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ASSET MANAGEMENT PLAN PARKS AND RECREATION

INTEGRATED PLANNING AND
REPORTING FRAMEWORK



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EXECUTIVE SUMMARY

The Parks and Recreation (AMP) outlines all the tasks and resources required to manage and maintain Council's parks and recreation assets (including swimming pools) to an agreed standard. The AMP sets out a detailed overview of all Council's Parks and Recreation assets (valued at approximately \$86 million).

Council currently has an adopted level of service to resource the maintenance/renewal of its parks and recreation assets to ensure that they are not in poor condition.

This AMP forecasts the resourcing to meet that level of service for Council's next Delivery Program.

This is Council's third Delivery Program (4 years). In 2011/12 Council investment in parks and recreation maintenance/renewal was \$1.4 million. Council's first AMP calculated a shortfall of \$1.7 million per annum to maintain its parks and recreation assets at the current condition.

The successful application for a Special Rate Variation (SRV) and injection of these funds has enabled Council to maintain its level of service.

Since then the Department of Local Government has introduced key performance measures as part of Special Schedule 7 annual reporting. To achieve these performance targets Council is committed to ensuring that its assets do not fall into Condition 4 (poor) or Condition 5 (very poor).

This AMP identifies the financial investment by Council to meet the Department of Local Government key performance indicators (Special Schedule 7) for Council's Delivery Program 2021/22 – 2024/25.

1. INTRODUCTION

Fairfield City Council is responsible for the provision and management of Parks and Open Space assets. This is a considerable percentage of the assets owned and managed by the Council and vital to the quality of life of Council's residents and visitors. It includes:

- Bushland Reserves
- Parks
- Playgrounds/Fitness Equipment
- Sporting Fields
- Streetscapes/Laneways (walking routes, active transport links)
- Creeks/Foreshores/Riparian buffer zones
- Swimming Pools
- Water Play (Aquatopia) and Splash Parks

Parks and Open Space natural assets are fundamentally different to Council's other infrastructure assets. A commitment to regular and appropriate maintenance regimes can increase the value of the asset over time (turf, gardens, trees and bush regeneration).

Assets like the park furniture whilst having comparatively short life cycles enhance the aesthetics and the experience within the parks and open space network. They are critical assets for community recreation adding significantly to health and wellbeing outcomes.

This plan is focused on clarifying and defining key levels of service for the parks/open space network, the cost for current and future operations, maintenance, renewal and capital works required delivering a sustainable community benefit from parks and open space assets.

1.1 Fairfield City Plan Link

The Fairfield City Plan goals and objectives in this Asset Management Plan are:

Table 1.1 Council Goals and how these are addressed in this Plan

Broad Theme	Goal	Outcomes	How objectives are addressed in AMP
Theme 1 - Community Wellbeing	Goal c: Healthy and active community	2 Affordable and inclusive activities for the whole community	-Promote the use of circuit walking paths and outdoor gyms at all parks in the city. -Provide more affordable and diverse activities for all fitness types and ages
Theme 2 - Places and Infrastructure	Goal b: Inviting and well used open space	1 Open spaces are well utilised for entertainment, leisure and recreation opportunities for all	-More innovative playgrounds and spaces for children and children with a disability -Increase seating and shaded areas in community areas to encourage social gathering -More outdoor gyms and water bubblers -Introduce cafes and restaurants to popular parks and open spaces -More off-leash dog parks as well as improve existing facilities provided at dog parks
		2 Improved park aesthetics through diverse landscaping and public art	-Improve park appearance with landscaping and gardens -Introduce public art throughout the city to enhance public appearance and local character -Increase number of vibrant trees, colourful flowers, public art and water features in community places and parks -Improve signage and parks frontages across the City -Maintain parks free of rubbish and litter with increased bins in public places
	Goal c: Community assets and infrastructure are well managed into the future	1 Facilities and assets are well managed and developed for the future	-Improve quality and designs including seating, landscaping, fountains, art, monuments etc. in Town Centres
Theme 3 - Environmental Sustainability	Goal a: A sustainable natural environment	1 Natural environments are clean and preserved	-Plant trees to stabilise river and creek banks -Clean and maintain creeks of weeds and pollution -Use natural methods for creek stabilisation -Prioritise tree planting and diverse natural landscapes as part of town planning

Broad Theme	Goal	Outcomes	How objectives are addressed in AMP
		2 Resilience to natural hazards such as floods and fires	-Clean and maintain creeks and bushland areas to prevent natural hazards
Theme 4 – Strong and Resilient Economy	Goal b: Attractive and lively City	1 A unique and energetic city as a destination for food and leisure activities	Upgrade/improve - engaging with local community for input
Theme 5 – Good Governance and Leadership	Goal a: Decision making processes are open and transparent	1 Community interests are well represented	Develop plans based on feedback from the community. Provide open and transparent community consultation

1.2 Scope of this Plan

Open Space Asset Management is a critical factor towards ensuring that service outcomes which support Fairfield City Council's City Plan and resident expectations are met.

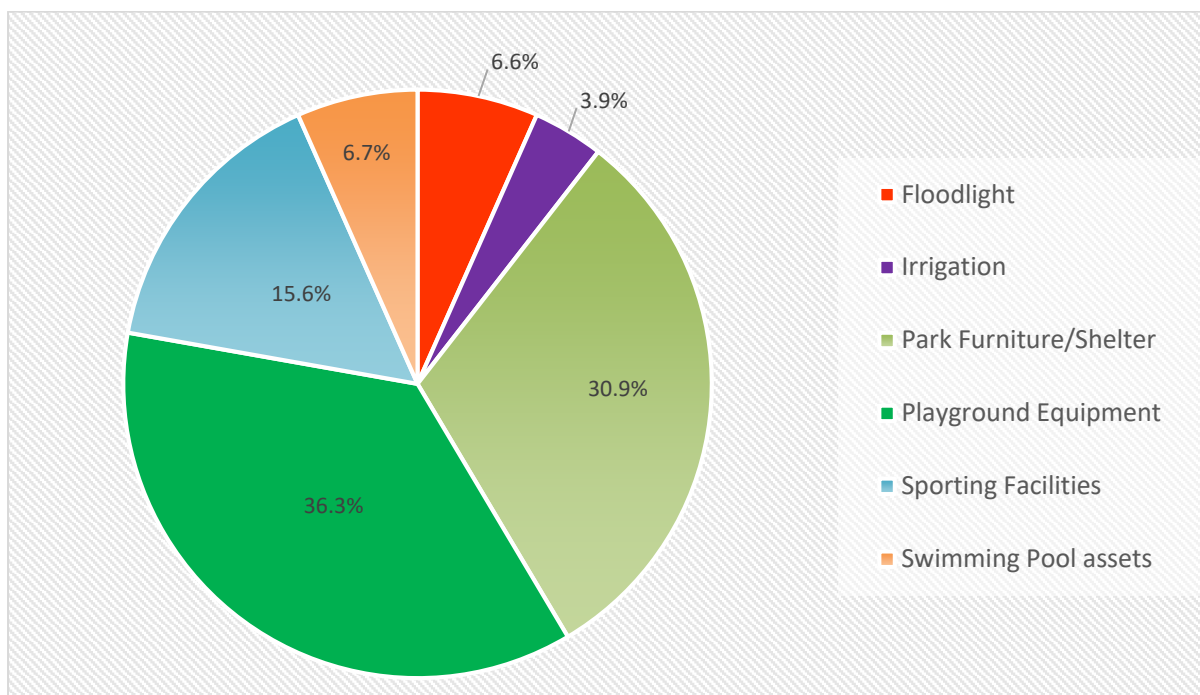
Fairfield City Council continues to identify and acquire open space for the provision of new parks for future generations. Most recently this has included Koonoona Park in Villawood. The targeted areas for the acquisition of open space where there is a measured green space deficit include the suburbs of Fairfield Heights, Canley Heights and Villawood.

Fairfield City Council is responsible for the management of parks and recreation assets as shown in Table 1.1 with a replacement value of \$86 million.

Table 1.2 – Replacement Cost

Asset Category	Number Assets	Replacement Cost (,000)
Floodlight	597 items	\$5,738
Irrigation	86 items	\$3,354
Park Furniture/Shelter	3819 items	\$26,713
Playground Equipment	550 items	\$31,367
Sporting Facilities	203 items	\$13,434
Swimming Pool assets	5 items	\$5,747
TOTAL	5,260 items	\$86,353

Table 1.3 Distributions of Sports Fields/Parks/Recreation assets by Replacement Cost



1.3 Documents that informed the Parks/Open Space Asset Management Plan

- Fairfield City Plan 2022 - 2032
- Local Environmental Plan (LEP)
- Plans of Management
- Fairfield City Biodiversity Plan
- Fairfield City Open Space Strategy
- Fairfield City Community Facilities Strategy
- Community Engagement and Consultation Policy
- Strategy on Ageing
- Fairfield Disability Inclusion Action Plan (DIAP)
- Fairfield Environment Strategy
- Urban Creeks Master Plan

2. LEVELS OF SERVICE

2.1 Legislative Requirements

Council has to meet many legislative requirements including Australian and State Legislation and State regulations. These include:

Table 2.1.1 Legislative Requirements

Legislation	Requirement
Local Government Act	Sets out role, purpose, responsibilities and powers of local governments including the preparation of a long term financial plans supported by asset management plans for sustainable service delivery.
The Australian Accounting Standards	The Australian Accounting Standards Section 27 (AAS27) requires that assets be valued, and reported in the annual accounts, which also includes depreciation value (i.e. how fast these assets are wearing out).
Australian Accounting Standard AASB116	Reporting on asset condition and consumption to Councillors, management and the community.
Civil Liability Act 2002 and Civil Liability Amendment (Personal Responsibility) Act 2002	Protects the Council from civil action by requiring the courts to take into account the financial resources, the general responsibilities of the authority and the compliance with general practices and applicable standards.
Disability Discriminations Act, 1992	<p>(a) to eliminate, as far as possible, discrimination against persons to the ground of disability in the areas of:</p> <ul style="list-style-type: none"> (i) work, accommodation, education, access to premises, clubs, and sport; (ii) the provision of goods, facilities, services and land; (iii) existing laws; and (iv) the administration of Commonwealth laws and programs; and <p>(b) to ensure, as far as practicable, that persons with disabilities have the same rights to equality before the law as the rest of the community; and</p> <p>To promote recognition and acceptance within the community of the principle that persons with disabilities have the same fundamental rights as the rest of the community.</p>
Heritage Act 1977	An Act to conserve the environmental heritage of the State.

Legislation	Requirement
Workplace Health and Safety Act and Regulations	Sets out roles and responsibilities to secure the health, safety and welfare of persons.
Building Code of Australia	The goal of the BCA is to enable the achievement of nationally consistent minimum necessary standards, including structural and safety from fire and sustainability objectives.
Electrical Safety Act 2002	The Act sets out the installation, reporting and safe use with electricity.
Environmental Planning and Assessment Act 1979 (POPE)	This Act sets out the requirements in respect to environmental planning legislation.
Plumbing and Drainage Act 2002	This Act sets our Plumbing requirements
Plant Protection Act 1989	This Act sets out the requirements in respect to Flora protection.
Valuation of Land Act 1916	This Act sets out the requirements in respect to Land Valuation.
Public Records Act 2002	This Act sets out the requirements in respect to maintaining public records.
Surveillance Devices Act 2007	This Act sets out requirements in respect to the use of surveillance devices.
AS 3661.1 1996	Standard for pavement slip resistance.
Child Protection Act	Provides requirements for the protection of children in public spaces.
Water Management Act	Sets out responsibilities associated with the use of water.
NSW Threatened Species Act	Sets requirements in relation to fauna and threatened species (plant).
Commonwealth Environment Protection and Diversity Protection and Biodiversity Conservation Act	Sets out requirements associated with environment and utilisation.
State Environmental Planning Policy	Sets out specific requirements in connection with the remediation of land.
Contaminated Land Management Act	Sets out specific requirements in connection with the remediation of land.

2.2 Adopted Levels of Service

The adopted Levels of Service that are considered appropriate to Fairfield City Council are scheduled in Table 2.2.1.

Table 2.2.1

Key Performance Indicator	Level of Service	Target Performance	Performance Measure Process
Social Needs	Ensure that parks, sports fields and open space areas meet community needs	Importance and satisfaction levels are surveyed	Indicator Survey Results
Appearance	Parks, sports fields and open space assets are kept free of accumulated litter and are in a presentable condition	>75% customer surveyed satisfied	Annual facility users survey
Legislative Compliance	All structures comply with construction standards and WHS Act. LGA - PoM	100% compliance	Inspection program formulated and implemented
	Parks/Sports Fields/Open Spaces to provide equal access to all community members.	<25 complaints per year regarding lack of accessibility and 100% DDA compliance	Number of complaints about access to sites and DDA compliance
Availability	Parks/Sports Fields are available when required Located within a comfortable walking distance	> 85%	Analysis of Ground Closure
Utilisation	Facilities are managed for maximum utilisation (minimal turf degradation)	Utilisation 80% (7 days per week)	Facilities Booking Data
Health and Safety	Facilities are safe and free from identified hazards	<5 per year Incident Reports	Incident Reports
		<50 per year request related to safety	Customer service requests
		100% identified hazards remediated	Routine inspections to include Hazard Identification

Key Performance Indicator	Level of Service	Target Performance	Performance Measure Process
	Environment encourages physical activity	Importance and satisfaction levels are surveyed	Indicator Survey Results
	Program of compliance inspections (Playgrounds, Floodlighting and Irrigation)	100% compliance issues remediated	Audit of Work Orders generated
Quality	Ensure that parks & sports fields are clean, inviting, damage and graffiti free	<20 complaints per annum	Number of customer complaints per annum
	Ensure that mowing service levels meet community demand	<20 complaints per annum	
Quantity	Are there enough parks/sports fields/open spaces to meet community needs	Benchmark Study	Improved according to benchmark
Reliability and Performance	Percentage of programmed preventative maintenance completed	85%	Audit of Service Level delivery
Responsiveness	All maintenance relating to Parks and Open Space assets are completed with reference to maintenance schedules and within agreed timeframes as per the risk rating	90% of work identified completed within designated response times	Audit of Work Orders generated Customer Request Management statistics
Condition	Average Asset Condition	Average asset condition equal to or less than 2	Condition Data Analysis Annual inspection of parks and open space assets
	Overall Asset Condition	Replace assets at condition 4 and 5	Condition Data Analysis Annual inspection of parks and open space assets
	Service levels aligned for preventative maintenance	85% services delivered on time	Service levels agreements
Environmental Impacts	The use of energy and water is controlled to reduce running costs and the impact on the environment	Annual reduction on previous year	Electricity consumption kwh/sqm and \$sqm, Water consumption ml/sqm and \$sqm, Carbon footprint

Key Performance Indicator	Level of Service	Target Performance	Performance Measure Process
Financial Sustainability	Parks/Open Spaces are managed for future generations	Asset Renewal Ratio Target 100%	Annual Budget Expenditure Review
		Current Condition Level maintained.	
	To provide an appropriate and cost effective maintenance service	Benchmark against other authorities to inform target setting.	Maintenance cost as % of replacement cost
	Capital Projects are delivered within budget	100%	Percentage of projects completed within 5% of commit to build budget

2.3 Desired Levels of Service

QMPOL-AMS-007 – Landscaping and Mowing – Service Level Agreement has been adopted and is budgeted annually for the delivery of maintenance services across all Council Parks and Open Space areas.

3. FUTURE DEMAND

3.1. Demand Forecast

There are a number of unique factors that directly impact the demand for park and recreation infrastructure and services. These factors include:

- Population growth;
- Residential Development;
- Increased demand for asset rehabilitation and maintenance;
- Increased risk of failure in ageing infrastructure;

- Level of employment;
- Changes in recreation and leisure trends;
- Change in community expectations; and
- Changes in community age profile.

The Fairfield City Council community profile identifies a relatively young population although the fastest growth area is in the over 65 year age group. The dominant housing group is that of couples with children although there is a continuing reduction in household sizes resulting in a demand for housing stock.

Fairfield City continues to register one of the highest levels of socio-economic disadvantage in NSW with many residents being new migrants to Australia. The implications for open space are to continue to provide:

High quality, low cost recreational activity important for the wellbeing of residents. Opportunity for fitness activities for all ages including an ageing demographic.

The management of strong demand for “traditional sports” (such as cricket/rugby league/netball/tennis) requires balance with alternative non-club based opportunities for recreation (table tennis/fitness/badminton).

3.1.1 Technological Change

Table 3.1.1 Changes in Technology and Forecast effect on Service Delivery

Technological Change	Effect on Service Delivery
Changes in efficiency and economic viability of solar electricity, water saving methods and water storage methods	Parks/Recreation infrastructure can increasingly incorporate sustainable energy and water saving measures in new and replacement projects
Lighting Control controlled through mobile phone network for activation by authorised users and to monitor power usage levels.	Reduce unauthorised use of sporting facilities lighting and minimise use of lighting when not required.

3.1.2 Increased Demand for Asset Renewal and Maintenance

Demand for new services will be managed through a combination of managing existing assets, upgrading and replacing existing assets. A ten year capital works program will aim to provide improved flood lighting and to continue to replace playground equipment and fitness equipment.

This plan does not allow for accelerated asset consumption or usage, however, it needs to be recognised that new generation play equipment is heavily utilised in Fairfield City and has a comparatively short life cycle which has budget implications.

Service improvements which include operational and renewal requirements such as floodlighting and site improvements will need additional funding to achieve.

3.1.3 Change in Community Expectation

Community expectations relating to the use of open space are changing and demand experienced for quality playgrounds and open spaces for recreation is being measured anecdotally and through Council's bookings for open space, as increasing. An example is the rise in enquiries by professional fitness providers for the hire of Council sporting fields.

Strategies and policy to continue to provide maximum access and equity for the use of limited Council sporting facilities is continually reviewed and monitored to meet community expectations. Similarly, Councils Fees and Charges are reviewed annual to ensure that they are meeting community needs/aspirations.

Table 3.1.3.1 Demand Management Strategies Summary

Service Activity	Demand Management Strategies
Provision of sports fields	Leases and used of facilities by Clubs.

Service Activity	Demand Management Strategies
	<p>Joint uses of School facilities explored.</p> <p>Ongoing community and sporting club consultation to inform equitable and optimised access to sporting facilities.</p> <p>Review S94 funding to consider use for sporting field service upgrading.</p>
Provision of increased sports field lighting	<p>Inventory of fields available and lux levels currently provided by Council</p> <p>Centralised venues for higher competitions to consolidate investment in higher lux level lighting</p> <p>Provision of venues for night competition on a shared basis</p> <p>Additional provision of all-weather synthetic pitches for multi-sport use.</p>
Fees and Charges	Review to meet changing community access and Club access requirements and professional use by Fitness Trainers.

4. RISK MANAGEMENT

In order to establish those risks that will be covered by the risk management program a table has been developed showing sources of risk, their potential impacts, current controls and action plans (refer to Table 4.1). The risk register has established the responsibilities of the relevant departments (City Assets and Operations) and person.

Table 4.1 Parks/Open Space Asset Risk Register (to use this sheet refer to Generic Asset Management Plan Section 1: Table 4.1, 4.2, 4.3 and 4.4)

Hazards	Risk (what can happen?)	Likelihood	Consequence	Risk Score	Controls	Action	Responsibility
Asset Condition	Injury as a consequence of deterioration of parks/open space assets	3	3	9	Regular inspection and maintenance reports supported by resident reports inform repair	1. Regular condition assessments 2. Maintenance Reports (Parks) 3. Annual allocation of sufficient funding and resources	Asset Management
Insufficient Maintenance	Insufficient maintenance increases the risk of injury to users	3	3	9	Regular inspection and Service Levels for maintenance	Service Levels for preventative maintenance optimised	Asset Management
Natural Events (flooding, bushfire, earthquake etc)	Significant injury or asset loss due to natural events	3	3	9	Field closure protocols in place for public advice	Design controls for flooding and fire safety controls in place.	Asset Management
Trips	Member of the public trips and injures themselves	3	3	9	Regular inspection and Service Levels for maintenance	Inspections optimised to program maintenance/ renewal with appropriate budget allocation	Asset Management

Hazards	Risk (what can happen?)	Likelihood	Consequence	Risk Score	Controls	Action	Responsibility
Slips	User slips on surface that has insufficient traction	2	3	6	Regular inspection and Service Levels for maintenance	Design of surfaces to maximise traction and reduce likelihood of slips	Asset Management
Vandalism	Injury as a result of malicious damage to playgrounds, sports fields or other open space asset	2	3	6	Vandalism reported to Police and public advised Police informed of all vandalism for offender identification		Asset Management
Disability Access	Facilities unable to provide access for disable people	2	3	6	Design to comply with DDA requirements	DDA compliance audited	CPO Aging and Disability
OHS Practices	Injury due to poor WHS practices	2	3	6	WHS procedures and policies applied	WHS systems continue to be implemented and educated	All
Inappropriate works	Damage and injury caused by inappropriate works	2	3	6	Regular inspection and Service Levels for maintenance	Conditions of Hire educated and bonds forfeited for unauthorised hirer works	Asset Management

Hazards	Risk (what can happen?)	Likelihood	Consequence	Risk Score	Controls	Action	Responsibility
Poor Design and Construction	Injury caused by poor design and construction	2	3	6	Design in accordance with Australian Standards	1. Implement quality control & quality assurance processes in construction. 2. Establish post construction review with design	Manager City Assets & Operations & Major Projects

5. LIFECYCLE MANAGEMENT PLAN

5.1 Objective

The core objectives for the management of community land categorised as Park as specified by the Local Government Act, 1993 are to:

- Encourage, promote and facilitate recreational, cultural, social and educational pastimes.
- Provide for passive recreational activities or pastimes and for the casual playing of games.
- Improve the land in such a way as to promote and facilitate its use to achieve the other core objectives for its management.

The core objectives for the management of community land categorised as Sportsground are to:

- Encourage, promote and facilitate recreational pursuits in the community involving organised and informal sporting activities and games.
- Ensure that such activities are managed having regard to any adverse impact on surrounding or nearby residences.

5.2 Asset Inclusions/Exclusions and Hierarchy

5.2.1 Inclusions

The assets covered in this plan are shown below:

- Sporting Facilities (cricket, baseball, basketball)
- Sports Field Floodlighting
- Sports Field Irrigation
- Fencing (safety and security)
- Bollards
- Car Park Gates
- Playgrounds (equipment, soft fall)
- Fitness Equipment
- Skate Parks

- Water facilities (drinking fountains, taps)
- Park furniture (Seats, tables)
- Shelters
- Lighting
- Bins
- Swimming Pools

5.2.2 Exclusions

Turf is currently excluded from this AMP. Currently Council undertakes an annual \$250,000 turf replacement program.

Bush Regeneration areas are currently not costed as part of this AMP; however in consultation with the Natural Resources Branch will continue to be subject to maintenance service levels and budget allocations by Council.

The following sites are excluded from this AMP:

- Leased sporting facilities
 - The Complex (Mount Pritchard Community Club)
 - Football/Netball (Club Marconi)
 - Football (Cabramatta Leagues Club)
 - Soccer (Ninevah Club)
- *Car parks associated with parks and sporting fields
- *Footpaths within parks and sporting fields

** These assets are covered in their respective plan.*

5.2.3 Hierarchy

The Department of Infrastructure and Planning NSW utilises a hierarchical approach to open space identifying regional, district and local parks. The Fairfield City Council Open Space Strategy interprets these descriptions to define a hierarchical level for Council's Parks which are:

Level 1: Serving the Western Sydney region

Level 2: Serving the recreation needs of the Fairfield LGA as a whole

Level 3: Providing for active and passive recreation within each of the four Place Management Areas (Cabramatta/Canley Vale, Fairfield, Bonnyrigg/Prairiewood and Smithfield/Wetherill Park)

Level 4: Providing for passive recreation of an individual suburb or neighbourhood

4a: Neighbourhood parks

Larger than average with a range of facilities such as:

- a large playground
- walking path
- seating or picnic area
- games or casual sports area or space for a range of such facilities that have yet to be developed.

People from the local neighbourhood use these reserves.

4b: Local Parks

Smaller than neighbourhood Parks with fewer facilities:

- small playground
- a seat and path
- or there are no facilities and there is space for these to be developed.

Only people who live in the immediate vicinity of the park are likely to use a Park with the Hierarchy 4b.

Similarly the Fairfield City Council Open Space Strategy also provides descriptions to define a hierarchical level for Council's Sports Fields which are:

Level 1/2: Serving the region's LGA areas as a whole - (minimum 150 car spaces)

Level 3: Serving one of the five districts – (minimum 50 car spaces)

Level 4: Serving an individual suburb – (minimum 20 car spaces)

A key objective in the creation of hierarchies is to achieve equity of access and service across the Local Government Area. A range of delivery standards are applied across the relevant levels in line with Council's Open Space Strategy.

5.3 Asset Description

For the purposes of identifying the different strategies and asset management requirements for the different types of parks and recreation assets an Open Space Strategy including the incorporation of community feedback has been completed.

The following outlines the definitions used:

Bushland/Reserves are managed, protected and enhanced as part of Council's Legislated environmental responsibilities.

Parks/Playgrounds are provided for community purposes such as recreation, socialising and enhancing people's health and wellbeing. Council provides this service to meet community need, ratepayers' expectations and statutory requirements. Council is responsible for the management of all parks assets including trees, gardens, turf, artwork, furniture and playgrounds.

Sporting Fields are the parks with sporting facilities and built assets with or without playgrounds. They are an integrated system of open space to increase the opportunity for recreational activities. The primary focus of a sporting field is to provide organised and informal sporting activities and games but not preclude provision for a range of passive recreational opportunities where possible to meet the diverse needs of the communities of Fairfield City.

Streetscapes/Laneways (Open Space Networks) contribute to urban open space and provide for active transport including cycling, walking trails and public transport links. This area includes nature strips, maintained by residents.

Creeks/Foreshores/Riparian buffer zones highlighted within the Environmental Management Plan for the City of Fairfield. Targets relate directly to biodiversity conservation and include rehabilitating both sides of creek banks where applicable (some creeks form natural LGA boundaries) to natural condition, re-vegetating and the removal of noxious weeds and exotic plants.

5.3.1 Life Cycle Issues

Some of the key life cycle issues that affect parks and open spaces areas are:

- Weather events (drought/flood)
- Vandalism
- User misuse or abuse
- Over use
- Poor design

5.3.2 Asset Condition

Condition is measured using a 1-5 rating system as defined in the Table 5.3.2.1 below:

Level	Condition	Description	% Life Consumed
1	Excellent	No work required (normal maintenance)	0
2	Good	Only minor work required	25
3	Average	Some work required	50
4	Poor	Some renovation needed within 1 year	75
5	Very Poor	Urgent renovation/upgrading required	100

Examples across a single asset component (sports field fencing) are shown below:

Condition 1: No work required (normal maintenance)



Condition 2: Only minor work required



Condition 3: Some work required



Condition 4: Some renovation needed within 1 year



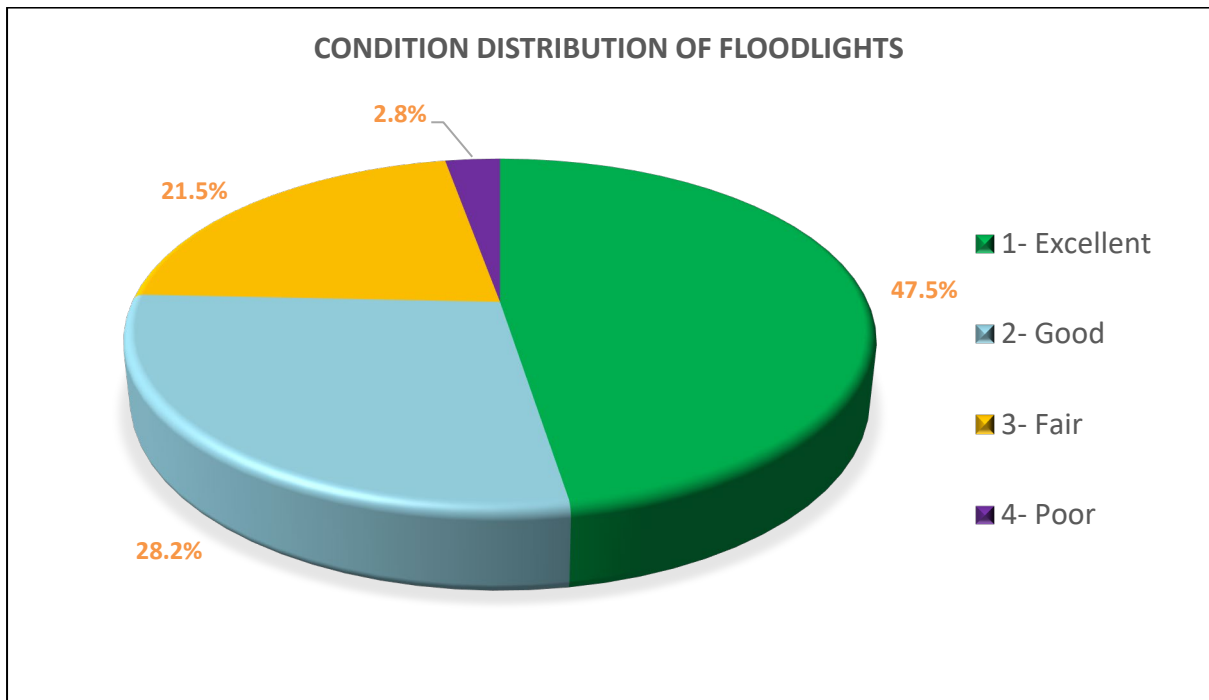
Condition 5: Urgent renovation/ upgrading required



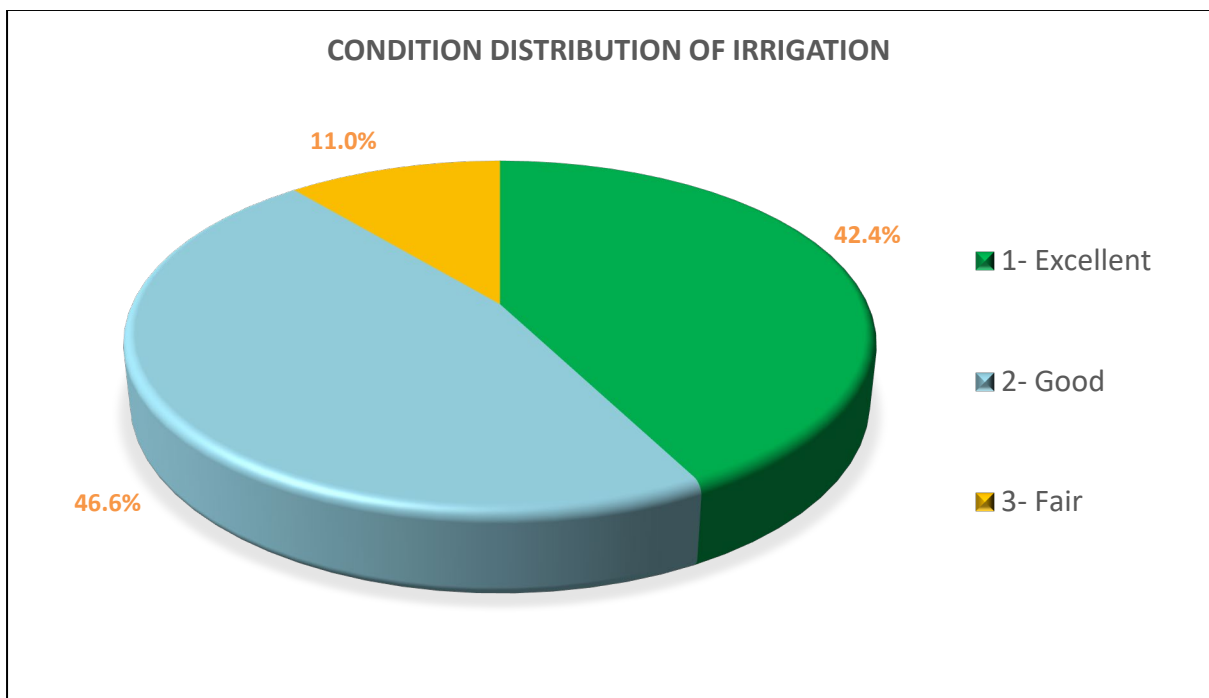
Condition Assessments

The most recent condition assessments are shown graphically below:

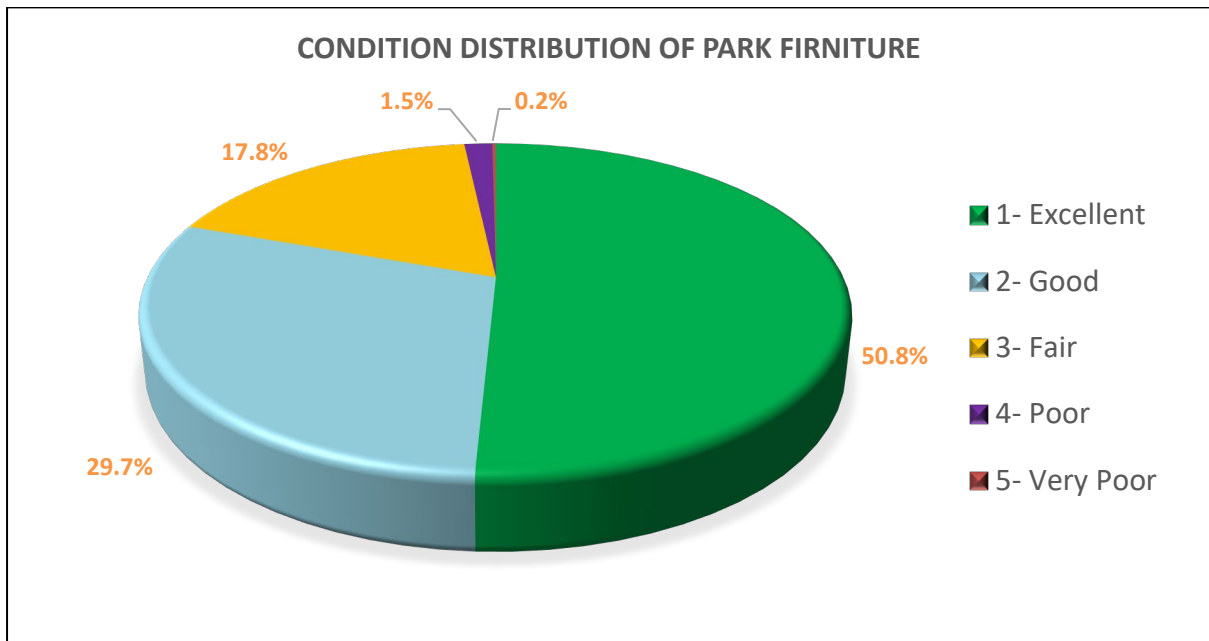
5.3.2.1 Condition Distribution of Floodlights



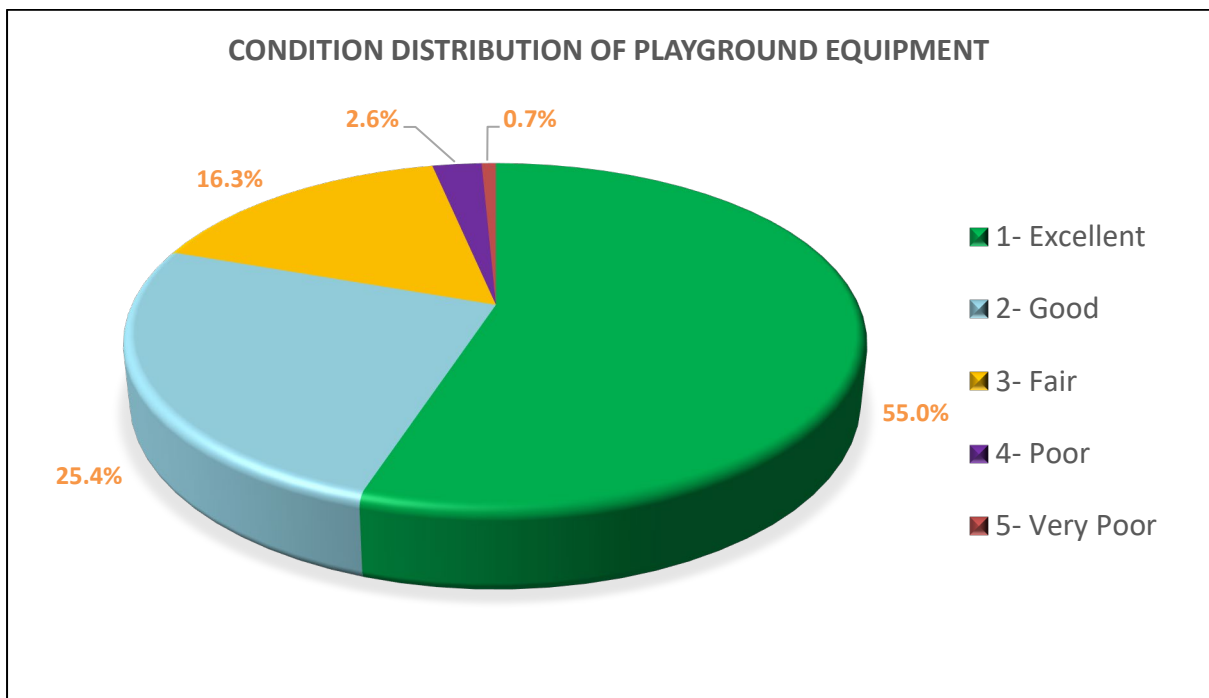
5.3.2.2 Condition Distribution of Irrigation



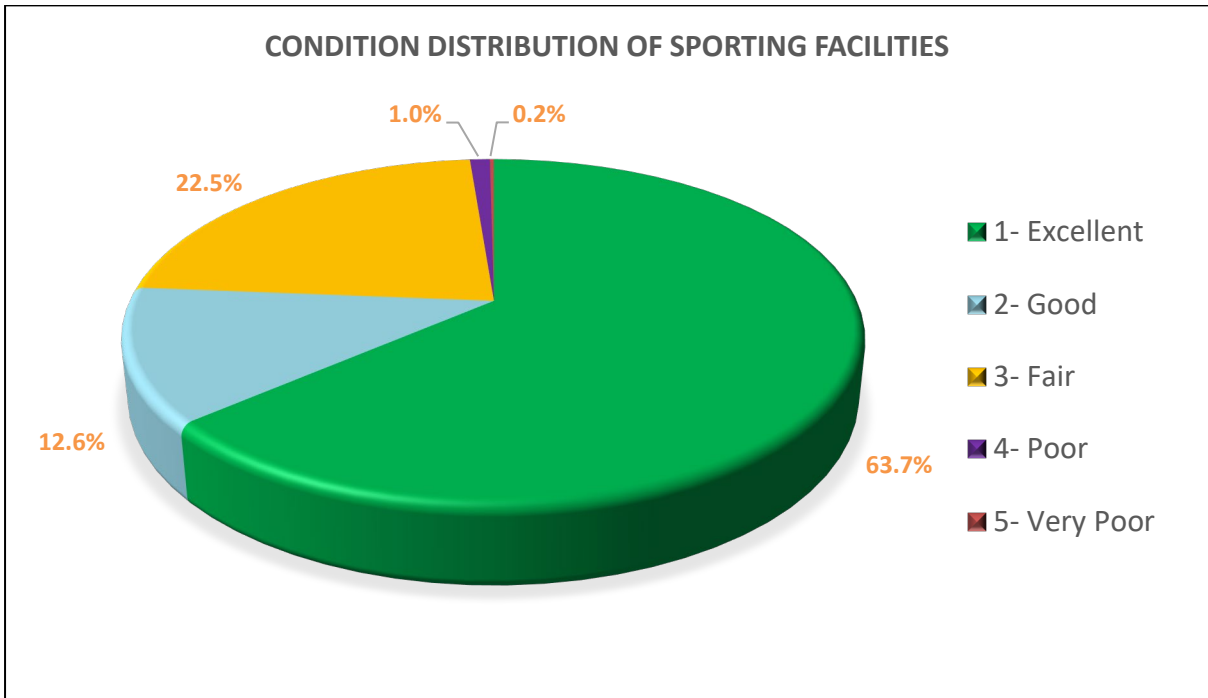
5.3.2.3 Condition Distribution of Park Furniture



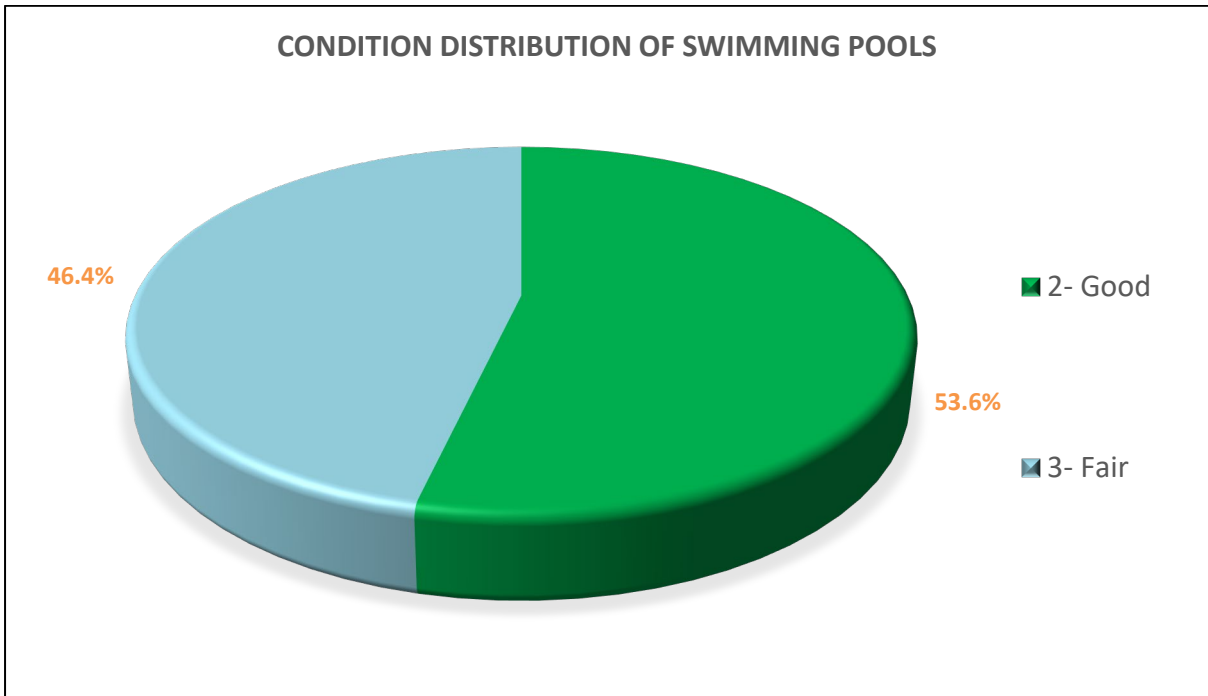
5.3.2.4 - Condition Distribution of Playground Equipment



5.3.2.5 - Condition Distribution of Sporting Facilities



5.3.2.6 - Condition Distribution of Swimming Pools



5.3.3 Asset Valuation

Fairfield City Council has revalued its Infrastructure Assets for Parks and Recreation Assets to fair value using Councils Asset Management System adopting Indexation as the methodology for valuing this asset type at 30 April 2021. This methodology recognises that this asset type forms less than 5% of Councils fixed asset based, is in line with accounting standards and a review by the NSW Audit Office in terms of the methodology proposed for this revaluation.

The Replacement Cost after Revaluation of Parks and Recreation assets increased by **11.2% (\$7.21 million)** dollars after the fair value adjustments were processed as at April 2021. From July 2020 to April 30 2021 this represents a closing amount of **\$71.76 million dollars**.

The Written Down Value of Parks and Recreation increased by **12.4% (\$6.03 million)** after the fair value adjustments were processed as at 30 April 2021. This represents the value after revaluation at 30 April 2021 to **\$54.85 million dollars**.

Fairfield City Council has a mature asset management system and has revalued its Parks and Recreation Assets using an industry standard extrapolated to provide an indexation rate across this asset class.

The Parks and Recreation Asset Management Plan contains the following asset categories and has calculated their unit rate applying indexation to perform the revaluation as outlined:

- **Fence**
- **Park Furniture/Playground**
- **Floodlight/Lights**
- **Sporting Facilities**
- **Irrigation**
- **Swimming Pools**

Quality Management QMPOL-AMS-015 Valuation Report Infrastructure Assets – parks and Recreation provides the revaluation documentation for this asset portfolio.

In the Parks and Recreation Asset Class there are about 5,000 assets with a combined value of about \$70 million. This represents less than 5% of Councils total assets.

Valuation of Council's Parks and Recreation assets is undertaken every 5 years and is externally audited by the NSW Office of Audit. The Replacement Costs and the Written Down Value (WDV) following the most recent valuation (as at 30 April 2021) is provided in Table 5.3.3.1. below:

Table 5.3.3.1: Asset Valuation

Asset Type	Replacement Cost	Accumulated Depreciation	Written Down Value (WDV)
Fence	\$3,965,508	\$865,078	\$3,100,430
Park Furniture/Playground	\$41,360,096	\$10,089,477	\$31,270,619
Garden	\$908,517	-	\$908,517

Bed/Landscaping **			
Floodlight/Light	\$5,256,908	\$1,193,906	\$4,063,001
Sporting Facilities	\$7,952,725	\$2,221,720	\$5,731,006
Turf Playingfield **	\$5,036,546	-	\$5,036,546
Irrigation	\$1,875,891	\$574,604	\$1,301,287
Pool	\$5,407,418	\$1,966,743	\$3,440,675
TOTAL	\$71,763,609	\$16,911,528	\$54,852,081

** Garden Bed/Landscaping and Turf Playing fields are not depreciable items

5.3.4 Asset Useful Life

The useful life of an asset is defined as a period over which a depreciable asset is expected to be fully utilised.

Table 5.3.4.1 shows useful life calculated for Open Space Assets.

Table 5.3.4.1

Category	Subcategory	Useful Life (years)
Floodlight	Floodlight with steel pole Floodlight with timber pole Netball floodlight Tennis court floodlight	40
Irrigation	Irrigation pump Irrigation system (excluding pump)	30
Furniture	Fence Bollard Table Seat Bench Bin Sign Shelter	20
Playground	Playground equipment Soft fall	20
Sporting Facilities	Baseball net (backstop) Cricket pitch Discus cage Sandpit Sealed surface court Skate park Synthetic surface court	25
Swimming Pools	Pool Shell	60

5.3.5 Renewal Expenditure

Council’s Parks and Recreation Renewal Program budget allocation over the last three years is detailed in Table 5.3.5.1.

Table 5.3.5.1: Renewal Expenditure

	2019/2020	2020/2021	2021/2022
Renewal	\$1,535,549	\$1,245,000	\$2,550,309

5.3.6 Life Cycle Activities

5.3.6.1 Operations

Operational activities keep the asset utilised but have no effect on condition. Typical operational activities include but are not limited to the mowing and aeration of turf, landscaping/mulching of gardens and utility costs such as electricity for the operation of sports field lighting.

A Mowing and Landscaping Operational Plan has been prepared outlining the Service Levels for these Open Space activities. The adoption of Service Levels will inform the budget allocation required to fund the operation of Council’s Parks and Recreation assets.

5.3.6.2 Maintenance

Maintenance activities are those routine works which keep assets operating to the required service levels. They fall into two broad categories:

1. *Planned Maintenance (proactive)*
Maintenance works planned to prevent asset failure and deterioration. Typical planned maintenance activities include:
 - The testing and replacement of sports field lighting globes, testing and replacement of sports field lighting poles, testing and renewal of irrigation systems.

2. *Unplanned Maintenance (reactive)*
Maintenance works carried out in response to reported problems or defects. Typical unplanned maintenance activities include:
 - Fixing leaking irrigation, replacing blown lamps, repairing vandalism damage, repairing playground equipment and replacing locks on park entry gates.

Council is responsible for funding parks and recreation maintenance through its operational budgets which are divided into three main classifications; Parks, Sports Fields and Open Space.

Natural Systems manages the operational budgets for the maintenance of Councils bush regeneration and riparian areas.

The asset category maintained across the various business units is outlined below:

Business Unit Manager	Asset Category
Natural Systems	Bush Regeneration Riparian Zones
Asset Management Division	Playgrounds/Park furniture/Sports field lighting/irrigation/turf/sporting equipment (goalposts)/fencing/gates/supporting signage

5.3.6.3 Maintenance Standards

Maintenance standards are a set of performance criteria to the agreed service standard and future maintenance needs of open space assets. They form the basis of the minimum level of service for Councils parks, sporting fields and recreational areas.

The actual asset condition will be compared against the desired maintenance standard, or in the case of legislation the required maintenance standard. Variations from the standard that are identified will form part of the planned corrective and maintenance plans.

5.3.6.4 Maintenance Strategy

Maintenance strategies include:

Inspections (Routine Maintenance and Scheduled)

- Preventing premature deterioration or failure of assets
- Deferring minor maintenance work if open space assets are due for replacement/renewal
- Ensuring the open space network is maintained to deliver the desired levels of service
- Identifying requirement for renewal or capital upgrades

Maintenance works are prioritised based on the following factors:

- The safety of park/sporting field users
- Park/Sporting Field/Open Space hierarchy
- Statutory regulation
- Utilisation

Maintenance Specifications

- Maintenance work is carried out in accordance with Australian Service Standards and Specifications.

5.3.6.5 Maintenance Program

Both planned and unplanned maintenance is undertaken as a result of either proactive inspection by Council staff or after receiving a request from customer.

A maintenance plan (**Appendix 1**) is a part of this Asset Management Plan.

Scheduled inspections assist to inform renewal and capital works programs.

5.3.6.6 Maintenance Service Provision

Fairfield City Council currently uses a mixture of its own staff and external contractors for the provision of road and transport asset maintenance services.

Operating Services

Services	Contractor	Services Provided	Term
Field Restoration	Parks & Gardens Branch	Re-turfing/Aeration/Top Dressing	Annual
Mowing/Landscaping	Parks & Gardens Branch and some contracted services	Mowing/Landscaping to Service Levels outlined in Operational Plan	Service Levels
Line marking	Contracted	Fortnightly Athletic Fields (2) marking. First line marking of the season all other codes.	Service Levels
Playground Audits/Compliance Inspections	Contracted	Certification to Australian Standard	Quarterly
Electricity Charges	SSROC Contract	Power Supply/lighting	Ongoing
Water Services	Contracted	Water Supply/irrigation	Ongoing

Maintenance Services

Services	Contractor	Services Provided	Term
Irrigation/Plumbing Services	Building Trades Group	Maintenance and repairs Irrigation	Service Levels
Floodlight/Electrical Services	Building Trades Group	Maintenance and repairs	Service Levels

Contract Management

Service Level Agreements with Council's Trades/Parks and Works Branches are reviewed annually for efficiencies of budget allocations.

Contracts for the provision of line-marking, mowing and landscaping services are reviewed in line with contractual requirements and to optimise service provision.

5.4 Renewal Plan

Renewal work is the replacement of an asset or a significant component to restore its original size and capacity. Typical open space renewal works include replacement of existing:

- Sports field poles and globes
- Irrigation systems and pumps
- Playground equipment components
- Park furniture
- Sporting Facilities – cricket pitches, practice nets, goal posts etc.
- Swimming Pool replacement structural components

5.4.1 Renewal Strategy

Renewal/replacement strategies are determined on the basis of:

- **Risk** – where the risk of failure and associated safety, financial and commercial impact justifies action;
- **Asset performance** – when the asset fails to meet the required level of service; and
- **Economics** – when it is no longer economic to continue repairing the asset (that is, the annual cost of repairs exceeds the annualised cost of renewal).

This asset management plan enables Council to holistically manage its parks and recreation assets through the development of an annual Major Program for Parks and Recreation asset renewal.

All renewal works are prioritised based upon the following criteria:

- Asset Hierarchy
- Maintenance Standard
- OHS Obligations
- Statutory Obligations
- Overall Condition
- Environment impacts

- Costs

The table below provides a priority ranking for weighting renewal projects:

Table 5.4.1.1 Renewal Priority Ranking Criteria

Criteria	Weighting %
Community - Function	30
Community – Quality	5
Technical – Condition	10
Technical – Risk of Failure	40
Technical – Operating/Maintenance and lifecycle costs	15
Total	100

Renewal will be undertaken using ‘low-cost’ renewal methods where practical. The aim of ‘low-cost’ renewals is to restore the service potential or future economic benefits of the asset by renewing the assets at a cost less than replacement cost.

Council’s Renewal Works Program

Budget allocations for renewal works on open space assets are primarily managed within the Asset Management Division, Open Space Branch.

However, natural assets such as bush regeneration areas are managed by the Natural Systems Branch.

5.4.2 Renewal Expenditure Forecasts

Council’s Asset Management System (Conquest) maintains all of the data and information relating to Councils Road and Transport Renewal Program.

This data informs financial planning and using an approved (industry standard) software (MyPredictor), Council is able to model the deterioration of the assets in order to determine the renewal needs over the longer term.

5.5 New/Upgrade Works

New works involve the extension or upgrade of Council’s parks and recreation assets to cater for growth or additional levels of service.

In Fairfield City these new/upgrade works can be created by development.

The users of Council’s Parks and Recreation assets include Clubs which can approach Council for capital works. There are a range of grant funding opportunities made available to Council and community groups for the upgrading of parks and recreation assets.

Council’s Open Space and Recreation Strategy 2020-2041 and its associated Community Needs Analysis informs the future planning for parks and recreation assets.

New assets will include a whole of life analysis that will consider the impact of longer term maintenance, as well as operating costs of the new work so that Council budgets accommodate the expenditure required for the servicing.

5.6 Asset Disposal

Asset disposal involves assessment of strategic goals and the recognition that some assets may be underperforming or surplus to operating requirements. Disposal of assets may be recommended when:

- The asset is under-utilised and surplus to Council service delivery
- Community consultation identifies that the asset is not providing a value for money service
- The asset is not aligned with corporate goals or the City Plan

In most instances parks and recreation assets are replaced or renewed at end of life.

Where existing assets are being replaced but can be re-used this will be undertaken as follows in Table 5.10.1.

Table 5.10.1 Council’s existing plan for disposal of park assets

Asset Group/Type	Disposal Timing	Comments	LOS satisfied
All Park infrastructure assets	Service delivered by asset no longer deliverable due to condition of asset.	Occasionally an asset that is still in reasonable condition might be replaced by a new playground theme. When this occurs the old asset is relocated to another park.	Asset function meets the requirements of the users.

6. FINANCIAL FORECAST

6.1 10 Year Financial Forecasts

The results are presented as “*what if*” scenarios for the expenditure required for renewal, operation, maintenance and new/upgrade works over a ten (10) year period.

This assessment also incorporates Council’s long term financial plan projections and assumptions about asset performance, rates of deterioration and funding requirements.

Scenario 1: Maintain current expenditure

With a current level of funding, the average parks and recreation condition will fall to 2.3 and the asset base will rise to 10.1% at conditions 4 and 5 in 10 years.

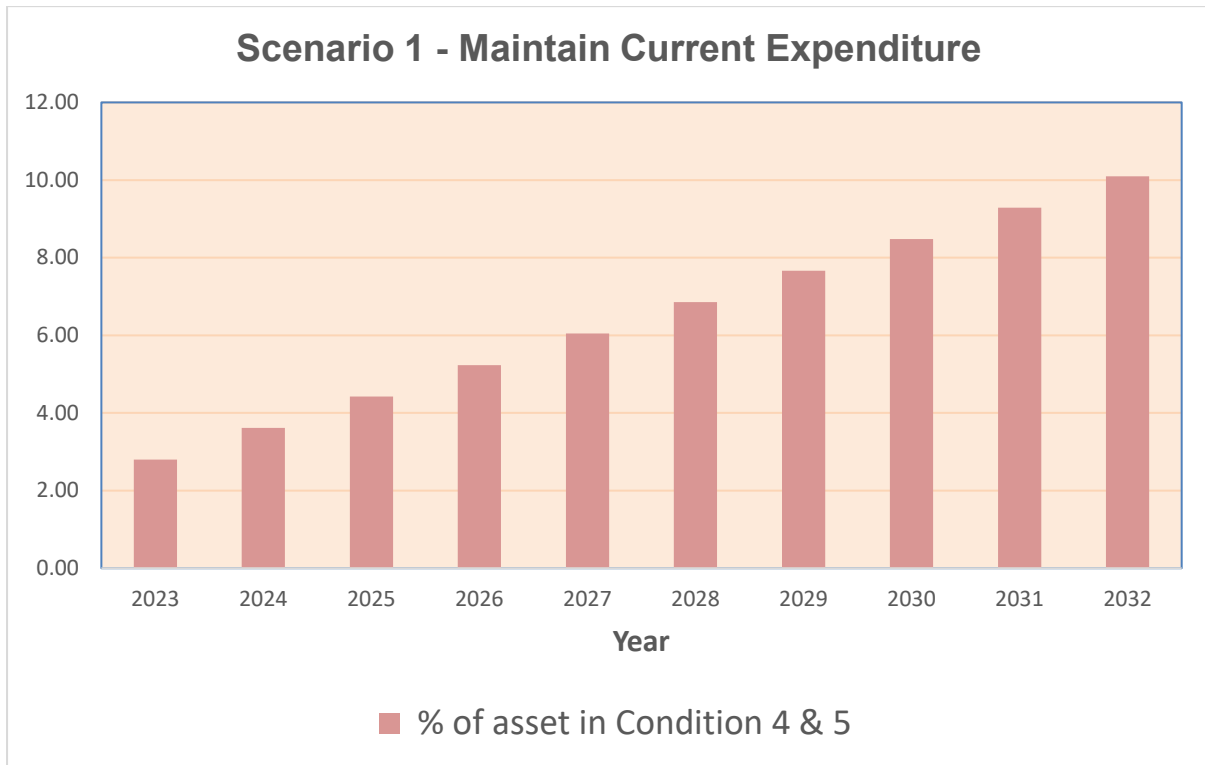


Table 1: 10 year expenditure forecast for parks and recreation

	Actual Expenditure	Predicted Expenditure									
	2021/ 2022	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
		1	2	3	4	5	6	7	8	9	10
	'000	'000	'000	'000	'000	'000	'000	'000	'000	'000	'000
Maintenance	\$665	\$665	\$665	\$665	\$665	\$665	\$665	\$665	\$665	\$665	\$665
Renewal	\$2,550	\$2,550	\$2,550	\$2,550	\$2,550	\$2,550	\$2,550	\$2,550	\$2,550	\$2,550	\$2,550
Current Expenditure	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216
Predicted expenditure	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216
Renewal Funding GAP	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Scenario 2: Maintain current condition

This scenario shows that an average additional funding of \$554,000 per annum is required to maintain the current condition of parks and recreation assets.

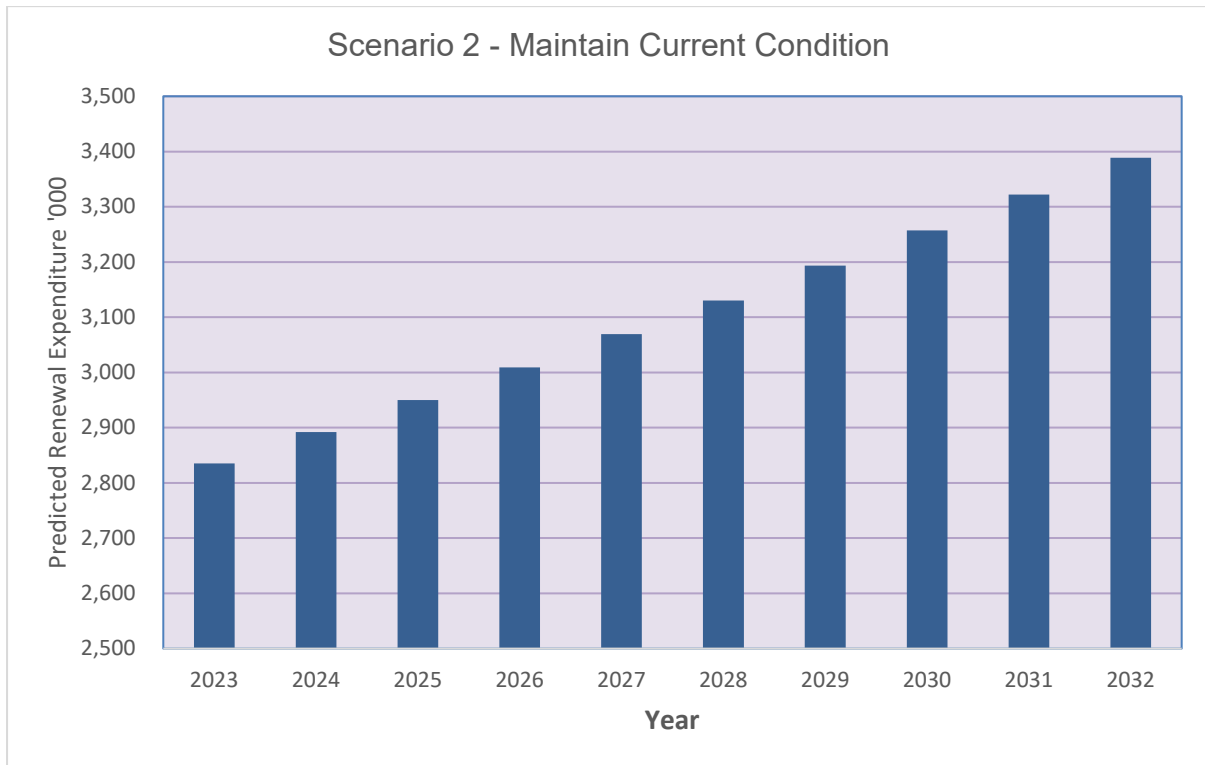


Table 2: 10 year expenditure forecast for parks and recreation

	Actual Expenditure	Predicted Expenditure									
	2021/ 2022	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
		1	2	3	4	5	6	7	8	9	10
	'000	'000	'000	'000	'000	'000	'000	'000	'000	'000	'000
Maintenance	\$665	\$665	\$665	\$665	\$665	\$665	\$665	\$665	\$665	\$665	\$665
Renewal	\$2,550	\$2,835	\$2,892	\$2,950	\$3,009	\$3,069	\$3,131	\$3,193	\$3,257	\$3,322	\$3,389
Current Expenditure	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216
Predicted expenditure	\$3,216	\$3,501	\$3,558	\$3,615	\$3,674	\$3,735	\$3,796	\$3,859	\$3,922	\$3,988	\$4,054
Renewal Funding GAP	\$0	-\$285	-\$342	-\$400	-\$459	-\$519	-\$580	-\$643	-\$707	-\$772	-\$838

Scenario 3: Replace Assets at Condition 4 and 5

Maintain an average condition of 2 or better and remove all assets at conditions 4 and 5. This scenario shows that an average additional funding of \$704,000 per annum is required to maintain an average condition 2 and replace all assets at conditions 4 and 5 of parks and recreation assets over the next 10 years.

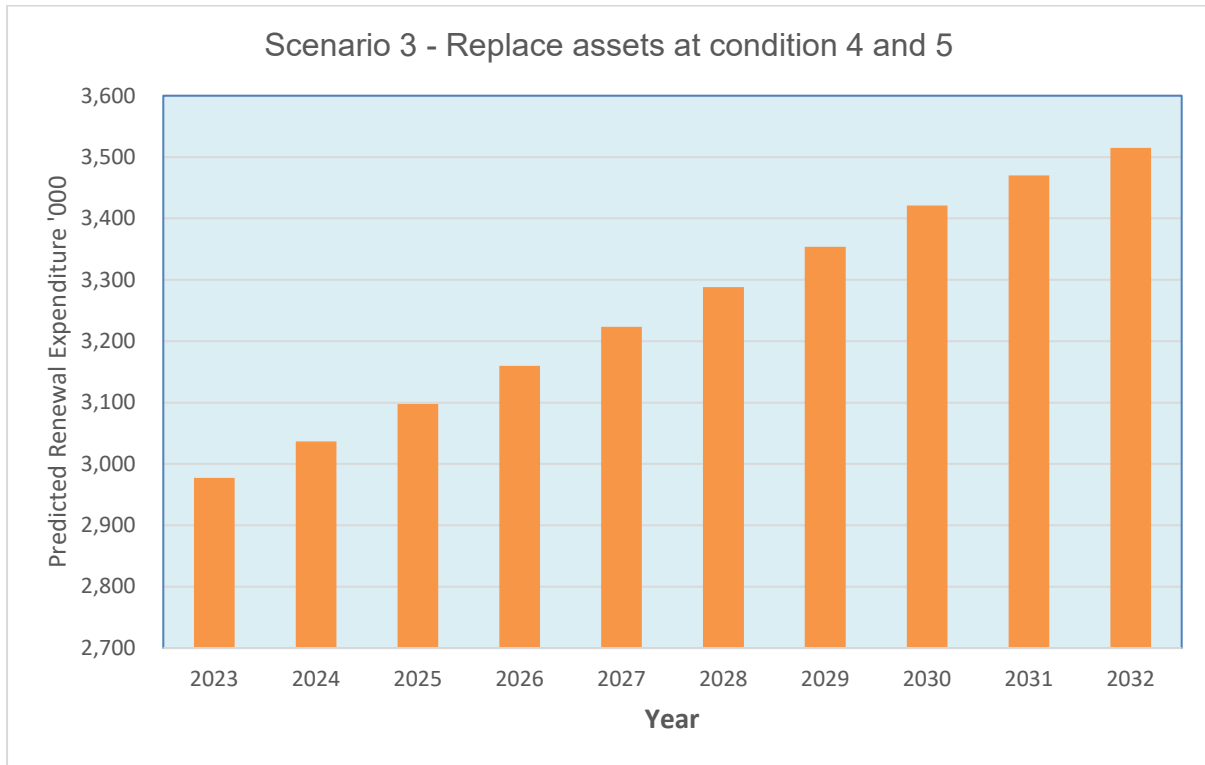


Table 3: 10 year expenditure forecast for parks and recreation

	Actual Expenditure	Predicted Expenditure									
	2021/ 2022	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
		1	2	3	4	5	6	7	8	9	10
	'000	'000	'000	'000	'000	'000	'000	'000	'000	'000	'000
Maintenance	\$665	\$665	\$665	\$665	\$665	\$665	\$665	\$665	\$665	\$665	\$665
Renewal	\$2,550	\$2,977	\$3,037	\$3,098	\$3,160	\$3,223	\$3,288	\$3,354	\$3,421	\$3,470	\$3,515
Current Expenditure	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216	\$3,216
Predicted expenditure	\$3,216	\$3,643	\$3,702	\$3,763	\$3,825	\$3,889	\$3,953	\$4,019	\$4,086	\$4,135	\$4,180
Renewal Funding GAP	\$0	-\$427	-\$487	-\$547	-\$610	-\$673	-\$738	-\$804	-\$871	-\$920	-\$965

6.2 Key Assumptions

- Assumptions have been made to average useful lives.
- No disposal of assets is considered in the financial projection

6.3 Funding Strategy

The focus of this Asset Management Plan is on identifying the optimum cost for each asset group necessary to produce the desired level of service. How the cash flow is to be funded is a matter for separate consideration as part of Council's funding policy review.

Current Funding sources available for these assets include:

Asset Type	Funding Source
Parks and Recreation (Open Space) Assets	Rates Federal Government Funding State Government funding Private developer funded works Hire/License/Lease Charges Community Partnerships WASIP Section 94

6.4 Confidence Levels

The confidence in the asset data used as a basis for the financial forecasts has been assessed using the following grading system:

Confidence ratings for each asset group and/or sub-group

Asset Category	Confidence Rating							
	Qty	Cond	Age	Service Levels	Demand Forecasts	Lifecycle Mange	Financial Forecasts	Overall Rating
Parks & Recreation Open Space Assets	A	A	A	A	B	B	A	A

Confidence	Confidence Rating and Description
------------	-----------------------------------

Grade	
A	<p>Highly Reliable < 2% uncertainty</p> <p>Data based on sound records, procedure, investigations and analysis which is properly documented and recognised as the best method of assessment</p>
B	<p>Reliable □2-10% uncertainty</p> <p>Data based on sound records, procedures, investigations, and analysis which is properly documented but has minor shortcomings for example the data is old, some documentation is missing and reliance is placed on unconfirmed reports or some extrapolation</p>
C	<p>Reasonably Reliable □10–25 % uncertainty</p> <p>Data based on sound records, procedures, investigations, and analysis which is properly documented but has minor shortcomings for example the data is old, some documentation is missing and reliance is placed on unconfirmed reports or significant extrapolation.</p>
D	<p>Uncertain □25–50% uncertainty</p> <p>Data based on uncertain records, procedures, investigations and analysis, which is incomplete or unsupported, or extrapolation from a limited sample for which grade A or B data is available.</p>
E	<p>Very Uncertain > 50% uncertainty</p> <p>Data based on unconfirmed verbal reports and/or cursory inspection and analysis</p>

7. ASSET MANAGEMENT PRACTICES

Council utilises the following computer software as part of Council's Asset Management system to manage its Park and Recreation (Open Space) assets:

- Peoplesoft Financial Management System
- Conquest Asset Management System
- My Predictor Predictive Modelling Tool
- Mapinfo (GIS – Geographic Information System)

8. PLAN IMPROVEMENT AND MONITORING

8.1 Improvement Program

Council's Asset Management Strategy 2022/23 – 2031/32 identifies the improvement tasks as part of the following Priority Themes:

- Asset Capitalisation
- Asset Information Management
- Service Management
- Risk Management
- Innovation

9. APPENDICES

Appendix 1 Maintenance Management Plan for Parks and Recreation (OpenSpace) Assets

Maintenance Plan for Parks and Open Space						
Sporting Facilities Maintenance						
Item	Reason for Activity	Description of Treatment	Intervention Level	Response Rating	Work Type	Responsibility
Defective surface	Surface are required to maintain in good order and condition to ensure that service life is maximised and sports activities are performed with adequate comfort, protection and safety	Treatment of isolated failed areas by the replacement with new material and reinstate surface	Inspection reveals repair is required or Repair when damage is a hazard to the public	Rating 2	Planned Maintenance	Asset Management
Line Marking	Damaged, missing, faded line marking	Re-marking the damaged area	Scheduled service for Athletic Fields only first line mark of the season for other codes.	Service Level	Planned Maintenance	Parks & Gardens
Park Furniture Maintenance						
Item	Reason for Activity	Description of Treatment	Intervention Level	Response Rating	Work Type	Responsibility
Bent, broken, faded or defaced components of the park furniture	Repair is necessary to maintain the use of facility and reduce the risk of injury to users caused by unsafe furniture	Repair or replace the damaged components of the park furniture	Repair when damage is a hazard to the public or associated property	Rating 2	Unplanned Maintenance	Operations

Maintenance Plan for Parks and Open Space						
Sporting Facilities Maintenance						
Irrigation						
Item	Reason for Activity	Description of Treatment	Intervention Level	Response Rating	Work Type	Responsibility
Sprinklers not working or ineffective, timer or computer controllers is not working correctly	Maintenance of irrigation system is carried out to ensure the timely delivery of a full coverage of water to the subject areas in order to maintain the good health of vegetation	Repair or replace the damaged components of the irrigation system	Repair when damage is a hazard to the public or associated property	Rating 2	Unplanned Maintenance	Operations
Fence Maintenance						
Item	Reason for Activity	Description of Treatment	Intervention Level	Response Rating	Work Type	Responsibility
Bent, broken, faded or defaced bollards, loose or cut wire mesh, damaged gate, opening under fence, missing panels, timber components effected by rote or white ants	Repair is necessary to maintain the use of facility and reduce the risk of injury to users caused by unsafe fence	Repair or replace the damaged components of the Fence	Repair when damage is a hazard to the public or associated property	Rating 2	Unplanned Maintenance	Operations

Miscellaneous Assets						
Item	Reason for Activity	Description of Treatment	Intervention Level	Response Rating	Work Type	Responsibility
Bent, broken, faded or defaced components of the miscellaneous Assets	Repair is necessary to maintain the use of facility and reduce the risk of injury to users caused by unsafe furniture	Repair or replace the damaged components of the miscellaneous assets	Repair when damage is a hazard to the public or associated property	Rating 2	Unplanned Maintenance	Operations
Playground Equipment						
Item	Reason for Activity	Description of Treatment	Intervention Level	Response Rating	Work Type	Responsibility
Loose bolts, ropes, worn moving parts, sharp edges or the level of loose fill material	Repair is necessary to minimise the risk of equipment failure or injury occurring and to provide a continuing high level of operation.	Repair or replace the damaged components of the playground equipment	Repair when damage is a hazard to the public or associated property	Rating 2	Unplanned Maintenance	Specialist Contractor & Parks and Gardens
Grass (Surround)						
Item	Reason for Activity	Description of Treatment	Intervention Level	Response Rating	Work Type	Responsibility
Grass growing impeding safe and intended use of parks and sportsground	Mowing is necessary to create a neat appearance to the parks and sportsground areas and allows for safe usage	Grass mowing – as per service levels specified in Mowing/Landscaping Operational Plan average one cut per week for playing field, one cut per month for other areas of park	Grass Height>30mm - Playing field, >75mm for others of Park	Rating 2	Planned Maintenance	Parks & Gardens

Miscellaneous Assets						
Garden						
Item	Reason for Activity	Description of Treatment	Intervention Level	Response Rating	Work Type	Responsibility
The presence of damaged, dead, weeds, pests and rubbish.	Garden Maintenance is necessary to keep the areas visually attractive in accordance with the intended landscape character and to promote an optimal growth condition of the garden	Remove weeds, rubbish, damaged or dead animal	Observed deteriorating condition of gardens. Significant and visible rubbish deposits	Rating 2	Planned Maintenance	Parks & Gardens
Lighting						
Item	Reason for Activity	Description of Treatment	Intervention Level	Response Rating	Work Type	Responsibility
Defective lamps, damaged luminaries or poles and defective wiring	Lighting maintenance is required to provide a continual high level of lighting for the staging of organised sporting events at sportsground. It is also required to provide a safe and secure environment for parks and sportsground users	Repair or replace the damaged or defective components of the lighting	Defective lamps or wiring	Rating 2	Planned Maintenance	Operations

Appendix 2 Parks and Recreation (Open Space) Asset Inspection

Parks and Open Space Asset Inspection					
Asset Group	Asset Subgroup	Hierarchy	Inspection Type	Frequency	Responsibility
Sporting Facilities			Risk Inspection	Weekly	Asset Management
			Condition Inspection	Monthly	Asset Management
Playground Equipment	Equipment		Risk Inspection	3 Months	Specialist Contractor
	Soft fall		Condition Inspection	3 Months	Specialist Contractor
Park Furniture	Seat	Includes graffiti	Risk Inspection	12 Months	Asset Management
	Table		Condition Inspection	12 Months	Asset Management
	Bin		Condition Inspection	12 Months	Asset Management
	Sign		Risk Inspection	12 Months	Asset Management
Fence	Fence		Risk Inspection	12 Months	Asset Management
	Bollards		Condition Inspection	12 Months	Asset Management
	Gate		Condition Inspection	12 Months	Asset Management
Swimming Pools					
Asset Group	Asset Subgroup	Hierarchy	Inspection Type	Frequency	Responsibility
Swimming Pools	Pool Shell		Risk Inspection	Monthly	Specialist Contractor
	Pool Structure		Condition Inspection	Monthly	Specialist Contractor

Appendix 3 Renewal Program 2022 – 2025

2022-23 Operational Plan Renewal				\$2,500,000
2022-23	Playground Renewal incl. Signage	Fitzgerald Park Playground Equipment	Edensor Park	150,000
2022-23	Playground Renewal incl. Signage	HANDEL PARK Playground Equipment	Bonnyrigg Heights	150,000
2022-23	Playground Renewal incl. Signage	Yennora Park	Yennora	150,000
2022-23	Playground Renewal incl. Signage	PROSPECT VIEW Park Playground Equipment	Smithfield	150,000
2022-23	Playground Renewal incl. Signage	ROSFORD Park	Wetherill Park	150,000
2022-23	Playground Renewal incl. Signage	Tallowood Park	Bossley Park	150,000
2022-23	Playground Renewal incl. Signage	Day Park	Lansvale	150,000
2022-23	Rubber Renewal	2x Playspaces softfall renewal to extend the life of the park 1. Curran Park 2. Hawthorne Park	Prairewood St Johns Park	80,000
2022-23	Floodlight upgrade/ Renewal	Fairfield Park Baseball	City Wide	200,000
2022-23	Basketball Court Renewal	Day Park	Lansvale	120,000
2022-23	Tennis Court Fencing renewal	Brenan Park	Smithfield	60,000
2022-23	Fence replacement	Various sites per year	City Wide	60,000
2022-23	Tennis Court Lighting Renewal	St Johns Park	St Johns Park	80,000
2022-23	Practice Cricket Net Renewal	Hartleys Oval	Smithfield	60,000
2022-23	Open Space Bin replacement	Various sites per year	City Wide	20,000
2022-23	Irrigation System Renewal	Adams Park	St Johns Park Canley Vale	150,000
2022-23	Access Gate Renewal	Arbutus Park Heysen Park	City Wide	15,000
2022-23	Tennis Court - Surface replacement (Two Courts)	Emerson Tennis Courts	Wetherill Park	105,000
2022-23	Water Bubblers	2x Sites per annum	City Wide	5,000
2022-23	Fitness Equipment Renewal	Cabravale Memorial Park	Cabramatta	150,000
2022-23	Open Space Seat renewal	Various sites per year	City Wide	25,000
2022-23	Park Shelter renewal	Various Sites	City Wide	40,000

2022-23	Fairfield Park Baseball Fencing/ Dugouts	Fairfield Park Baseball	Fairfield	120,000
2022-23	Park Bollard replacement	Various sites	City Wide	40,000
2022-23	Sportsfield Goal Post renewal	Steel replacement	City Wide	60,000
2022-23	BBQ renewal	Tarlington Park	Bonnyrigg	20,000
2022-23	Forward Planning Fund	Forward Planning future Operational Plan projects	City Wide	40,000
2023-24 Operational Plan Renewal				\$2,600,000
2023-24	Playground Renewal incl. Signage	Wewak Park	Bossley Park	150,000
2023-24	Playground Renewal incl. Signage	Wetherill Park Reserve	Wetherill Park	400,000
2023-24	Playground Renewal incl. Signage	Gemalla Park Playground Equipment	Bonnyrigg	150,000
2023-24	Playground Renewal incl. Signage	Adams Park	Canley Vale	150,000
2023-24	Playground Renewal incl. Signage	Bold Park	Cabramatta West	150,000
2023-24	Playground Renewal incl. Signage	Dundas Park		150,000
2023-24	Playground Renewal incl. Signage	Thesiger Park	Bonnyrigg	150,000
2023-24	Playground Renewal incl. Signage	Fairfield Park (Childrens area- older)	Fairfield	150,000
2023-24	Playground Renewal incl. Signage	Hilwa Park Playground Equipment	Villawood	150,000
2023-24	Rubber Renewal	1x Playspaces softfall renewal to extend the life of the park 1. Prince Street Reserve	City Wide	45,000
2023-24	Floodlight upgrade/ Renewal	1x Site	City Wide	200,000
2023-24	Basketball Court Renewal	Emerson Park (half-court)		120,000
2023-24	Fence replacement	Various sites per year	City Wide	60,000
2023-24	Tennis Court Lighting Renewal	Avenal Tennis Courts	Fairfield West	80,000
2023-24	Practice Cricket Net Renewal	Smithfield Park		60,000

2023-24	Open Space Bin replacement	Various sites per year	City Wide	20,000
2023-24	Irrigation System Renewal	Hartleys Oval	Smithfield Canley Vale	120,000
2023-24	Access Gate Renewal	Lalich Park Natchez Park	City Wide	15,000
2023-24	Water Bubblers	2x Sites per annum	City Wide	5,000
2023-24	Fitness Equipment Renewal	Endeavour Sports Park Dashmere Park	Fairfield West Bossley Park	150,000
2023-24	Open Space Seat renewal	Various sites per year	City Wide	25,000
2023-24	Sportsfield Goal Post renewal	Steel replacement	City Wide	60,000
2023-24	Forward Planning Fund	Forward Planning future Operational Plan projects	City Wide	40,000
2024-25 Operational Plan Renewal				\$2,500,000
2024-25	Playground Renewal incl. Signage	Macarthur Park	Fairfield East	150,000
2024-25	Playground Renewal incl. Signage	Shakespeare Park	Wetherill Park	150,000
2024-25	Playground Renewal incl. Signage	Northumberland Park	Bossley Park	150,000
2024-25	Playground Renewal incl. Signage	Garran Park	Fairfield West	150,000
2024-25	Playground Renewal incl. Signage	Cawarra Park	Fairfield	150,000
2024-25	Playground Renewal incl. Signage	Goodacre Park	Fairfield West	150,000
2024-25	Playground Renewal incl. Signage	Fiona Park	Mt Pritchard	150,000
2024-25	Playground Renewal incl. Signage	Stella Park	Fairfield Heights	150,000
2024-25	Floodlight upgrade/ Renewal	2x Sites per annum	City Wide	200,000
2024-25	Basketball Court Renewal	Springfield Park		120,000
2024-25	Fence replacement	Various sites per year	City Wide	60,000
2024-25	Tennis Court Lighting Renewal	Emerson Park	Wetherill	80,000

			Park	
2024-25	Practice Cricket Net Renewal	Prospect View Park		60,000
2024-25	Open Space Bin replacement	Various sites per year	City Wide	20,000
2024-25	Irrigation System Renewal	Lalich Park	Bonnyrigg	150,000
2024-25	Access Gate Renewal	Abercrombie Park Oakdene Park	City Wide	15,000
2024-25	Fitness Equipment Renewal	Lalich Park Bowden Park	Bonnyrigg Cabramatta	150,000
2024-25	Open Space Seat renewal	Various sites per year	City Wide	25,000
2024-25	Sportsfield Goal Post renewal	Steel replacement	City Wide	60,000
2024-25	Park Sign replacement	5. Ada Street Reserve – Ada St, Canley Vale 6. Springfield Park – The Promenade, Yennora 7. Arbutus Park – Arbutus St, Canley Height 8. Montrose Park – Montrose Ave, Fairfield East	City Wide	20,000
2024-25	Emerson Skate Park Renewal	Emerson Skate Park Renewal	Wetherill Park	180,000
2024-25	Forward Planning Fund	Forward Planning future Operational Plan projects	City Wide	40,000
2024-25	Scoreboard replacement	Fairfield Park and Cabramatta Sportsfield (Cricket)	Fairfield Cabramatta	120,000