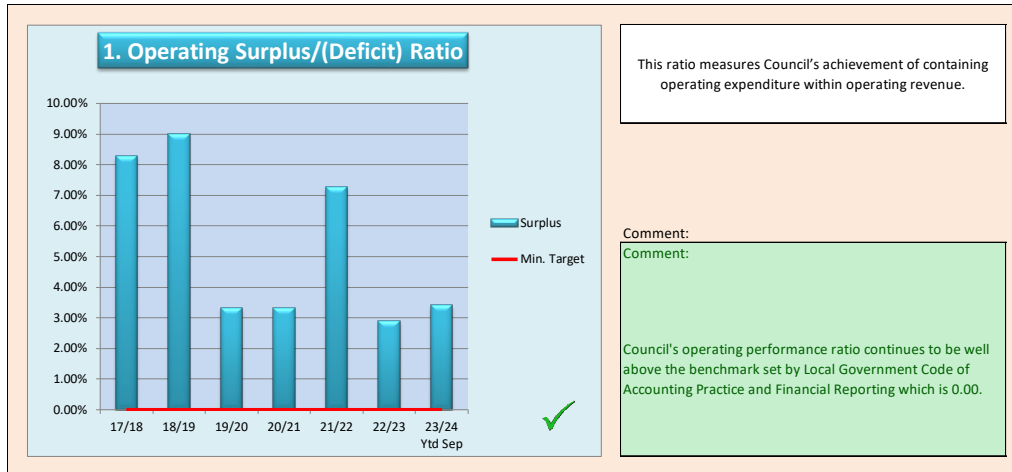
TABLE 4

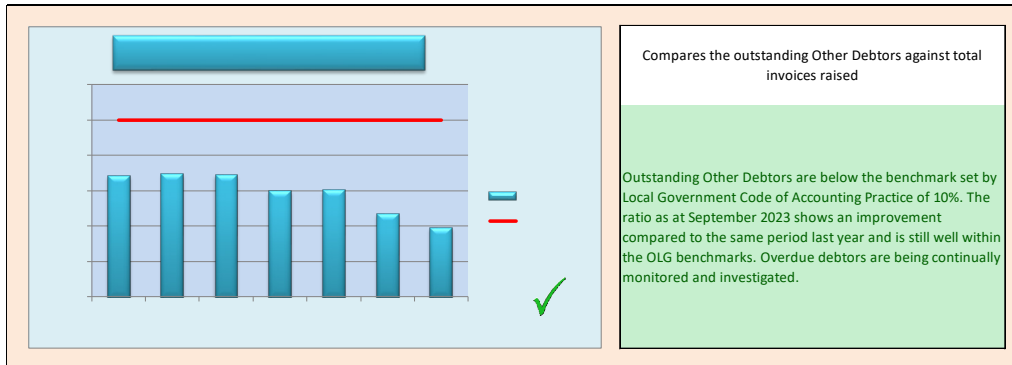
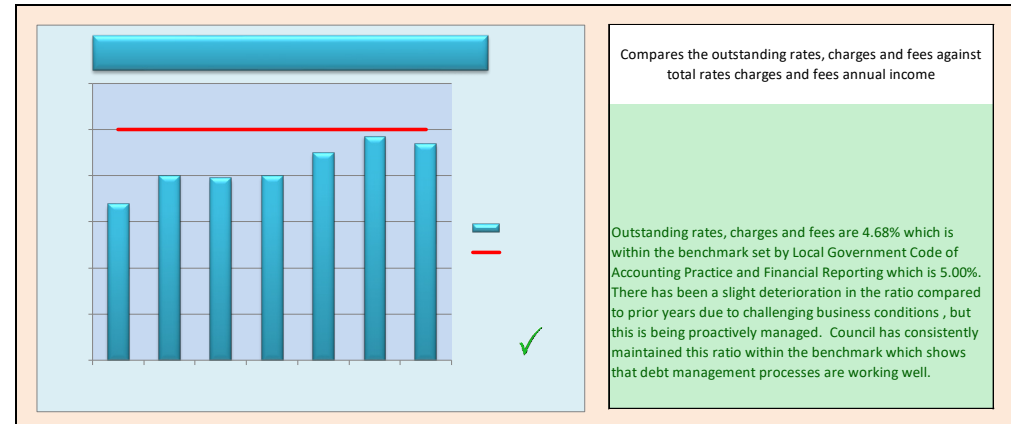
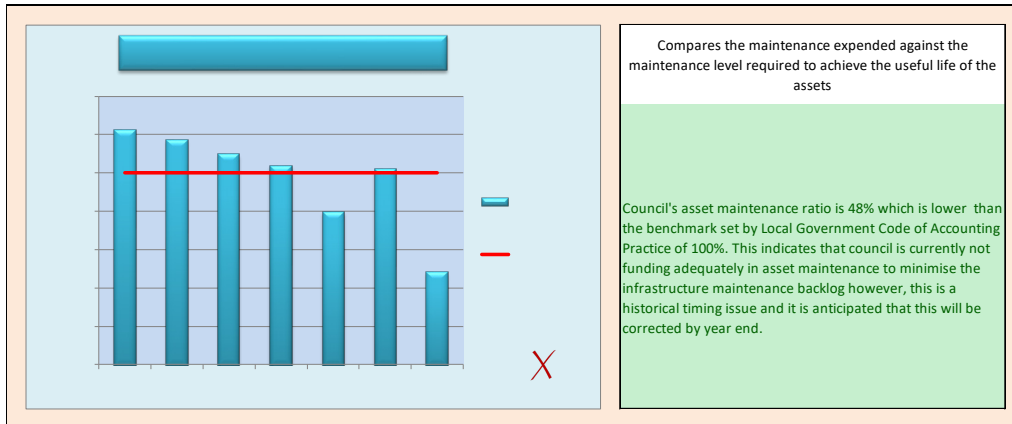
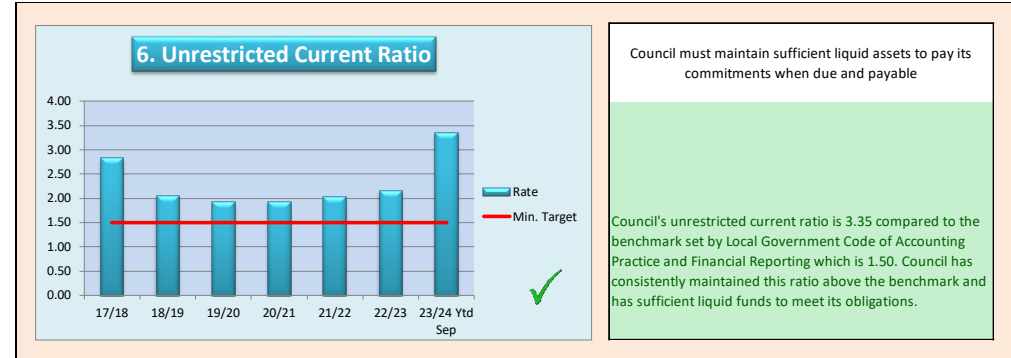
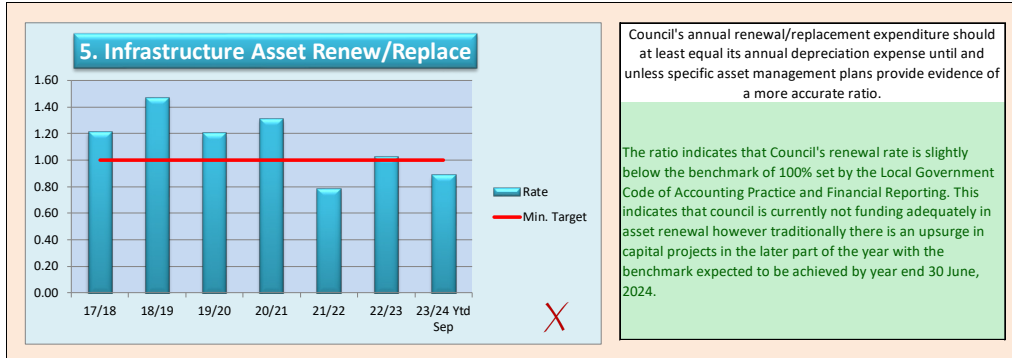
SERVICE BUDGET ADJUSTMENTS – BUDGET CORRECTIONS AND ALIGNMENT

PROJECT ID	SERVICE DESCRIPTION	INCOME ADJUSTMENTS (\$)	EXPENSE ADJUSTMENTS (\$)	REPORT COMMENTS
Service Budget	Interest Income	1,500,000	-	It is proposed to increase the annual budget by \$1.5 million due to a change in forecast assumptions. As part of the initial budget estimates, it was assumed that the income from interest rates would peak during the 2022/23 financial year, followed by reduction in the subsequent 2023/24 year. This projection was widely endorsed by economists when the initial budget was adopted. Since then, the RBA has increased the cash rate by 0.25% in November 2023 and is anticipated to pass further increases before 30 June 2024. Additionally, delayed project completions have resulted in higher cash balances, contributing to the proposed budget adjustment.
Service Budget	Financial Assistance (FA) Grants	(3,500,000)	-	It is proposed to reduce the annual budget by \$3.5 million based on a full prepayment of the 2023/24 Financial Assistance (FA) Grant, which was received in June 2023. The adjustment further assumes that 50% of 2024/25 FA Grants will be prepaid in June 2024 and the lower limit floor will be reinstated by the NSW Grants Commission.
Service Budget	Depreciation Buildings	-	(2,000,000)	The proposed reduction in the annual budget by \$2.0 million is a result of the financial benefit of amending the useful lives of buildings in conjunction with the revaluation of this asset class as at June 30, 2023. It's noted that the revised useful lives were not finalised when the initial budget was formulated.
Service Budget	Legal Fees	-	(100,000)	
Service Budget	Consultancies	-	(700,000)	Savings to budget realised through careful cost control and effective use of internal resources.
Service Budget	Contract Work External	-	(900,000)	
Service Budget	Infrastructure and Car Parks Reserve	-	-	It is proposed to transfer \$3.793 million from the Insurance Reserve to the Infrastructure and Car Parks Reserve. Furthermore, due to an internal review undertaken, it is proposed to amend the reserve name from "Infrastructure and Car Parks Reserve" to "Infrastructure Reserve", which would include additional funding being sourced from Aquatopia and organisational structure savings. The purpose of this reserve is to focus on addressing infrastructure priorities across the City.

Item 6. Key Performance Indicators Budget review

Key financial indicators and principles were adopted in the Long Term Financial Plan to ensure Council achieves a sustainable financial position over the next 10 years. This section of the Quarterly Report provides details regarding Council's performance against these targets.





Overall, the ratios point to strong results for Council, which is the product of operating surplus' and a strong cash position. Council continues to invest in its assets by prioritising and ensuring maintenance is maintained to at least the minimal requirements, and ensuring the level achieves and enhances the useful life of the assets. Meanwhile, the asset renewal and replacement programs are expected to achieve benchmark targets by year end 30 June, 2024.

Item 7. Contracts and Other Expenses Budget Review

7 a. Contracts Budget Review

The Contracts Budget Review indicates contracts entered into by Council in excess of \$50,000 for the quarter ended 30 September 2023, which are not from Councils Preferred Supplier List. The purpose of this report is to make Councillors aware of other material contracts entered into by Council.

Supplier	Description of Services	Total Cost Including GST
BLACKTOWN CITY COUNCIL	BARC Animal Holding Facility Fees and Charges 2023-2024	400,000.00
PENRITH CITY COUNCIL	Western Sydney Regional Illegal Dumping Squad 2023/2024 Contribution	79,977.27
DEPARTMENT OF CUSTOMER SERVICE	Processing Fees for Pins Issued Parkers and CEOs 2023	500,000.00
DEPARTMENT OF PLANNING AND ENVIRONMENT	Companion Animal Registration Fees & Permit Fees	200,000.00
DEPARTMENT OF PLANNING AND ENVIRONMENT	Plan First DA Fees	150,000.00
DEPARTMENT OF PLANNING AND ENVIRONMENT	Planning Reform Fund Fee - Plan First for Month of June 2023	167,654.00
GEORGES RIVERKEEPER	Georges River Keeper fees and Program expenses 2023/24	90,067.80
Grand Total		1,587,699.07

7 b. Complying contracts with vendors not sourced through tender

The Local Government Act stipulates circumstances where contracts greater than \$250,000 are not required to comply with the legislated tendering requirements (contracts established under Local Government Procurement and Procurement Australia agreements). Council utilises contracts from these sources where appropriate. For transparency, detailed below are those contracts established in this manner (with expenditure exceeding \$250,000) for the quarter ended 30 September 2023:

Supplier	Description of Services	Contract Type for LGP and Procurement Australia only including Identifying Contract No	Total cost including GST
KOMATSU AUSTRALIA PTY LTD	Loader	LGP Contract - Plant, Machinery & Equipment (LGP419)	444,200.00
BUCHER MUNICIPAL PTY LTD	Garbage Truck	LGP NPN 115-2 Specialised Truck Contract	470,507.27
BUCHER MUNICIPAL PTY LTD	Garbage Truck	LGP NPN 115-2 Specialised Truck Contract	470,507.27
BUCHER MUNICIPAL PTY LTD	Garbage Truck	LGP NPN 115-2 Specialised Truck Contract	470,507.27
BUCHER MUNICIPAL PTY LTD	Garbage Truck	LGP NPN 115-2 Specialised Truck Contract	470,507.27
BUCHER MUNICIPAL PTY LTD	Garbage Truck	LGP NPN 115-2 Specialised Truck Contract	470,507.27
THE BIODIESEL STATION PTY LTD	Fuel	LGP NPN117 Bulk Fuel, Fuel Card Services and Oils, Lubricants and Vehicle Care Products	288,208.10
Grand Total			3,084,944.95

7 c. Procurement Policy Exemptions

The following services were procured under the provisions of Council's Procurement Policy Exemption Rules for the quarter ended 30 September 2023.

Supplier	Description of Services	Total Cost Including GST
AMCS AUSTRALIA PTY LTD	Wastedge Subscription Fees	86,574.00
BOLINDA DIGITAL PTY LTD	Library items	80,000.00
BRANDOWN PTY LTD	Construction and Maintenance Waste Tipping Fees	100,000.00
POD MUSEUM AND ART SERVICES TRUST	Furniture and plinths for museum building	26,010.00
POD MUSEUM AND ART SERVICES TRUST	Furniture and plinths for museum building	26,010.00
RYALEX SECURITY	CCTV Renewal	63,899.13
SPECIALISED PAVEMENT SERVICES PTY LTD	Equipment Hire	85,000.00
SPECIALISED PAVEMENT SERVICES PTY LTD	Equipment Hire	85,000.00
STAPLETON QUALITY MEATS	Meat Supply	10,000.00
STAPLETON QUALITY MEATS	Meat Supply	10,000.00
STAPLETON QUALITY MEATS	Meat Supply	10,000.00
STAPLETON QUALITY MEATS	Meat Supply	10,000.00
STAPLETON QUALITY MEATS	Meat Supply	10,000.00
STAPLETON QUALITY MEATS	Meat Supply	10,000.00
SEA & STAR ADVISORY PTY LTD	Consultancy - Development strategy for economic development	70,400.00
AUSTRAL MASONRY HOLDINGS/ URBANSTONE	Supply of Urbanstone	70,680.00
THE SPATIAL DISTILLERY COMPANY PTY LTD	Licencing Fees 2025	19,000.00
THE SPATIAL DISTILLERY COMPANY PTY LTD	Licencing Fees 2026	19,000.00
GWS MACHINERY PTY LTD	Supply & deliver one Trimax Pegasus tri deck mower	85,350.00
Grand Total		876,923.13

7 d. Other Expenses Budget Review

For information purposes, listed below is year-to-date expenditure for Consultancies and Legal Fees.

Legal fees in relation to debt recovery and consultancy costs for delivery of training are excluded from the Legal Fees and Consultancy costs shown below.

For the purpose of this report, a consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high-level specialist or professional advice to assist decision-making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

FAIRFIELD CITY COUNCIL		
Budget review for the Period ended – 30 September, 2023		
Consultancy and Legal Expenses		
Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	\$264,014	Y
Legal Fees	\$57,023	Y